



US banking
Light at the end of the tunnel

Page 17



New Zealand

Dismantling the welfare state as it buys around the world

Page 16

Bosses' pay

How much it buys around the world



Tomorrow's Weekend FT

Barcelona: giving the people Coke and circuses



NEWSPAPER OF THE YEAR

FINANCIAL TIMES

Friday July 24 1992

EUROPE'S BUSINESS NEWSPAPER

D8523A

Relief for pound as calm returns to markets

Calm returned to financial markets as the pound enjoyed a temporary respite. However, a rise in Spain's key interest rate to 13 per cent from 12.4 per cent means that sterling's woes may not be over. The move leaves Britain as one of the few members of the European monetary system which has not tightened monetary policy in the wake of last week's rise in the German discount rate. Page 18

Carrington ready for talks European Community peace mediator Lord Carrington is prepared to go ahead with talks next week with representatives of the three warring factions in Bosnia, in spite of their failure to respect the latest ceasefire. Page 2

Euro Disney expects a loss Euro Disney, dogged by bad publicity since opening its FFr2.4bn (470m) theme park outside Paris in April, confirmed it was on course to report a loss in the current financial year. Page 15; Lex, Page 18; Results, Page 20

Receivers called in Matrix Churchill, UK-based machine tool builder at the centre of allegations about illegal exports to Iraq, went into receivership. Page 6

EC inflation drops The European Community's average inflation rate fell from 4.8 per cent in May to 4.5 per cent last month, with only Greece going against the downward trend. Page 2

Loss at Digital Equipment US computer manufacturer Digital Equipment reported a \$1.85bn fourth quarter loss, including restructuring charges of \$1.5bn, as it planned to axe jobs and plants. Page 19

Palestinian leader killed Walid Khaled, spokesman for the Fatah Revolutionary Council, the most extreme Palestinian group, was shot dead in Beirut. Page 3

Brazil hits profits Whirlpool, Michigan-based manufacturer of large domestic appliances, saw an 8 per cent decline in second-quarter profits, to \$33m after tax, because of economic and political difficulties in the Brazilian market. Page 21

Profits up at RJR Nabisco US tobacco and food group RJR Nabisco, taken private through a leveraged buy-out in 1988, posted second-quarter profits of \$87m after tax, up from \$79m a year earlier because of a reduction in interest expenses. Page 21

Minimum price Wellcome Trust, the charity which is selling around half its 7.5 per cent stake in Wellcome, the drugs group, said that it would not sell shares below 100p. Page 19; Lex, Page 18

Forecast overtakes John Fairfax Holdings, Australian newspaper group, expects to exceed the profit forecast for 1991-92 published in its pre-flotation prospectus earlier this year, despite the Australian economy's slow recovery from recession. Page 21

"Green tax" considered Mexico is considering a trade-related "green tax" to pay for cleaning the environment. It is to spend \$400m on sites at the US-Mexican border, where hundreds of foreign companies have factories. Page 4

Trade pact sought Trade ministers from Mexico, Canada and the US meet tomorrow in Mexico City in an attempt to resolve differences over the proposed North American Free Agreement. Page 4

Fare wars hit airlines USAir Group, US airline in which British Airways plans to invest \$750m in return for a potential 44 per cent equity stake, reported increased losses in the second quarter of \$64.5m because of domestic fare wars. Page 19

Salomon's best results Wall Street securities house Salomon reported second-quarter after-tax operating earnings of \$755m, the best three-month performance in the group's history and a clear sign that it has recovered from last year's bond trading scandal. Page 20

German project for ENI French oil group Elf Aquitaine and German steel and engineering group Thyssen confirmed they had won a DM6bn (\$4.5bn) contract to take over and modernise eastern Germany's main petrol station network and build an oil refinery there. Page 20

New editor for The Times Simon Jenkins will be succeeded as editor of The Times of London by his deputy, Peter Stothard, when he stands down in October.

Crickets Pakistan were 165 for eight at the end of the first day of the fourth Test against England at Headingley, Yorkshire.

STOCK MARKET INDICES

FTSE 100 2,399.5 (+11.8)
Yield 5.10

FTSE Eurobonds 1,080.0 (-1.40)
FT-4 All-Share 1,148.11 (+0.49)
HDI 10,482.34 (+497.38)

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Dow Jones Ind Ave 410.94 (+0.01)

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Carrington urges further talks

By Robert Mauthner.
Diplomatic Editor, in London,
Laura Silber in Belgrade
and Michael Littlejohns
in New York

LORD Carrington, the European Community's peace mediator on Yugoslavia, yesterday made clear that he was prepared to go ahead with planned talks next week with representatives of the three warring factions in Bosnia, in spite of their failure to respect the latest ceasefire.

His office said a letter had been sent on his behalf to Mr Alija Izetbegovic, Bosnia's Moslem president, Mr Radovan Karadzic, the Serb leader, and Mr Mate Boban, the region's Croat leader, inviting them to London. "The ball is now in their court," Lord Carrington said in a television interview.

Expressing his dismay at the reported violation by all parties of the ceasefire agreement signed in London last Friday, Lord Carrington's letter said it was no longer good enough for the parties to blame each other. "No one is blameless," it said. In the interview, Lord Carrington confirmed earlier statements that he would change his approach to the peace talks. If the warring parties wanted to come, he would try to focus their attention on working out constitutional arrangements, rather than first trying to negotiate a ceasefire agreement, he said.

It is by no means clear, however, whether the three sides are prepared to accept such a procedure, since all of them still appear to believe that they can make bigger gains by force of arms than through peaceful negotiations.

Referring indirectly to the criticism expressed by Mr Boutros Ghali, the UN secretary-general, of the lack of co-ordination between the EC and the UN peace-keeping and peace-making operations in Bosnia, Lord Carrington said he had no objection to a widening of the EC peace conference.

It is understood that Mr Douglas Hurd, the British foreign secretary and current chairman of the EC, gave Mr



A Bosnian woman is helped by fellow prisoners after fainting during an exchange of captives between Serbs and Bosnians on the front line near Sarajevo yesterday. She was one of a group of people that had been held for 20 days.

Boutros Ghali an assurance, during talks in New York on Wednesday night, that a UN representative would be welcome to take part in any of the EC-sponsored peace talks on Yugoslavia.

However, in New York, a UN spokesman emphasised that Mr Boutros-Ghali remained opposed to the EC peace conference's plan, endorsed by the Security Council, to place under UN supervision heavy weapons held by the warring factions in Bosnia-Herzegovina.

The Security Council last night scheduled further private

consultations on the question. Referring to a written report, in which the secretary-general rejected the plan and criticised the procedures that produced the London agreement, the spokesman said those views had not changed.

This contrasted with Mr Hurd's remarks to reporters late on Wednesday, before he boarded a plane in New York for Manila, that the secretary-general's reservations could be overcome. However, Mr Hurd insisted that international control of heavy weapons in Bosnia was essential to any peace settlement.

Meanwhile, Serb irregulars continued to battle with Bosnian Moslem and Croat forces in Sarajevo, the Bosnian capital, and throughout the republic. The Serbs are trying to wrest from mainly Croat forces the control of the key towns of Derventa, Bosanski Brod and Brcko, northern Bosnia, to secure a corridor linking Serb-controlled territories.

Moslem defenders of Gorazde, eastern Bosnia, again sent radio messages appealing to the outside world for help. Some 70,000 people have been trapped in the city, the last moslem stronghold in Bosnia, for two months.

In Bonn, Mr Helmut Kohl, the German chancellor, said he had written to all his EC partners asking them to reconsider their reluctance to share the growing refugee problem equally among all 12 member states.

He hit out at his European partners for being too slow to recognise breakaway Yugoslav republics last year, but Mr Kohl stressed that no western state planned to send combat troops to end the bloodshed in the region and that the only hope for peace lay in political pressure.

Strikes put strain on Polish austerity

By Christopher Bobinski
in Warsaw

POLAND'S tight monetary policies are coming under threat from the country's most serious waves of industrial unrest since economic changes began three years ago.

As strikes by coal and copper miners continue, an important western investor, Fiat, is also faced with a stoppage for the first time.

Workers at the FSM plant in Tychy, which is being sold to the Italian motor group, went on strike on Wednesday to demand that their wages should correspond to those paid by Fiat to workers in its plants elsewhere.

Fiat produces its Cinquecento car at FSM and the autumn should see the completion of an agreement under which it has agreed to commit nearly \$2bn to the plant in exchange for a 90 per cent share of the equity.

The strike followed a stoppage which started on Monday by some 40,000 workers at the copper-producing combine at Lubin in western Poland.

The miners are demanding a 30 per cent wage rise, which can only be paid if the government eases prohibitive tough wage controls.

Ms Hanna Suchocka, the new prime minister, told the senate, parliament's second chamber, yesterday that the government would not permit settlements which "would favour one group of workers at the cost of other groups".

A strike also began at the Zofiowka coal mine, one of the largest pits in the Rybnik mining region in southern Poland which had remained unaffected by last week's stoppages in about 15 pits elsewhere.

The coal industry is already reporting financial losses, and pay concessions would imply a return to government subsidies.

These would place an additional burden on the budget where the present ceiling for the deficit of 5 per cent of gross domestic product is seen by the International Monetary Fund as a key element of a forthcoming agreement on renewed Polish access to credits worth \$1.6bn.

Real wages in Poland in the first five months of the year fell by 5 per cent compared with the same period last year, while money supply has contracted by 1 per cent since the beginning of the year.

Czechs and Slovaks take legal road to break-up of federation

By Ariane Genillard in Prague

CZECH and Slovak leaders will begin drafting a law on the break-up of Czechoslovakia, after agreeing the formal abolition of the 74-year-old state early yesterday.

Meeting for the fifth time since June's elections, Mr Vaclav Klaus, the Czech prime minister, and Mr Vladimir Meciar, his Slovak counterpart, agreed to propose to the federal parliament by September 30 "a law on the federation's abolition and on settling the property and other related issues."

The draft law will offer

several alternatives for deciding the country's break-up. These would include an agreement between the two republics' parliaments, a declaration by the federal assembly or a referendum.

It will offer more flexibility than the current federal constitution, which allows a divorce between the two republics to be decided only by a referendum.

Yesterday's agreement emphasised the intention of both sides to ensure a constitutional and orderly break-up of the country. But unilateral steps, such as the adoption of a Slovak

constitution planned for late August, could bring a de facto end to the federation sooner than expected.

Czech and Slovak leaders will remain faced with the difficult task of dividing the assets and liabilities of the federation.

Speaking to bankers in London this week, Mr Vladimir Dlouhy, the Czech industry minister, said the Czech republic would be ready to assume the federation's entire \$9.3bn foreign debt.

According to Mr Klaus, yesterday's negotiations also focused on the possibility of creating a customs union between the two republics

based on free flow of capital, labour and goods. But no agreement was reached on the controversial issue of whether a common currency should be maintained.

"We are not able to come to any final solution... It will be subject to further study and discussion," Mr Klaus said.

According to an earlier post-electoral agreement, the two republics will have separate budgets from next January.

Slovakia hopes to pass a full constitution in August. The Czech republic will follow suit and prepare its own. Mr Klaus said on Wednesday.

Germany reports crime wave in east

GERMAN border police said yesterday that crime was soaring on the country's eastern frontiers as illegal immigrants, car thieves and drug smugglers exploited the lack of border controls, Reuter reports from Dresden.

German border police caught 17,800 people trying to cross from Poland and Czechoslovakia in the first six months of this year compared with 16,319 for the whole of 1991. "The number coming across has risen dramatically. It's doubled or even trebled," said Mr Fredi Hitz, a senior officer in Germany's paramilitary border police.

Gangs smuggling in east Europeans were asking for up to \$1,000 to take Romanians across the border. Car thieves have stolen some 80,000 vehicles from Germany and taken them into Poland and Czechoslovakia.

Germany 'should consider effects of interest rate rise'

GERMANY should consider its neighbours' monetary problems when setting interest rates, Mr Michel Sapin, the French finance minister, said yesterday. However, he thought the markets had over-reacted to last week's rise in the Bundesbank's discount rate.

His warning, which highlights French sensitivities in the run-up to the September 20 referendum on the Maastricht treaty, came during a regular meeting with Mr Theo Waigel, German finance minister, which was also attended by the presidents of the two countries' central banks.

France must "understand what is at stake in German unification and its economic consequences and it is absolutely necessary that the German authorities also keep in mind the external conse-

"I would have liked things to be understood this way by all the markets, which have shown a disproportionate anxiety over the sense of the decision," said Mr Sapin. The German rate rise was followed by a renewed fall in the dollar's value and in equity prices across Europe. However, Mr Sapin believed that Monday's intervention by the leading central banks to support the dollar was well timed and co-ordinated.

The French government fully understood that the Bundesbank had done its best to restrict the impact of its monetary tightening to Germany, by choosing to raise the discount rate - which only affects a limited amount of commercial bank borrowings from the central bank - rather than a more important official rate.

Quotations of their decisions on internal matters," said Mr Sapin.

"We must understand the problems of German and Germany must understand the problems of France," he said.

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that there would soon be Safeway stores in Sverdlovsk and Tesco stores in Tomsk, as one newspaper duly reported.

But almost a year on, little has happened.

Only the privately-owned Littlewoods group has so far moved into Russia, opening two stores in St Petersburg last year.

Amid much publicity last September, Mr Gummer summoned the great and the good of the UK retail trade to a breakfast meeting to discuss ways of developing the former Soviet Union's food business. At that time, Mr Gummer did little to dispel the impression

that there would soon be Safeway stores in Sverdlovsk and Tesco stores in Tomsk, as one newspaper duly reported.

But almost a year on, little has happened.

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But an unlikely British investor has been Sid Shaw, a doggedly persistent entrepreneur who runs Elvis Presley's shop selling Elvis Presley memorabilia in Shoreham High Street.

Earlier this month, Mr Shaw opened a 2,000 sq ft "Super" store on Prospekt Smirnova in St Petersburg as a joint venture with a local co-operative. The store sells a hotch-potch of western goods, ranging from flea collars and cider to car repair kits, for either roubles or dollars. He expects it to take £2m in its first year.

Why does Mr Shaw want to open shops in Russia? "Why did anyone set off to California?" he responds.

But Mr Shaw complains that he has received little support from the UK government or

NEWS IN BRIEF

Spanish interest rates raised

By Andrew Hill in Brussels

THE BANK of Spain yesterday raised its benchmark intervention rate from 12.4 per cent to 13 per cent in an effort to dilute, in advance, the inflationary effects of a series of direct and indirect tax increases announced by the government on Tuesday, writes Peter Bruce in Madrid.

Spain's biggest bank, Banco Bilbao Vizcaya, immediately followed by raising its prime lending rate from 13 per cent to 13.5 per cent and most other banks are likely to follow.

The government's emergency fiscal package, designed to stem unexpectedly sharp increases in its deficits this year, included a VAT increase from next month of 2 per cent to 15 per cent. That will force year-end inflation to at least 6.5 per cent, well wide of the 5.5 per cent target.

Yesterday's interest rate rise places official rates higher than they have been since May 1981.

Honecker may return soon

Mr Erich Honecker, the former East German leader, may soon be returned to Germany, where he faces arrest on charges associated with 49 deaths on the former East-West German frontier, writes Christopher Parker in Bonn.

Chancellor Helmut Kohl said there had been "visible movement" and that a solution could be found soon, but he could not say when Mr Honecker might be sent back from Moscow.

The former communist chief

EC spending cuts proposed for next year

1.37 per cent by 1997, but richer countries argue there is plenty of "headroom" under the current ceiling.

One element in the draft budget likely to be attacked in the European parliament is decision to omit a specific figure for the "cohesion fund" to help poorer EC economies catch up with their richer counterparts.

The ministers included a specific line for a cohesion fund in the 1993 draft, but rejected the Commission's suggested figure of Ecu15.5bn, despite the protests of Greece, Portugal, Ireland and Spain, which would benefit most.

The maximum committed spending under the draft agreed yesterday would drop from Ecu16.6bn this year to Ecu15.7bn in 1993. That compares with the Commission's proposal that commitments should rise to Ecu19.3bn.

The proposed budget gives effect to the reform of the common agricultural policy, but will involve cuts in other areas. For example, even before the ink was dry on the draft, the European consumers' organisation was complaining that funding designed for consumer protection had been halved.

Rise in jobless worries Brussels

By David Suchan in Brussels

BUT, even in the extremely unlikely event of a renegotiation of the Maastricht pact, most Commission officials see no prospect of moderating the "economic convergence" criteria set down in the treaty last year. They say such a move would prove unacceptable to Germany.

Also, in recent meetings of EC finance ministers, most other governments have supported a long-haul approach to improving efficiency in the EC economy, even though cutting industrial subsidies and removing rigidities in the labour market are politically hardest to achieve at a time of low growth and rising joblessness.

Mr Jacques Delors, Commission president, has said the best riposte, at the Community level, to the criticism that Maastricht's Ecu provisions are "deflationary", is to channel more aid to southern EC states. These, as in the recent past, would buy more investment goods from the north.

This, in essence, is the macro-economic strategy behind the new cohesion fund for poorer Mediterranean countries plus Ireland, which the Commission is due to propose formally next week.

France unveils Maastricht campaign

By Alice Rawsthorn in Paris

THE French government yesterday unveiled a FFr25m (2.56m) advertising campaign to persuade the French people to vote in favour of the Maastricht treaty on European union in the forthcoming national referendum.

Mr Séguin has orchestrated marketing campaigns for both the Socialist party and the president in recent elections.

A "yes" vote in the Maastricht referendum, which takes place on September 20, is seen as critical to the credibility of the socialists in the approach to next year's National Assembly elections.

It will include five television commercials, each featuring a series of commentators speaking in favour of European union, radio advertising and posters placed on 6,814 billboards across France. Full page advertisements will be

placed in 75 French daily papers next Wednesday.

The campaign has been co-ordinated by Mr Jacques Séguin, director of the Roux-Séguin-Cayzac et Goudard advertising agency in Paris and a close associate of President François Mitterrand.

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South Africa begins tense countdown

By Michael Holman in Johannesburg

CONFRONTATION between the South African government and the main black opposition alliance looked inevitable yesterday following the collapse of efforts to avert a general strike in August 3.

Mr Cyril Ramaphosa, the secretary general of the African National Congress (ANC), at a press conference urged "millions" of South Africans to "overwhelmingly demonstrate that the De Klerk regime stands isolated as a white minority attempting to cling to power".

Other political and trade union leaders also rallied support for what they described as "a week of unprecedented action to ensure a speedy transition to democracy in South Africa".

Mr Ramaphosa said the week of action would begin with a two-day general strike, followed by a day of demonstrations, occupations and marches, with further protests during the rest of the week.

Chief Mangosuthu Buthelezi, the Inkatha Freedom Party leader, condemned the strike plan, saying: "As long as the ANC is not generating tension through mass action, there is no way we can get anywhere near resolving the problem of violence."

Talks between the Congress of South African Trade Unions (Cosatu), the largest union grouping in the country, and the South African Co-ordinating Committee on Labour Affairs (Saccos), an umbrella employers' body, broke down on Wednesday night. The two sides had been meeting for the last two weeks in an effort to avoid the general strike and to reach the constitutional deadline.

Mr Ramaphosa, in an indirect appeal to Mr Cyrus Vance, the UN special envoy, warned that the current "tense atmosphere" made international monitoring "imperative". Mr

Vance, on a 10-day visit to South Africa, will advise the UN Security Council on whether the world body can help end violence and break the deadlock in negotiations.

Thousands of protesters have already been taking to the streets in the mass action campaign led by the ANC and the Cosatu, so far without serious incident.

But concern about the capacity of the police to handle protest on a larger scale was heightened yesterday by a report which portrays the force as incompetent.

British investigators sharply criticised the South African Police's (SAP) handling of last month's killings at Boipatong, but said they had found "no evidence of direct police complicity in the massacre itself".

The investigators, led by Mr P.A. Waddington, director of criminal justice studies at Reading University, also said that "inquiries in Boipatong have been obstructed throughout by the hostility and non-cooperation of residents, apparently at the behest of the African National Congress (ANC)".

There is no evidence, say the investigators, that police had any forewarning of the attack. The 50-page report, compiled with the assistance of two London detectives, is scathing in its assessment of the police: "To judge from Boipatong... the SAP suffers serious organisational problems", and lacks "adequate mechanisms for internal and external accountability, since they seem unable or unwilling to establish what action was taken by whom with what result", says the report.

The ANC described the report as "a damning indictment of the standards of policing in South Africa". Mr Heyns Kriel, minister of law and order, said that the government and police took the investigation's findings "very seriously indeed", adding that he had asked the SAP commissioner for an urgent report.



South African Communist party leader Chris Hani (left), ANC secretary-general Cyril Ramaphosa (centre) and the head of Cosatu Jay Naidoo

Mass action will test fragile social fabric

By Philip Gash in Johannesburg

THE failure of South African business and labour to avert a general strike next month has set the stage for a tense period of civil and labour conflict which could not have come at a worse time.

The strike, on August 3 and 4, and the following days of rallies, marches and local demonstrations, take place against a backdrop of an economy in deep recession and a volatile political environment where incidents of politically related violence continue unabated.

The efforts of business and labour in recent weeks to negotiate a charter for peace, the fragile social fabric.

democracy and economic reconstruction had contributed to a palpable sense that the political clouds were lifting. The announcement by President F.W. de Klerk that the controversial Koerst and 32 Battalion military units were being disbanded, and the sending of United Nations special envoy Mr Cyrus Vance to the country contributed further to this more optimistic mood. Now the country faces a week of mass action, unprecedented in its scope in recent years, which will severely test the fragile social fabric.

Mr Cyril Ramaphosa, secretary general of the African National Congress (ANC), said yesterday that in failing to reach agreement with the Con-

gress of South African Trade Unions (Cosatu), business had missed an "historic opportunity". He accused them of a "lack of commitment and resolve to solve the current crisis". This view was disputed by the South African Employers' Consultative Committee on Labour Affairs (Saccos), the umbrella employer body, which said that "the breakdown is rooted in our inability to reach agreement on a total shutdown of all sectors of the economy" - a compromise discussed for August 3 instead of a week-long strike.

Although the strike will take place, the efforts of business and labour were not in vain. Agreement failed to materialise when the perception took hold among the business community that it was giving a lot more than it was getting. Both parties agree the draft charter represents considerable progress which can be built upon in future.

The four sections of the charter - curbing violence, combating poverty, conflict intervention and political transition - would commit business, in particular, to an unprecedented involvement in addressing the main constitutional and socio-political challenges facing the country.

Just how successful the mass action campaign will be in putting large numbers of people onto the streets is a moot point. There is a growing feeling in the business commu-

nity that mass action is something of a paper tiger.

Where mass action does become threatening is in the possibility that it will fuel further violence. The main concern lies in the potential for clashes between ANC/Cosatu members, supporting the stay-away, and members of the Inkatha Freedom Party (IFP) who are determined to go to work.

Cosatu's mobilisation efforts will not have been assisted by the weakness of the economy and a 45 per cent unemployment rate. Its policies have also caused a significant hardening of attitudes among business people who feel that they and the economy have taken about as much as they can.

Status may change to developing country

By David Dodwell, World Trade Editor

SOUTH Africa's role in the world trading system and its competitive disadvantages after decades of ostracism are receiving close attention with the possibility of a "demotion" to developing country status and membership of preferential trading arrangements.

But the country would receive limited benefits from existing preference systems, and might antagonise competitors in the developing world, according to a study published yesterday by the Overseas Development Institute.

The study argues that South Africa is not a typical developed country, with many characteristics typical of a middle-income developing country such as Brazil or Venezuela. As such, a strong case could be made for the country being "reclassified" as a developing country, and receiving a range of trade benefits that go with that - including privileges under the General System of Preferences (GSP) and the Lomé Convention.

The study nevertheless argues that the gains from such a reclassification would be limited. Most minerals on which it relies for almost three-quarters of its export income are not subject to preferences - including gold, by far the country's largest export earner. Main gains would be for fruits, metals, paper and leather, while other exports potentially important to South Africa - such as coal, sugar, beef, steel and clothing - would be those least available under preference schemes", the report says.

Membership of the Lomé Convention would bring the greatest benefits, including closer links with other economies in southern Africa. But this would be difficult to negotiate because of fears of other Lomé beneficiaries.

"Trading with South Africa: policy options for the EC", by Sheila Page and Christopher Stevens, ODI, price £20.

Palestinians seek more settlements concessions

By Hugh Carnegy in Jerusalem

ISRAEL yesterday ordered a permanent block on new government-backed Jewish settlements in the occupied territories, but said it would allow completion of almost 9,000 housing units already under construction.

The move, entrenching last week's temporary new building freeze, was in line with commitments by Prime Minister Yitzhak Rabin to curb expansion of settlements, regarded as an obstacle to Middle East peace talks.

But it was sharply criticised by Palestinians for failing short of their demand for a complete freeze on all building. They said completion of units under construction meant the settler population could rise by 50 per cent from its present level of 100,000. "It is a begin-

Arabs seek to regain the initiative on peace

The dramatic change of political style in Israel has sown confusion, write Tony Walker and Lamis Andoni

WHEN Arab foreign ministers meet in Damascus this week and they face the difficult task of regaining the initiative from a new Israeli government which has moved with surprising speed to assert its claims for a peaceable rule over the occupied territories.

For me this is a nightmare," Mr Shamir said. "It is impossible that the majority of the public will not show full opposition to all these measures which may lead Israel into a labyrinth of significant dangers."

Officials said Mr James Baker, US secretary of state, had been briefed on the measures. Israel will now approve \$10bn (£5.25bn) in loan guarantees held up because Mr Shamir refused to freeze settlements.

President Bush wants to make his peace with the American Jewish community.

In Damascus, foreign ministers from Syria, Lebanon, Jordan and officials of the Palestine Liberation Organisation are certain to urge the US not to release loan guarantees for Israel until it has provided a firm commitment to halt all settlement activity.

Arab foreign ministers will also urge the new Israeli government to commit itself to negotiations, set to resume possibly as soon as next month in Washington, within a framework of United Nations Security Council resolutions 242 and 338 that require Israel to withdraw from land captured in the 1967 war.

Syria feels especially strongly about the need to re-emphasise the UN resolutions link to a peace settlement

because of concerns that Israel may seek to relegate the Golan Heights issue to a "second phase" of the peace process, while focusing initially on Palestinian autonomy.

Mr Rabin has fuelled these concerns by indicating that his main priority was a confidence-building self-rule agreement with the Palestinians of the West Bank and Gaza Strip.

under the terms of the 1978 Camp David accord which led to the 1979 Israel-Egypt peace treaty. Damascus believed the agreement destroyed Arab solidarity and set back chances of regaining the Golan Heights. Syrian officials this weekend will be intent on trying to ensure Arab solidarity in the face of Israel's new peace offensive. Both Jordan and the Pal-

estinians are likely to be left in no doubt about Syrian displeasure if they should contemplate breaking ranks. A central preoccupation in Damascus is likely to be what tactics to employ in dealing with the Rabin government.

If Arab demands are too insistent there would be a danger of undermining the pro-peace camp inside the Israeli cabinet, and in the Knesset.

Egypt is certain to argue strongly that greater efforts should be made by the Arabs to encourage the Israeli peace constituency, now that there is a real prospect of progress.

The Arabs are also being obliged to come to terms with the new reality of a dramatic transformation in US-Israeli relations. Mr James Baker, the US secretary of state, made it clear in public remarks during his visit to the region this

week that he believed a new chapter had been opened in relations with Israel. His Arab interlocutors were left in no doubt who would get the blame if the fragile process was allowed to collapse. The US is pressing the Arabs, as a goodwill gesture, to lift the economic boycott on Israel which has been in force for 44 years.

It is unlikely, however, that such a step would be taken only then if substantial progress was made. Arab officials have been saying this week that an end to the boycott will require Arab League approval, although the decision would not necessarily require the imprimatur of a full Arab summit. It should become clear after the Damascus meeting whether Arab scepticism will allow the leap of faith required for quick progress.

UN attacks 'terror' in Cambodia

By Victor Mallet, SE Asia Correspondent

MR YASUSHI Akashi, head of the UN Transitional Authority in Cambodia (Untac), yesterday accused Khmer Rouge guerrillas of terrorising Cambodians and roundly condemned it for flouting a UN peace plan.

His public criticism of the Khmer Rouge, one of four Cambodian factions which signed a peace accord in Paris last October, came two days after the UN Security Council demanded Khmer Rouge compliance and decided to allow foreign aid to go only to factions co-operating with Untac.

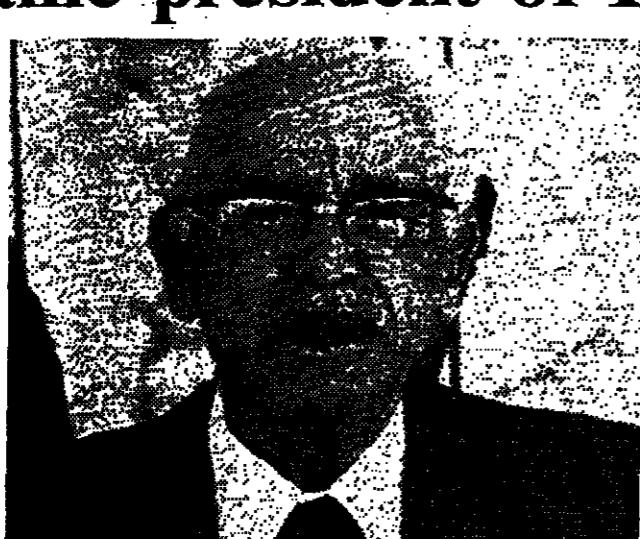
Speaking at a meeting of the Supreme National Council in Phnom Penh, Mr Akashi said ceasefire violations had increased especially in Khmer Rouge controlled areas in northern Cambodia.

In the strongest language used by the UN so far, he accused the guerrillas of laying new land mines and launching artillery bombardments.

"The nature of these activities points to a deliberate policy of terror against ordinary Cambodians," he told the SNC, which includes the four factions and is supposed to run the country together with the UN until elections next year.

OBITUARY

Suleiman Franjeh: feudal warlord who became president of Lebanon



Suleiman Franjeh: renowned for his ruthlessness

PROMER President Suleiman Franjeh, who died yesterday aged 82, was one of Lebanon's feudal warlords who helped drive Lebanon into 15 years of civil war.

The cigar-smoking head of the Franjeh clan and a personal friend of Syrian President Hafez al-Assad was head of state when Lebanon collapsed with the start of war in 1975.

A gaunt, white-haired figure, Franjeh was renowned for ruthlessness and physical toughness which was bred in the clan's mountain stronghold of Zghorta south-east of the port of Tripoli.

At the start of the war Franjeh presented himself as representing nationalist Christian Maronites untainted by Israeli links. "My homeland is always right," he repeatedly said.

He was elected president by parliament by one vote on the third ballot, on August 9, 1970, amid celebratory gunfire from thousands of his militiamen who had flooded into Beirut.

Admired by right-wingers for toughness towards the Palestine Liberation Organisation which created a state-within-a-state in Lebanon, he was hated

by leftists who tried to force him to resign before his term ended.

"The only way I will leave the presidency is in a coffin," Franjeh said when the leftist Moslems failed to dislodge him.

Under his 1970-76 presidency, Lebanon was plunged into civil war and his stubborn refusal to step down was widely consid-

Abu Nidal aide assassinated

Walid Khaled, the spokesman for Abu Nidal's Fatah Revolutionary Council (FRC), the most extreme Palestinian group, was assassinated by gunmen in Beirut yesterday, writes Lara Marlowe.

Khaled, whose real name is unknown, publicly negotiated the release of seven French and Belgian citizens kidnapped in the Mediterranean from the ship "Silco" in the late 1980s.

The 1978 attack by Christian militants was part of a drive to eliminate rivals and unify Lebanon's Christian community. But, in the tradition of centuries-old northern Lebanon blood feuds, Franjeh swore revenge on the Falange Party and the Gemayels, and with Syrian help drove them from the north.

Franjeh's close links with Syria arose from another violent episode - a 1987 gunfight with another northern clan in a village church which forced him into exile in Syria.

Born in Zghorta on June 15, 1910, Franjeh first became a businessman but switched to politics in 1960. His father was a parliamentarian and his elder brother was foreign minister. He held a series of cabinet posts before the presidency.

Franjeh was reputed to play a mean hand of poker and was a keen hunter before his health started to deteriorate several years ago. He is survived by four children: three daughters and his son Robert.

Hundreds of South Korean political prisoners went on hunger strike yesterday, calling for their freedom and the abolition of a security law. Reuter reports from Seoul. Some 800 prisoners are reported to be involved.

WHO to probe Aids mystery

The World Health Organisation is to hold an "urgent" meeting to review several dozen cases of patients who have Aids symptoms but no sign of HIV, writes Clive Cookson in Amsterdam. Dr Michael Merson, head of the WHO Aids programme, said yesterday the meeting would complement the "top priority" US efforts to solve the mystery.

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Hunger strike in Korean jails

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Miyazawa to act on share slump

By Emiko Terazawa in Tokyo

MR Kiichi Miyazawa, the Japanese prime minister, will today chair an emergency meeting on measures to support the country's flagging stock market.

The announcement came after Wednesday's 2.9 per cent plunge on the Tokyo market, where the Nikkei average fell to its lowest level since April 1988. Share prices rallied yesterday on reports of the emergency meeting, and the Nikkei surged 49.99 to 16,089.94.

Mr Miyazawa spoke during his campaign tour in Kobe, in western Japan, before Sunday's election for half the seats of the upper house of parliament.

He expressed concern over the effects of the Japanese stock market on other world markets. "We have to think of the Japanese economy's position in the world," he said, adding that all possible measures needed to be considered to support the faltering stock market.

Market participants were relieved by the announcement. "It seems like the authorities who have been turning their cold shoulder to the stock market, have started to indicate that they care," said a fund manager.

Market participants were relieved by the announcement.

"It seems like the authorities who have been turning their cold shoulder to the stock market

NEWS: AMERICA

California banks ready to bounce state's cheques

By George Graham
in Washington

CALIFORNIAN banks are preparing to bounce the state government's cheques, as the state grapples with its most severe budget crisis since the Depression.

Left without a formal budget for the fiscal year that began this month, the state government has been reduced to paying its employees and contractors with IOUs, known as registered warrants.

More than \$1bn is already outstanding, a big pay day is impending next week and banks are starting to grumble. Small community banks have virtually stopped accepting the IOUs, and the main Californian banks, such as Wells Fargo and Bank of America, are expected to do so shortly.

"This is a very unusual situation. I don't think anyone has issued scrip or IOUs since the 1930s," said Mr Ron Snell, a member of the National Conference of State Legislatures.

Bankers' threats appear to have forced Governor Pete Wilson of California, a Republican, and Mr Willie Brown, Speaker of the Democratic-controlled state assembly, into a new effort to resolve their disagreements. "It's going to take this sort of action to get out of the impasse," said Mr Richard Mount of the Saratoga National Bank, near San Francisco, noting that the 5 per cent interest paid on the warrants did not begin to cover banks' handling costs.

But the size of California's fiscal problems, and the public policy questions which underlie them, will make it hard to reach a solution.

Faced with a budget shortfall last year, Governor Wilson agreed to a heavy tax increase. As the state's economy continued to suffer from recession, however, this failed to bring in as much revenue as hoped.

This year, the state faces a shortfall estimated at \$1bn to \$1.2bn, for a total budget of \$55bn to \$60bn.

"Even the states which had very large problems at the

beginning of the 1980s, because of the collapse in oil and energy tax revenues, did not have shortfalls of 20 per cent. Some ran up to 10 and 16 per cent, but 20 per cent is unheard of," Mr Snell comments.

The roots of these Californian difficulties lie deep in the state's development over the last two decades and the policies it has pursued.

The growing population has placed heavy burdens on public education, as well as on the state social security system. These burdens have been made worse by strong immigration from elsewhere in the US, from Mexico and from the Pacific Rim countries.

During all this, the state government has had to take over from city and county administrations more of the cost of providing services, as a consequence of the 1978 state constitutional amendment, known as Proposition 13, that limited property taxes. Much of the discussion between Governor Wilson and Speaker Brown focuses on how to reduce the payments the state makes to local governments so as to compensate them for the property tax reduction under Proposition 13.

California has a history of passing by referendum constitutional amendments which mandate spending or earmark revenues. As a result, its governors complain that they control less than 10 per cent of their budget.

The fiscal crisis has been brought to a head by the recession, which has hit harder in California than in almost any other US state, and by cuts in defence spending, once a mainstay of the state's economy.

Mr Gray Davis, state controller, said this week that he would start redeeming some of the IOUs from August 3. The state has about \$1.5bn in cash, but is constrained in using that until a budget has been passed.

Even so, a longer-term solution is expected to require radical rethinking of the services California offers its population and the taxes it may levy.

Perot sees US on edge of depression

By Jurek Martin, US
Editor, in Washington

MR ROSS PEROT is warning that the US "is on the edge of a severe recession or depression", avoidable only by adoption of tough measures as soon as possible.

In his first newspaper interview, with the Los Angeles Times, since dropping his undeclared presidential candidacy a week ago, the Texas billionaire promised to keep speaking out, trying to make those seeking public office face up to economic realities.

His own economic revitalisation proposals would be published perhaps next week. These are known to include a five-year plan to balance the budget by combining sharp rises in consumption taxes and steep cuts in federal subsidies and entitlements, including social security.

Mr Perot painted a dire picture of prospects for the US, unless decisive action were taken. "If we have an economic catastrophe, tens of millions of ordinary people, of the type that signed petitions [to get his name on the election ballot] will be devastated. It will probably take us 20 years to recover."

He foresaw the complete collapse of the financial establishment, with banks and mortgage finance companies all going under. "Then, if huge numbers of people are out of work, huge numbers will lose their homes and all the federally guaranteed home mortgages will kick in and that will have to be paid for, when people don't have work and the tax base is deteriorating."

Mr Perot has been criticised for abruptly withdrawing from the presidential race, though given credit for speaking out, albeit without supplying details, on economic policy. He had found the political process "brutal, brutal, brutal and intrusive". He sympathised with the ordeal already faced by Governor Bill Clinton, his wife and daughter. "Are we so involved in a game that we've lost sight of what's good for our country?"

held last year, at Guadalajara



LONG-SERVING: Fidel Castro greets crowds in Madrid yesterday

Crises thin ranks at Madrid summit

By Stephen Fidler, Latin America Editor, in Madrid

LEADERS of Spain, Portugal and 17 Latin American countries started a four-day summit meeting in Madrid yesterday, amid concern about crises facing several governments in the region.

Absent yesterday from the opening session of the Ibero-American summit were President César Gaviria of Colombia, embroiled in a crisis after the jail escape of drug baron Mr Pablo Escobar; President Alberto Fujimori of Peru, facing a guerrilla bombing campaign in Lima; and President Carlos Andrés Pérez of Venezuela, his country's senate refusing to let him travel because of a national political crisis.

Also absent was President Mário Soares of Portugal, reported to be ill.

The first such summit was

held last year, at Guadalajara in Mexico. The meetings have emerged largely out of a Spanish desire to enlarge economic and political relations between the countries of Latin America and their former colonial masters, Spain and Portugal.

The occasion is being used to confirm inter-governmental commercial accords. Mr Felipe González, Spanish prime minister, and President Fernando Collor of Brazil yesterday signed an accord envisaging the extension of up to \$3bn (£1.58bn) in Spanish credits and investments over the next five years.

The accord includes up to \$600m of credits to finance Spanish exports to Brazil, and measures such as renegotiation of their double-tax treaty to boost foreign investment and joint ventures. The arrival of Cuba's Fidel Castro was marked by demonstrations for and against his government. Observer, page 19.

Gaviria attacked over drug baron's escape

By Sarita Kendall in Bogotá

THE ESCAPE from jail by Mr Pablo Escobar, the Medellin cocaine cartel chief, on Wednesday morning has demolished the cornerstone of Colombian President César Gaviria's anti-drug policy. Mr Escobar's negotiated surrender, just over a year ago, was hailed as a government victory by most Colombians, few of whom saw it as an ignominious submission.

Now a storm of criticism has broken out, with leading politicians calling for the president's resignation. Mr Enrique Paredes, a former justice minister who nearly died in a drug cartel attempt on his life in Hungary, said the escape showed the government's drug policy as a "total failure" and the president without "all moral authority."

Mr Escobar seems to have escaped amid a gun battle while the army's special forces were trying to recapture the jail, near the city of Medellin. He and his associates had seized the director of prisons and the deputy justice minister when they entered the jail on Tuesday evening to tell Mr Escobar that he and his men were to be transferred.

With the collusion of the prison guards, Mr Escobar's men remained in control of the jail through the night until the army broke in.

In the ensuing mayhem, the director glimpsed a group of

men in gas-masks — perhaps the last sighting of Mr Escobar and his associates. Reports

that he was holding out in a tunnel under the prison appear to have been a red herring.

The Gaviria government's policy of encouraging traffickers to surrender and confess their crimes, in exchange for lenient sentences and exemption from extradition to the US, was meant to stop drug terrorism. The car bombs, assassinations and kidnaps that punctuated the war on drugs in Colombia did stop after Mr Escobar had surrendered last year; there was a collective sigh of relief and little talk of the political cost.

Mr Escobar seems to have expected to serve a short sentence — perhaps three years — and go free. But his confession to a single trafficking crime, of which he had already been convicted in France, made a mockery of the justice system. More than 17 investigations of his activities were in hand, and he was accused of having ordered the murder of a Bogotá newspaper editor, Mr Guillermo Cano, among others.

His unwillingness to confess to other crimes, thus breaching the terms of his surrender agreement, meant he had effectively forfeited the right to leniency and might have to serve 20 or 30 years.

Mr Gaviria said the government had decided Mr Escobar should be transferred, having received evidence that he was

continuing criminal activities from jail.

National and foreign intelligence sources had been saying for months that Mr Escobar ran the prison on his own terms and continued to direct cocaine-trafficking operations.

The final straw for the government seems to have been the kidnap and murder of traffickers who had worked under Mr Escobar's umbrella but were, he believed, getting too big for their boots. Several of these "known criminals" visited Mr Escobar before their disappearances.

Mr Gaviria has said that Mr Escobar's life will be respected if he gives himself up and, fearful of a revival of the Medellin cartel's drug terrorism, politicians are already talking of negotiating a new surrender.

The prison stronghold suited Mr Escobar in many ways, particularly because enemies in trafficking organisations wanted to get rid of him and the police were unhappy about the surrender policy.

But it is clear he had contingency escape plans: now it is thought he will remain where he has the best cover — in his own trafficking structure.

The government's incompetence and shame at home and abroad will have far-reaching consequences. Congress is set to investigate not only the bungling of the military operation during the escape but also the absurdity of the luxury in which sort Mr Escobar was held.

Mexico to privatise airports

By Damian Fraser
in Mexico City

MEXICO is to sell concessions to manage its airports and seaports, deepening its commitment to privatise much of basic national infrastructure.

The Airports and Auxiliary Services revealed that the first airports to be sold are likely to be those at the Caribbean resort of Cancún and the north-western city of Tijuana, on the US border. Both require new terminals. The government hopes the private sector will make the investment needed.

\$312.7m (£163.7m) of highway bonds to finance the Mexico City-Toluca motorway. Some \$207.5m of the bonds were acquired by international investors. This was the first time such bonds have been sold outside Mexico.

The transport and communications secretary said this month that Mexican ports needed to follow Singapore's example. The minister earmarked for privatisation the ports of Lázaro Cárdenas, Manzanillo and Topolobampo on the Pacific coast, and those of Veracruz, Tampico and Progreso on the east coast.

Paris court stabs out Cuba cigar brands

By Frank Gray

THE future of the Cuban cigar trade in Europe has been thrown into doubt after a French court barred the import of three leading brands because of a trademark violation. The three brands are Monte Cristo, H. Upmann and Por Larrazaga. According to Seita, France's largest tobacco goods distributor, these marques comprise about 50 per cent of French Cuban cigar imports of 7.7m.

However, Cuba pledged yesterday that the court ban would not deprive connoisseur French smokers of their cigars.

Cubatabaco, the state tobacco agency, said it would send other prestigious Havana brands to replace the three banned names.

Mr Patrick Clayeux, a senior manager for Seita, said yesterday the company would stop distributing the three brands on August 14. All retail sales must stop by September 7. Surplus stocks would be withdrawn from retail outlets. In addition, Seita is obliged to stop production of Mini-Montecristo "whiff" cigars, manufactured in France with imported raw Cuban tobacco.

The landmark lawsuit, settled recently in a French appeals court ruling, stems from a dispute over the ownership of the three famous brands, whose proprietors fled Cuba following the 1898 revolution. Cuba, under Cubatabaco, has continued to manufacture these brands since 1976. The former owners sold the marques to Cuban Cigar Brands (Curacao) of the US, which launched the original challenge in various international courts. CCB in the late 1980s sold the non-US use of the brand names to Tabacalera, the Spanish distributor, which now controls them for all non-US business.

Mr Clayeux said that officials from Seita, Tabacalera and Cubatabaco had held a series of meetings to enable the French group to resume sales, but the dispute remained unresolved.

Cuba's struggling economy earns \$100m a year from tobacco exports.

Mexico may impose green tax on polluters

By Nancy Dunne
in Washington

THE Mexican government is considering a trade-related "green tax" to raise money for environmental enforcement and clean-up, according to a senior Mexican official.

Mr Santiago Ofiate, attorney-general for environmental protection, said in Washington yesterday the government was trying to find a tax permissible under the rules of the General Agreement on Tariffs and

Trade. "We don't want to generate some kind of subsidy," he said. Some sort of user-fee is likely to be more acceptable.

A "green tax" would be applied to industry operating in a manner harmful to the environment.

Mexico has already begun to spend \$400m (£209.4m) on a US-Mexico border clean-up plan, and more funding is expected, he said.

Hundreds of foreign companies have manufacturing plants on the border, taking

advantage of cheap Mexican labour, duty-free exports to the US and low environmental standards.

But the US Congress has yet to approve funding for the clean-up plan, although the Bush Administration has given a commitment to participate.

"If the US doesn't want to take charge of its part, then it is too bad for them," Mr Ofiate said.

Although the negotiations for a free trade agreement between the US, Mexico and

Canada appear to be moving toward a conclusion, there is bitterness in Mexico about a controversial US Supreme Court ruling which upheld the US kidnapping of a Mexican doctor, Dr Humberto Alvarez Hachain, is now awaiting trial in Los Angeles for his alleged role in the torture of a US drug enforcement agent.

Joint dispute settlement, environmental action and inspections would have been "a very sound idea" before the Supreme Court raised the issue

of the US honouring international law, Mr Ofiate said.

"We have now a new task,

that in order to fulfil actions that in the past could have been very easy... now they have to be more clearly designed, the rules more clearly set and explained to the public."

Environmental issues may

be a key to Congressional approval of a North American Free Trade Agreement. Mr Ofiate's message in Washington was Mexico's commitment that all future development

must be "approached within limits of sustainable growth" and environmental considerations.

The government, he said, had decided to allow all citizens to sue for damages due to environmental hazards or to file complaints anonymously.

If they wanted, they could accompany environmental inspectors. There would be no new money next year for additional inspectors, but those employed were undergoing more rigorous training.

Suzuki to develop minicar with VW

By John Griffiths

SUZUKI and Volkswagen are to develop jointly a European minicar to be built by VW's Spanish subsidiary SEAT in Spain. The car will replace the Marbella, which SEAT makes under licence from Fiat, its former partner.

Minicars, of which Suzuki is a big producer in Japan, are smaller than virtually any car produced in Europe. Both SEAT and Suzuki-badged versions are expected to be sold throughout Europe, through each partner's distribution network.

Drinks-can plant for Istanbul

CarnaudMetalbox, the Franco-British packaging group, is building a \$40m (£20.9m) drinks-can plant in Turkey to take advantage of the fast-growing drinks market there, writes William Dawkins in Paris. The greenfield plant, to open at Izmit, near Istanbul, next summer with an initial capacity of 500m cans a year, will double Turkey's drinks-can making capacity.

Turkish company wins pipeline deal

Turkey has won its first major construction contract in Syria. The privately-owned Attila Dogan Company is to build a \$25m (£13m) natural gas pipeline from Palmyra to the Mhadeh power plant near Homs for the Al-Furat Petroleum Company, writes John Murray Brown in Ankara.

Otis agrees Polish lift venture

OTIS Elevator, the world's largest lift manufacturer, is expanding in eastern Europe through a joint venture with Krakow-based PRDIE, a lift company owned by the Polish government, writes Andrew Baxter. The venture will sell, install, service and modernise lifts in Poland's third largest city.

The painful rush to sew up Nafta pact

Bush may want to present free trade deal to Congress in time for the elections, writes Damian Fraser

TRADE ministers from Mexico, Canada and the US meet tomorrow in Mexico City in an attempt to resolve their outstanding differences over the proposed North American Free Trade Agreement (Nafta) so that a text of an agreement can be finalised by the end of the month.

The flurry of activity, and the spate of concessions Mexico has made in recent weeks, suggests that President Bush may still want the option of presenting an agreement to the US Congress before the November 3 presidential elections. "The only reason to be hurrying up at this late stage is if they want to sign before the elections," argues Mr Timothy Bennett, chief adviser in Washington for the Mexican private sector.

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NEWS: UK

Warning shots over EC rules on environment

By Bronwen Maddox

THE same environmental standards need to be applied throughout all EC countries to avoid creating barriers to trade, Mr Karel van Miert said last night in London in his first public speech as EC environment commissioner.

That principle should include drinking water and bathing water, he said.

Mr van Miert's remarks follow a recent statement by Mr Michael Howard, the UK environment secretary, that some EC environmental directives might be repealed during the UK's presidency of the EC. This provoked accusations from that water standards would be a target.

Although Mr van Miert will only hold the job for six months until the end of the current commission, his tenure will coincide exactly with the UK presidency.

His reference to trade barriers reflects concerns that some member states might impose tough environmental standards not so much to protect the environment as to keep out imports.

In a speech which also

showed that he has adopted some of the policies favoured by his predecessor Mr Carlo Ripa di Meana, Mr van Miert said that new taxes should be used alongside regulation to persuade businesses to clean up the environment.

Taxes on the emission of carbon dioxide and on road haulage were particularly desirable, he said. One of the UK's priorities in its presidency should be to secure EC agreement on how to stabilise carbon dioxide emissions by the year 2000, he said.

This measure is currently being studied by member states but seems unlikely to make any headway this year.

The EC's action should not end at its own boundaries, Mr van Miert said. "The threat posed to our air and our water by the state of nuclear reactors in central and eastern Europe is the most striking example".

One of his first tasks will be to try and resolve the long-running dispute about which European city should be the site of the proposed new European Environmental Agency.

This has been held up by political horse-trading over the siting of other EC institutions.

Matrix Churchill falls victim to the recession

By Andrew Baxter

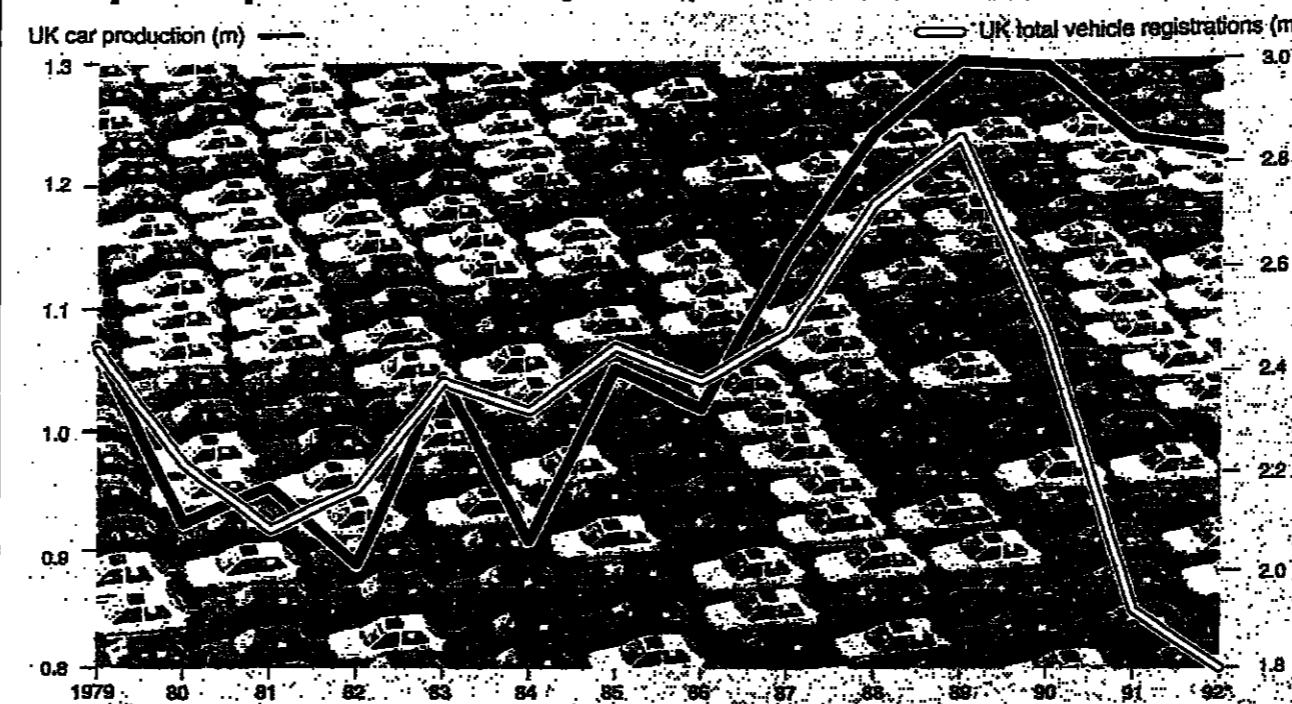
MATRIX CHURCHILL, the machine tool builder which was at the centre of allegations about illegal exports to Iraq, became the latest victim of recession yesterday when it announced that it had gone into receivership.

The company was bought from Iraqi ownership early last year and put through a wrenching restructuring by its new owners, Automation Investments. It has 150 employ-

ees making lathes, grinding machines and gearheads at Birmingham and Coventry, in the Midlands.

Receivership comes a few days after the disclosure that machine tool maker, Beaver Engineering Group, had been placed in administrative receivership. It further underlines the woes of the UK machine tool industry, the world's seventh biggest producer, whose sales fell last year to their lowest in real terms since 1984.

Bumper output but sales stay stalled



Safety net under a steep drop

Exports may be a buffer between carmakers and the worst of the recession, writes John Griffiths

ALTHOUGH improvement in the competitiveness of the UK car industry, reflected in a tripling of exports since the late 1980s, stands to shield manufacturers from the worst effects of a UK car market slump which it is increasingly feared, could last throughout this year.

Despite record spending on advertising and other promotional carrots to lure buyers into showrooms, there is a growing sense of unease that the traditional August sales upsurge will be weaker than previously hoped.

August has assumed enormous importance to car makers as it typically accounts for nearly 25 per cent of annual sales because of the August 1 introduction of the new prefix letter 'K' this year.

In those circumstances, even Mr Michael Hollingsworth, economist at the Society of Motor Manufacturers and Traders, finds it hard to see how more of the UK car-making industry would not escape production cutbacks and short-time working later this year.

Without the revitalised export programmes, widespread shutdowns would be unavoidable. But even though some key Continental markets are now coming off the boil, and total exports are likely once again to decline this year,

the manufacturers at least would no longer face potential disaster.

And the safety net exports spread beneath the industry was emphasised again yesterday with an announcement by Ford of an expanded Halewood exports programme just a few days after announcing that it would cut output at the Merseyside plant for a month.

The transformation in the UK industry's export performance over the past three years has been considerable. In 1988 the industry shipped just over 200,000 cars overseas, mainly to Continental Europe. By 1990 this had doubled and last year saw a further sharp rise to 605,000, much higher than in any year since 1973.

As a result, production slipped only 4.5 per cent below the 1990 level, to 1.237m. Output in the first six months of this year, at 686,763, was also only 1.1 per cent lower than in the same period a year ago.

The SMMT's Mr Hollingsworth says he believes that

export markets will weaken further this year and that total UK exports could drop to around 500,000.

The industry is putting a brave public face on its prospects. But privately fears are being voiced that next month's domestic sales may be no better than the previous August's.

In the private buyer market worries about job security and the collapse of the housing market are seen as important factors. This reluctance, rather than inability, to spend reflected in high personal savings ratios is being compounded, some suggest, by a belief among private buyers that yet bigger bargains might be had by delaying purchases.

The attitudes of business car buyers are well reflected by the large leasing groups, which buy a broad spread of cars essentially chosen by their client companies. They offer manufacturers little comfort.

After the Conservative victory in the election, new orders started flowing through the leasing companies at a rate some 40-50 per cent higher than last autumn. But the spurt lasted just eight weeks.

Few in the industry can recall a period of such violent swings of sentiment.

Britain in brief



Riots hit three towns in north

Riots flared across three towns in Lancashire and Yorkshire yesterday in the worst night of disturbances in the area in recent years.

About 1,000 youths in Blackburn, Burnley and Huddersfield pelted police with petrol bombs and stones in a spate of violence which resulted in 59 arrests.

Mr Derek McMullan, assistant chief constable of Lancashire police, said it appeared that a "copy-cat" element was to blame.

Motorola to expand

Motorola, the US electronics group, announced plans to expand its East Kilbride semiconductor plant in Scotland to make it the biggest of its kind in Europe.

It is the second large investment in Scotland to be announced by a US electronics group in the last three months.

Motorola proposes to spend £40m to increase manufacturing capacity at East Kilbride and to enable the plant to produce a new generation of micro-processors currently manufactured by Motorola only in the US.

Economy uninspiring

The UK economy is slowly improving but the recovery is weak and uninspiring, the British Chambers of Commerce said.

The latest quarterly survey by the BCC provided a glimmer of good news on the economy following a string of pessimistic figures earlier this week.

It found that order books in the domestic market for manufacturing and service compa-

nies grew, on balance, in the second quarter.

"The recovery is here, but it is extremely weak and extremely fragile, and it would take very little to knock it off course," said Mr Richard Brown, director of policy for the BCC.

A slowdown in the growth of exports and a flattening out in the rate of improvement of the service sector in particular raised questions over the sustainability of the recovery.

Amerada Hess strikes oil

Amerada Hess, the oil company, said a test well it had drilled on behalf of three other licence partners on North Sea block 15/21 had penetrated a thick column of oil.

The well flowed at a rate of 5,880 barrels a day of light crude. The partnership, which also includes Deminex UK, Kerr-McGee Oil and Pict Petroleum, plans to call the field Perth in line with the tradition of naming fields in block 15/21 after literary works or characters created by Sir Walter Scott. It immediately began further tests to determine the size of the field.

Engineers see gloom ahead

The Engineering Employers Federation sharply revised downwards its forecasts for UK economic growth this year

this year and 1993 amid reduced expectations for UK and world recovery.

An update to the EEF's Engineering Economic Trends series, which last reported in the spring, confirms that engineering output has stopped falling, but pushes back by about six months the start of its recovery.

New editor for The Times

Mr Simon Jenkins is to be succeeded by Mr Peter Stothard, his deputy, when he stands down as editor of The Times in October.

Mr Stothard, 41, a long-serving Times journalist and executive, was appointed deputy editor in 1985 and also became the newspaper's US editor in 1989.

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THE PROPERTY MARKET

Salford's docks, like London's, suffer from empty offices, says Vanessa Houlder

Improvement in quay quality

Ten years ago, Manchester's Salford Quays epitomised the ugly face of industrial decline. The heart of what was once the country's third-largest port lay derelict and vacant. Its docks were deserted and its warehouses were a haven for rats. The canal was so badly polluted that someone falling in was alleged to be more at risk of dissolving than drowning.

This was the unpromising cradle of one of the 1980s' most significant experiments in urban regeneration. In place of the decaying docks, there are now a hotel, cinema, flats, offices, promenades, green areas and sweeping vistas across canal basins. The water is clean enough to fish in.

The transformation of Salford Quays provides a parallel with London's Docklands, the best-known example of the achievements and the difficulties of inner-city regeneration, although on a far smaller scale. The two areas have been moulded by similar forces: the decline of their docks, enterprise zone tax breaks, government-funded land reclamation and the property boom.

There are also physical similarities between the two former docklands: the neat street furniture, the colourful brick roads and the bijou, toy-town

architecture, which already looks dated.

Both areas were governed by enterprise zones, set up by the government to offer tax incentives to investors. In Salford Quays, the Enterprise Zone expired in August last year, delivering so much new office space on to the market that its vacancy rate exceeds that of London's Docklands.

About 800,000 sq ft out of a total of 1.2m sq ft lies empty, according to Lambert Smith Hampton, the chartered surveyor. The empty space is concentrated in three buildings: Manchester Ship Canal Company's 116,000 sq ft Harbour City, AMEC Properties' 247,000 sq ft building called The Anchorage, and Charter Group's 530,000 sq ft Exchange Quay.

Charter Group's building has a close relative in the London Docklands, where the same company has erected a 503,452 sq ft building at Harbour Exchange. As well as physical similarities – both buildings are dark-glass behemoths – they have been a similar drain on financial resources.

Charter Group sold the buildings to investors in Enterprise Zone Trusts, having guaranteed to pay the rent and running costs until tenants moved in. The developments have so far been unable to attract sufficient tenants, and Charter can-

not meet its obligations to investors.

"Charter... is unlikely to meet its obligations and accordingly the Trust will be forced to pay these costs..." said the Property Enterprise Trust's managers in a letter to Exchange Quay's investors last month. An additional difficulty is that, even if the scheme does attract a tenant, it is unlikely to be willing to pay the £15 per sq ft guaranteed by Charter Group. The market rate at Salford Quays, after taking

extension would cost £17m – 100 times less than the Jubilee Line extension – but it has founded for the same reasons. It would need a contribution from private developers, which are in no position to provide the funds.

There are also questions being asked over whether the construction of waterside flats and offices does enough for impoverished local communities. This point was highlighted a few weeks ago when there were disturbances in the surrounding area of Ordsall.

Salford Quays' supporters, however, stress its human scale, and contrast it with the London Docklands. As Mr Stephen Pressman of Dunlop Heywood, a firm of surveyors with an office in Salford Quays, says: "We are only two miles west of the city centre. You can go by car into the heart of the city in 10 minutes... It is more planned; there is a greater sense of identity."

The planning was carried out at the behest of Salford City Council, which has been one of the driving forces behind the regeneration of the area. The operation began at the start of the 1980s, when it purchased much of the land on Salford Quays for £1.7m from the Manchester Ship Canal company and secured derelict-land finance from the Department

of the Environment.

In 1988 it commissioned Sheppard, Epstein and Hunter, a firm of architects and planners, to produce a development plan. It drew up proposals to reclaim the area by constructing canals and quays, and putting in roads, pedestrian routes and landscaping.

The canal was dammed and

divided into basins, thus reducing the scale of the dock and making it more suitable for development. "The water constitutes an asset which should be exploited with the same spirit of enterprise shown a century ago with the construction of the Manchester Ship Canal," said the architect.

By March 1991, the council, aided by government grants, had put in £30m of infrastructure, while the private sector's investment in industrial, residential and commercial buildings, a cinema and a hotel totalled £25m.

The ambitions of the developers grew considerably in the late 1980s, to a level that many critics think was unrealistic. Mr Mike Butterworth, property director of the Manchester Ship Canal, developer of the massive Harbour City scheme, disagrees. "If you look at the history of Salford Quays, it started with small industrial buildings. Gradually the quality and use has improved. This

is merely the next stage," he

is conceding that the letting market was in a difficult state, but said he took comfort in the

minimal land costs of the building and his company's decision to treat it as a long-term investment. "We are not looking for a quick buck," he said.

That is probably just as well. Even enthusiasts reckon it will take three to five years to absorb the space in Salford Quays

from relocations from outside the area have subsided.

The eventual verdict on Salford Quays will depend on its success at attracting occupiers. "At the start, people were sceptical," said Mr Pressman. "It was Salford docks and there wasn't much cachet about Salford. But it has established itself and people who come down here like it."

Mr Roger Rees, chief executive of Salford City Council, points out that the area is now employing 3,000 people – as many as the docks employed in their heyday.

Mr Rees wishes that the

metro had been installed at the

outset, but he is enthusiastic overall. "As an example of the conversion of decaying, derelict docklands in modern uses, then I think it has been successful by 20th century standards," he said.

His dream is to crown the achievements of Salford docks by building a £24m arts complex for opera, ballet and galleries, which would house the LS Lowry collection on the last significant site on the Quays. The plans were unveiled last week. If this is ever built, the building would be the last work of its architect, Sir James Stirling, who died earlier this month.

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TURKEY'S SOUTH EAST ANATOLIAN PROJECT

Friday July 24 1992

Ankara is seeking to restore the once 'Fertile Crescent' to its former glory. But the success of this ambitious and costly project hinges on whether the country can resolve a water dispute with Iraq and Syria and find a lasting solution to the instability within its Kurdish population, says John Murray Brown, who wrote this survey

A tall order for Turkey

WHETHER a bold experiment in social engineering, or the profligate use of a scarce resource, the day of reckoning is fast approaching for Turkey's South East Anatolian Project.

Güneydogu Anadolu Projesi, or Gap as it is better known, is Turkey's most ambitious public investment, and the largest construction project in the countries bordering the Mediterranean. It comprises a sprawling network of hydro-power plants and irrigation schemes spanning the Euphrates and Tigris rivers along Turkey's borders with Iraq and Syria. Just as the ancients developed this alluvial plain, so Turkey is seeking to harness its potential to restore the once 'Fertile Crescent' to some of its former glory.

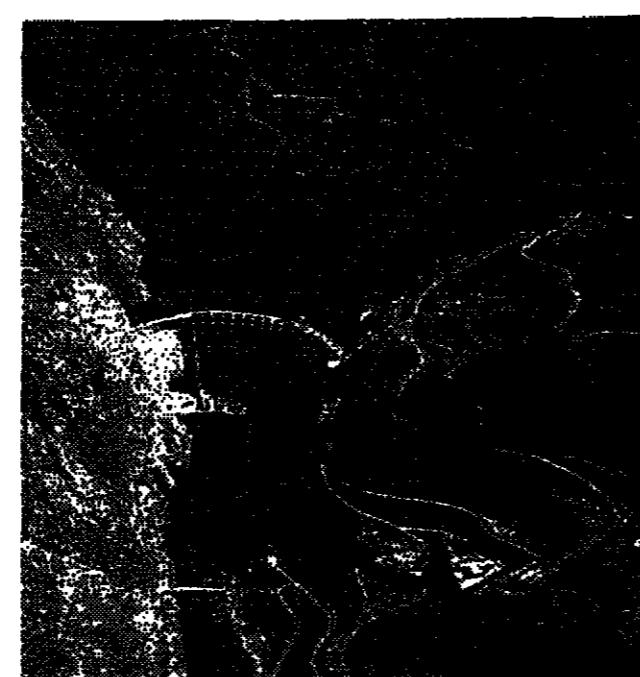
The Gap is a large undertaking supported at the highest level by a political elite dominated by engineers. The project promises much but it has soured relations with Turkey's two downstream neighbours. A continuing riparian dispute with Syria and Iraq means few western donors are willing to provide credits for the development. Turkey has thus been

forced increasingly to rely on its own over-stretched financial resources. Amid renewed budget constraints, the government is engaged in a policy review.

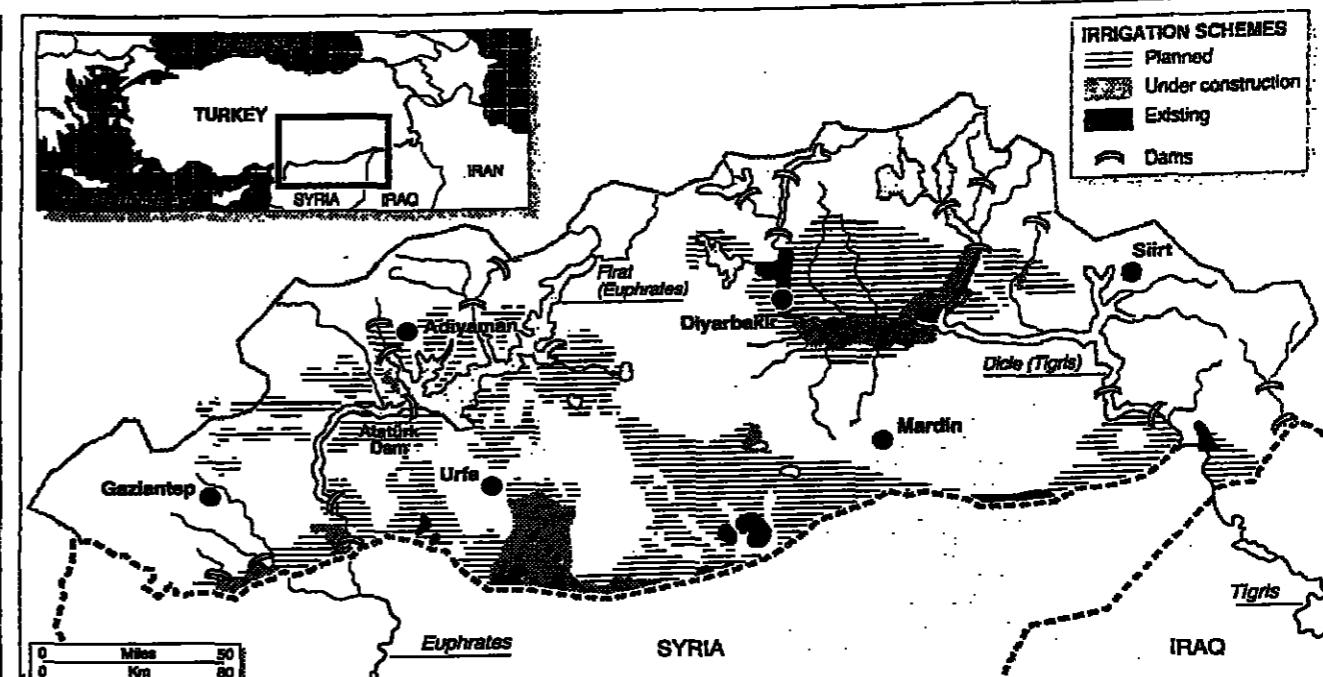
Tomorrow, Mr Suleyman Demirel, the prime minister, will celebrate another landmark when turbines come into action for the first time on the large Ataturk Dam on the Euphrates, producing the first kilowatt of electricity from this \$4bn investment.

With the Ataturk reservoir almost full, Turkey will soon have to decide whether to press ahead with its irrigation plans, diverting more water from the Euphrates, or first seek to negotiate a permanent water settlement with Iraq and Syria. Ankara would appear to have incentives to seek agreement. Syrian support for Turkey's Kurdish rebels, which is linked to the water issue, is the most important. It was Turkey's decision to push ahead on the Ataturk project in 1983 and this is widely seen in Ankara as the reason Syria started backing the PKK, the Kurdish Workers Party.

Signs of a political settlement are appearing. Turkey is



Güneydogu Anadolu Project: The project promises much but it has also soured relations with the country's two downstream neighbours.



IN THIS SURVEY

- Agriculture: irrigation is set to transform farming
- Profile: Turgut Ozal, Turkey's president and Mr Suleyman Demirel, its prime minister
- The politics of water: the Gap project is a sore point for Turkey's neighbours
- The Ataturk Dam: the country's most important project is also its most costly Page 3
- Archaeology: ancient sites are under threat
- Research: the environmental issue is crucial
- Land reform: pilot redistribution schemes are under way Page 5

migrant workers, which has put such a strain on public services in cities such as Istanbul and Izmir. The promise of jobs and a better life is seen as a way to win Kurdish hearts and minds and undermine the popular support of the PKK.

The project is far from complete. Target dates have been repeatedly moved back. A senior official suggested the best they could hope for was to build all the dams by 2005, the original year of completion of the whole project.

But the Gap has also brought considerable benefits. Turkish construction groups have gained invaluable experience, which is paying dividends in markets further afield. The project has engaged the country's best engineers, scientists and urban planners. The Turks are rightly proud of such achievement.

There is none the less a growing need to reconcile some of the project's conflicting aims. In an economy where subsidies have long been seen as a cure for an ailing agriculture, the policy of food support will have to be reviewed in the light of the anticipated surpluses produced by the Gap.

Experts are looking at appropriate marketing strategies, keen to stop farmers producing surpluses of crops which are impossible to sell.

A debate is being conducted on whether policy should be framed to keep families on the land, or to provide alternative employment in urban areas.

Many agronomists predict there will be a consolidation of land holdings as large agriculturalists unable to finance the required new inputs. Such a development would run counter to one of the Gap's social imperatives to help the rural poor.

At a time of high inflation and spiralling budget deficits, the main argument continues to centre on the project's cost.

Officials calculate it will pay for itself in about six years.

However, some other estimates say the Gap accounts for a third of Turkey's 70 per cent inflation rate.

The indirect costs have made their mark. The investment incentives and the special levies introduced on luxury goods imports and other items have served to distort budget calculations further still.

Without outside assistance, the financial squeeze will continue to affect the timing. It will have an important effect on some of the policy choices, most immediately the choice of irrigation system which will directly affect the downstream users.

Mr Olcay Unver, head of the Gap authority, says that 70 per cent of the irrigation canals will use gravity surface techniques, with the rest using a pressurised hose - either drip or sprinkler. Uncovered surface canals, while less costly, are considered the most extravagant in terms of water use.

Moreover, the environmental effect of large-scale gravity irrigation, if not properly managed, could result in dangerously high levels of salt deposits in the soils.

Only if Turkey can solicit foreign assistance can new investments be made in the sophisticated technologies needed to conserve the water supplies. That will only happen if Turkey can resolve its water dispute with Iraq and Syria and find a lasting solution to its own Kurdish crisis - a tall order for any government.

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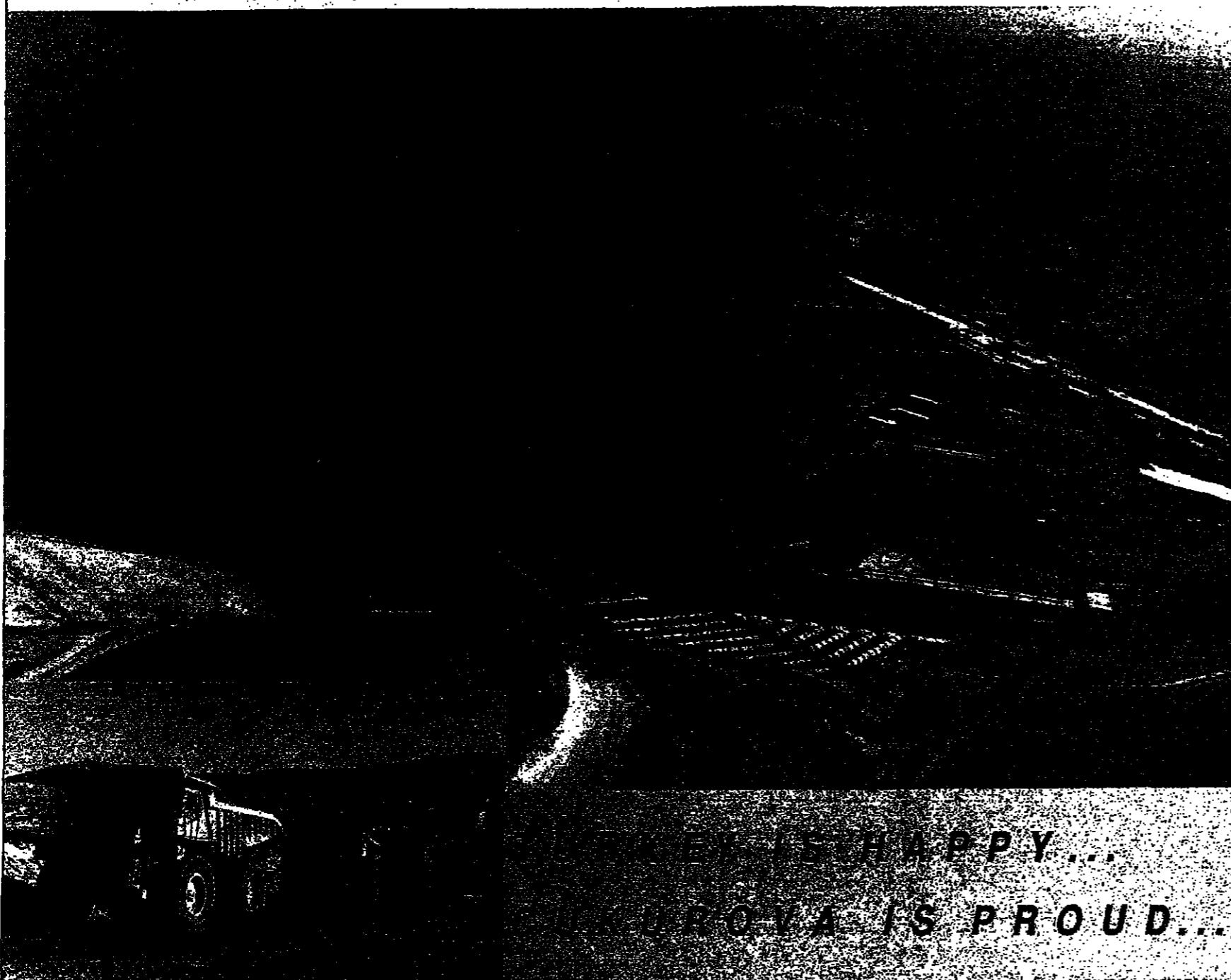


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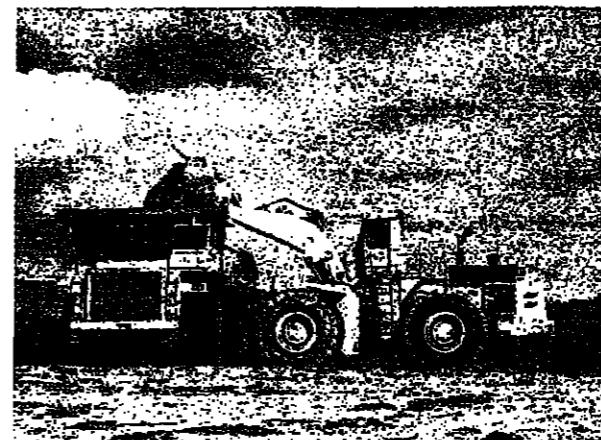


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TURKEY'S SOUTH EAST ANATOLIAN PROJECT 3

Irrigation will have far-reaching effects on farming

Rich agricultural region gears up for change

WHETHER it is the water melons of Diyarbakir, the apricots in Malatya or Gaziantep's famous pistachio nuts, the "Antep fistis", Turkey's south-east region, is already well known for its farm products.

With the advent of modern irrigation methods, the area promises to become a bread-basket for cereals and vegetables and an industrial greenhouse for horticultural products and exotic export crops.

The first 40,000 hectares on the Harran plain adjoining the Syrian border will be brought into the scheme next summer, or when water levels in the Ataturk reservoir allow. From a figure of less than 4 per cent today, the Gap area when complete will account for a third of Turkey's public and private lands under irrigation.

For the agronomists and soil scientists trying to anticipate these changes from the research centre at Cukurova University near Adana, the challenge is considerable. Remote sensing of the region's soil populations is not yet complete. Research has started on possible crop patterns, vital if those soils are to be properly conserved. The farmers, long used to rain-fed agriculture, have still to learn the new techniques of irrigated farming.

As the region's humidity increases, so pest problems will multiply. This will mean more pesticide and other requirements, which will increase the farmers' need for capital, putting new pressure on existing credit systems. More broadly, it will mean the government will have to reassess its subsidy policy if, as seems likely, much of the surplus farm production is to

compete in export markets.

Whatever the policy choices, the Gap project, with 1.7m ha coming under irrigation, is set to transform the region's economy. Today, farmers face a six-month dry season. Few can cultivate more than one cash harvest a year. With irrigation, two or perhaps three annual harvests will be possible. But as farm outputs increase, farm incomes will also rise. The project will create demand for seeds.

Many of the big foreign names have already invested in the area, using sophisticated technologies to produce hybrids, which they sell on a royalty basis to state and private seed retailers.

Longer term, the project will provide the raw material for industries such as cotton ginning and textiles or processed food canning, cigarette production and sugar refining.

About four-fifths of the Gap's 5.5m people are in farming. Some regions are more intensively farmed than others. Sanliurfa, for example, has 450,000ha of first class land, compared with just 22,000ha in Silifke province.

Moreover, the proportion of available land under cultivation is much

higher than the national average in the south-east provinces, another indication of the scarcity of alternative employment. Among the project's eight provinces, only the economy of Gaziantep is not dominated by agriculture.

The region's cold winters, while unsuited to citrus, are ideal for other fruits and vegetables. Large quantities of pomegranates, almonds and sesame find their way to Turkey's markets. The remote mountainous area around Silifke, the most easterly of the Gap provinces, produces more than 15 per cent of Turkey's pomegranate crop. Given water supplies, improvements in marketing, and other modern inputs, the authorities predict that from the Harran plain alone the project will add more than \$500m to Turkey's annual agricultural output.

The government master-plan, drawn up by the Japanese firm Nippon Koei, envisages "step wise" implementation of the irrigation services, given the limited capacity for on-farm development. The plan is based on the cultivation of cereals, pulses and cotton and three other crop types - oil seeds, fruit

and vegetables and forage crops, and feed grains for livestock production.

Crop rotation, a practice which is unknown in rain-fed areas, is being introduced. Winter vegetables, oil-seed and pulses will be alternated with cotton as the summer crop, for example. The plan foresees that the area under wheat and pulses will be dominant, but that cotton production will rapidly expand as irrigation services become available.

According to official projections,

the Gap will increase Turkish wheat production by more than 50 per cent, barley by a similar figure

and the production of cotton by more than four times by 2005, when

full irrigation is expected to be operating. This will add some 60 per cent to Turkey's current cotton output.

Infrastructure will be an initial constraint. Roads and railway links, a key factor in the transport of perishables, are not yet developed. Storage capacity is limited and, according to Mr Onur Erkan, the economics professor at Cukurova, there is not a single packing plant in the Gap region. As for the the broader environmental impact, this



Officials put the total cost of the Gap at \$5bn. It promises to increase irrigated farmland by one third and double electricity capacity, but it has caused friction with Syria and Iraq who rely on water from Turkey

is a subject which has yet to be properly addressed.

The Gap authority contracts a number of specialist consultancy firms. The German firm AFC is studying market strategy - how to sell the expected food surpluses, which crops should be encouraged, and which export markets should be targeted.

Tubitak, the Turkish science research institute, is looking at credit mechanisms for the Gap. Cheap credit is an important ingredient in Turkish agriculture policy, but it also represents an increasing burden on the budget.

The French group Compagnie Nationale Bas Rhone Lanquedoc is surveying the main canal system. Alexander Gibb, the only UK concern working in the Gap, has a con-

tract to look at the road network. Alexander Gibb is also one of several companies likely to bid on a irrigation management contract, which the Gap authorities say will go to tender later this month. The project will look at issues which include the extension skills that will be needed as farmers change to irrigated techniques.

The choice of irrigation is perhaps the most pressing issue. Following recommendations by Rhone Lanquedoc, on the regulation of the main canals, the Gap authorities have modified the system on the Harran plain to increase water conservation, but the main system will remain a network of open canals, which will be subject to greater water loss through evaporation.

However, considerable apprehen-

sion remains, particularly given the increased salinity associated with large scale gravity or surface irrigation programmes.

Professor Osman Tekin, dean of the Cukurova Agricultural University, says the farmers should be left to decide. An expert on irrigated farming, Prof Tekin believes farmers will upgrade to the more water-efficient sprinkler and drip methods once labour rates pick up and they begin to reap the financial benefits of yield improvements.

None of these issues seems insurmountable, given adequate time and research. But with the first hectares due to come under irrigation next year, when the colossal Urfa tunnels come into operation, there is a growing urgency to find solutions.



Turgut Ozal: as President he was to inaugurate the project



Suleyman Demirel: association goes back to the 1950s

Ozal and Demirel are both closely identified with the project

Finding common ground

PRESIDENT Turgut Ozal of Turkey and Mr Suleyman Demirel, the Turkish prime minister, may disagree on most things these days, but when it comes to arguing the case for the Gap, they sound like a

duet. For all its technical, financial and environmental problems, the Gap has supporters where it counts. Both men started their careers as engineers on the project, the president as a young electrical engineer in the Keban Dam, and Mr Demirel as director of the State Hydraulics Works DSI. Today they would each like to be seen as the founding father of the project.

Mr Demirel's association with the Gap goes back to the 1950s, when he earned himself

the nickname of the King of Dams. He studied as a water technician, obtaining a degree in hydrological engineering from the Technical University of Istanbul.

It was when he became prime minister for the first time in 1985 that the plan for developing the vast water resources of the South East first took off. His government obtained World Bank credits for the construction of the Keban Dam.

In a later incarnation as prime minister, he laid the foundation stone for the Karakaya Dam in 1976. Mr Demirel insists it was during this period that plans for the Ataturk Dam complex were drawn up.

President Ozal, too, has been closely identified with the proj-

ect. After studying economics and engineering in the US he took up a post as general deputy director of Electrical Studies and Research Administration in Ankara in the late 1950s. It was during this period that he first formulated schemes for harnessing the Euphrates for its huge hydro power potential.

As a young electrical engineer he had worked on the Keban Dam. As prime minister he was to give the Ataturk Dam the go-ahead for the massive Ataturk Dam and reservoir complex.

And as president he was to inaugurate the project when the huge concrete "bung" was locked into place in early 1990, stauching the flow of the river to allow the authorities to

trap water behind the dam.

It was President Ozal who formally opened the 25km Urfa irrigation tunnels, to take water from the reservoir to irrigate the Harran, Ceylanpinar and Mardin plains.

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GAP

A LANDMARK IN PROGRESS



The Euphrates and the Tigris, two rivers that will soon irrigate Upper Mesopotamia, the "Fertile Crescent" of ancient history.

The Southeastern Anatolia Project (GAP) will utilize the water and land resources of Southeast Anatolia, a region covering an area twice the size of the Netherlands and with a population of 5.2 million.

GAP is one of the largest development projects in the world with 22 dams, 19 hydroelectric power plants and numerous irrigation schemes on the Euphrates and the Tigris.

When work is completed, 1.7 million hectares of land will be irrigated and 27 billion kilowatt-hours of energy will be produced annually. In addition, the dams will

ensure reliable water supplies downstream.

The project will provide 3.3 million more jobs nationwide and double the per capita income in the region.

GAP integrates activities in sectors such as agriculture, industry, transportation, housing, health care, education and tourism, thus contributing to the development of the region and Turkey as a whole.

Ataturk Dam and Hydroelectric Power Plant (HEPP) is the most important component of GAP, along with Şanlıurfa Irrigation Tunnels. Construction of the dam body is complete, the tunnels will soon go into service, and the Ataturk Dam HEPP will be inaugurated on July 25, 1992. The dam, among the largest in

the world, has an embankment volume of 84.5 million m³ and an installed capacity of 2,400 megawatts.

GAP is a great project that will improve the socio-economic life of the region and the country, and, with the opportunities it offers, has already attracted the attention of local and foreign investors.

GAP is a source of pride for Turkey on the way to taking her place in the new world order. It will change the course of history as a step towards peace, cooperation and prosperity in this part of the globe where three continents meet.


PRIME MINISTRY
SOUTHEASTERN ANATOLIA PROJECT
REGIONAL DEVELOPMENT ADMINISTRATION

TURKEY'S SOUTH EAST ANATOLIAN PROJECT 5

Already over 200 historic sites have been lost

Archaeologists race to save a crossroads

THE CAUSE of archaeology has never been uppermost in the minds of the Turkish engineers who drew up plans to flood the Euphrates valley. There are few signs that things will be any different when it comes to the Tigris.

The race is on to save what is, in archaeological terms, a laboratory: a crossroads of some great civilisations of the world - from the Assyrian and Persians, Commageneans, Romans, Abbasids of Aleppo, the Byzantines and the Seljuk Turks.

Already, as many as 210 documented sites on the Euphrates have been lost since the Keban, Karakaya and Ataturk dams were filled; perhaps many more.

In 1977, in a rush to beat the deadline, Ankara's Middle East Technical University conducted a survey of the affected areas, on the basis of which local and foreign archaeologists were invited to choose one site to excavate.

One example was Samosat, a massive Roman legionary base and the Iron Age capital of the region which is now inundated by the Ataturk reservoir.

The birthplace of the Roman writer Lucian, Samosat is dated to the first half of the third century BC. It is mentioned by Pliny, by Strabo, and in the histories of Procopius. It is believed to be the capital of the late Hittite Kingdom known as Kumukku; it was also the capital of the Commagene kingdom. It was besieged by Mark Antony, and later Vespasian made it a Roman province. "Surface evidence indicates the Samosat mound was occupied almost continuously from the beginning of the Chalcolithic period to the present day," the report stated.

Professor Halil Cambel of Istanbul University says that Samosat was probably the most important historical and archaeological site in the region.

Today she is campaigning to save Nevrali Cori, near Urfa, where a joint dig with Heidelberg University has discovered

a 7th century mosaic, which is slowly being covered as the Ataturk reservoir advances.

"This is one of the two earliest mosaic floors in the world; the authorities should allow the waters to recede to enable us to move the mosaic," Professor Cambel says.

On the Tigris, things are potentially worse. "There has been no survey done," she

On the Tigris, things are potentially worse

says. "That story is even more sad because we don't know what we are losing if the area is flooded."

After five years campaigning, Prof Olu Arlik of Ankara University has just received a \$10,000 budget direct from the Gap authority to excavate Hasankeyf, a late Roman frontier camp, at the crossroads of "three different worlds - the Asiatic, Mesopotamian, and

Byzantine." This is three times the size of normal excavation funds approved by the culture ministry, but is still barely enough to make an impact on a site more extensive than Ephesus.

Today Hasankeyf faces the fate of so many of the sites in the Tigris and Euphrates valley.

According to the Gap master plan, the Ilisu dam near Midyat is projected to cover the area within nine years of the construction starting. "Only the top of the highest minaret might still be visible," says the professor.

Scraping the dam is probably unlikely, given its importance in the overall Gap masterplan. But Prof Arlik remains optimistic that the authorities may give him a reprieve, at least to be able to survey the site properly.

"I hope they will cancel it, or at least alter the plans. My argument has always been that Turkey shouldn't sacrifice 2,000 years of history for some kilowatt hours of energy."

Land reform is seen as crucial to the long-term health of the Gap

The landless need help

THE aghas, or feudal landlords, of the south-east region have their minds set on one subject these days: land reform.

If a less immediate problem, the issue is seen by many economists as critical for the long-term health of the Gap project. The question is, what sort of land reform?

Today, more than a quarter of the cultivated land is owned by less than 1 per cent of the region's farmers. On the other hand, 61 per cent of the farmers, or about 150,000 families, own holdings of less than 5ha.

A pilot project has just been started in the Sanliurfa region, to redistribute government land to landless farmers. To

date some 10,000ha of government land has been given to landless farmers. "It's the landless farmers we want to help," says Mr Hürmet Ocakli, vice-president of the Gap authority in Ankara.

In the 1970s, under socialist legislation passed by Mr Bulent Ecevit's government, land was expropriated from the aghas and given to poor farmers. In 1980, following the military coup, the law was overturned. According to figures from the Gap authority, more than 10,000ha has been returned to the original owners.

Today's government seems attracted to reform less as a vehicle to achieve more equita-

ble land distribution than as a way to improve efficiencies, in a region where the patchwork of the small farms serves to reduce productivity levels.

A pilot project in the Harran plain has been started, aimed at consolidating plots. Many of the region's farmers have scattered allotments, too small to achieve economies of scale - a product of the local inheritance practices, where farms are divided up between the sons.

Officials have set an optimum land plot at around 4ha for first class land and 6ha for the third grade farm. Under the project, they have set a maximum land holding of 60ha for any one plot.

Since 1983 in the Harran land

reform area, land sales have been prohibited without government permission. This is partly to prevent alternative land use in the planned irrigation area, and to discourage the large agricultural combines from buying out smallholders.

Ironically, over the long term the master plan predicts that there will be a large-scale consolidation of land holdings, as mechanisation becomes more widespread, and as higher input costs force smaller landholders to sell up and head for the cities. Given the project's original aim to keep people on the farms, this might seem a contradiction. But, as Prof Tekinel sees it, "this is what happens when an area develops."

"Unless the farmers are taught the new irrigated farming methods, problems of salinity could easily arise"

the micro-climate can only guess at. Increased pesticide and fertiliser used on such soils will also result in higher pollution levels - affecting, in turn, the water sources.

To assess the environmental impact of the expected industrialisation is a job for the future. Today it is the Gap authority's task to install a irrigation system.

Surface irrigation currently looks like the chosen system, particularly if - as seems likely - the farmers choose to grow cotton. But surface irrigation consumes more water than sprinkler or drip methods.

Drip, for example, is estimated to save 50 per cent of the water, and adds 30 per cent to the yield.

Surface systems could also prove even more of a problem for the soils, as salt deposits increase with evaporation. With the low precipitation, the water table is currently at around 135 metres. However, during the irrigation season, there is normally ground water much closer to the surface, where there is an impervious clay band. If excessive irrigation acts to raise the water

level, this will add to the salinity problems in the critical area of the plant's roots.

At a 30 hectare research station in the Harran plain the university is experimenting on soil and seed types, planting and rotation patterns, and different water uses. Professor Tekinel, like many Turks working on the Gap project, remains optimistic.

"We have the world's largest wheat experiment - 110 varieties."

There are also 110 varieties of strawberries, mulched under plastic sheeting. "He didn't believe we could do it, 12.8 tonnes of maize in one hectare," he says, chalkling up the name of the "doubting Thomas" German professor on the lecture room blackboard.

Some of his colleagues are more worried: "The changes to the natural environment could be disastrous. We have to be very careful," says Professor Ural Dinc, director of the remote sensing unit at Cukurova.

Professor Dinc is conducting a detailed soil survey of the region, half of which has already been mapped using sat-

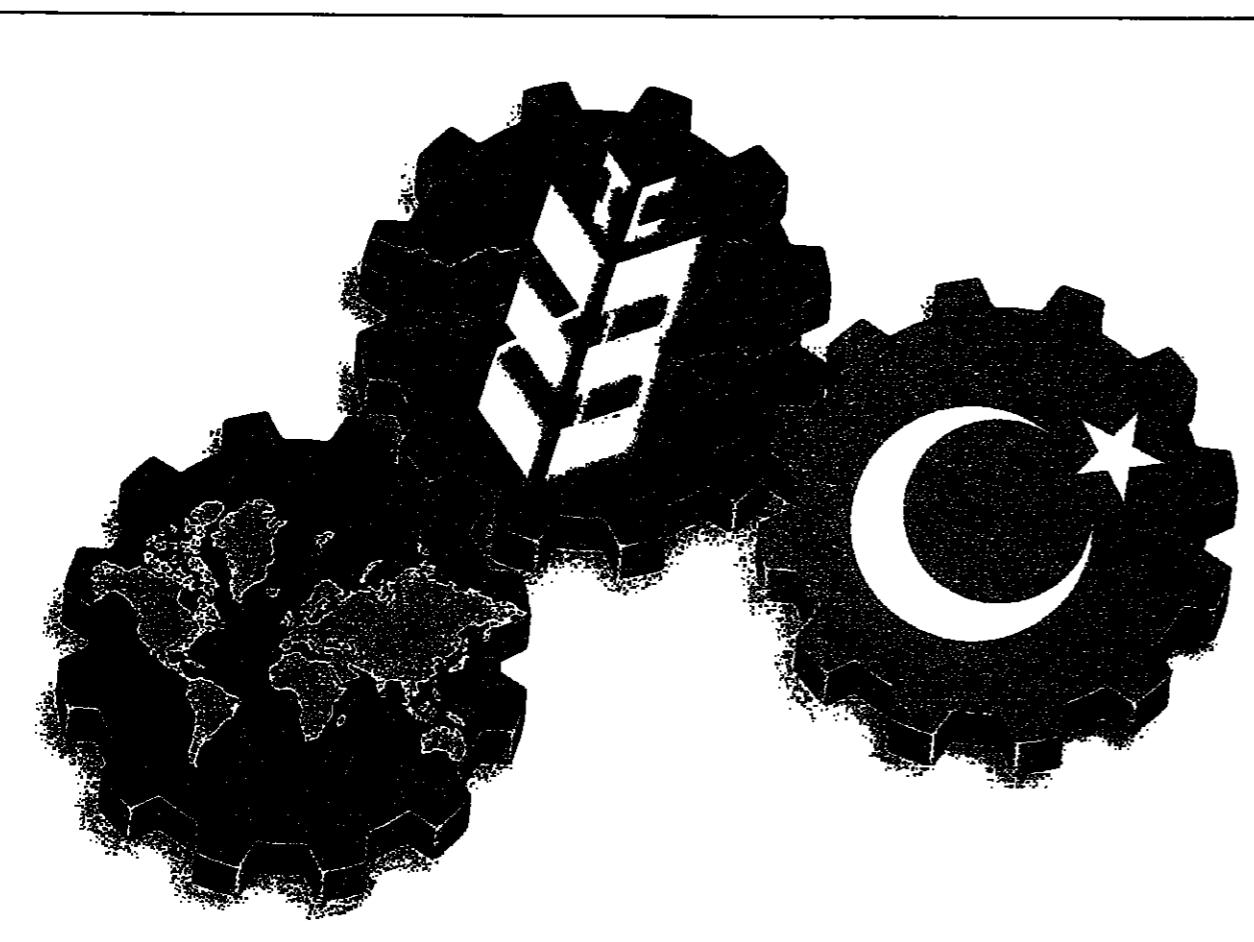
ellite imagery. It will be too late, he says, once the land comes under cultivation. His research will feed into policy decisions on crop patterns.

"This is less important for annual crops, where farmers will be given a selection of five or six different types. But for fruit trees it is critical to match the soil types."

Professor Dinc's other concern is the impact of mechanisation, as farmers start to use tractors and other heavy harvesting machinery. His research is looking at the effect of compact soils, and on the disturbance associated with mechanisation.

But both professors agree on the most important thing, extension skills. Unless the farmers are taught the new irrigated farming methods, the problems of salinity could easily arise. Studies in the Cukurova irrigated scheme show that farmers believe the more water applied the better the yield.

Clearly one question is the pricing policy for the water. But - as Professor Dinc says - "that is a matter for the politicians".



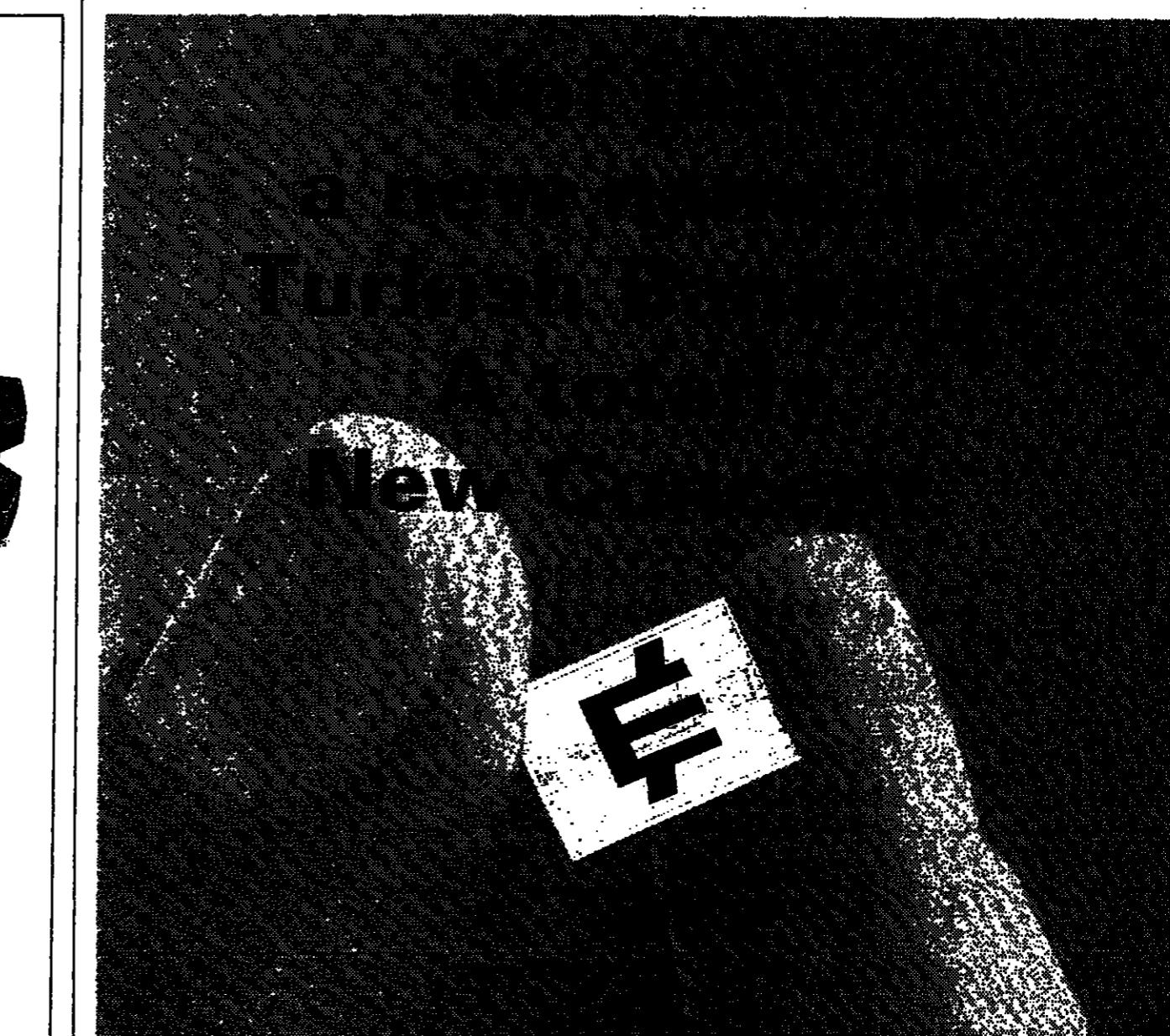
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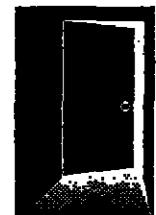
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MANAGEMENT

Lucy Kellaway meets Stuart Lipton at the village pump

Visionary with a wooden raincoat



If you visit the fifth floor of Lansdowne House in London's Berkeley Square you are in for a very special experience. The headquarters of Stanhope Properties is more than just another lavish office, fitted out in those off days three years ago when money was no object.

Contrary to appearances, it is not an office at all. It is a village. Stuart Lipton, the head of the company and visionary of London's property market, explains that the corridor stretching from the reception area is actually a street. The place where you sit on stylish leather chairs, surveying the design magazines on the minimalist glass table, is no simple waiting area. "Our reception represents the heart of our little village. It is a soft place where visitors could talk to each other", he says.

The significance of every last detail has been thought out. What might seem a fussy mixture of

glass, tiles, steel, light wood, dark wood, stone and plaster is yet another concept of building itself, with all main materials represented.

To those who think of their places of work in terms of desks, chairs and secretaries, Lipton's chatter about warm feelings of offices may be difficult to understand. Yet Lipton thinks he "helps people to demystify buildings".

He has done that with many

including Broadgate in the City of London. His battle cry is about good design, about the need to produce a building with a friendly dimension.

The culture of the building should be such that people want to brush against each other".

In Stanhope's offices - almost empty on the afternoon I was there - this can either be done in the "street" or in the post room, which Lipton describes as a "very social area in which there are no formalities". The room, in which a couple of secretaries were chatting, also contains the coffee "station", which he says is "like the village centre".

Unlike most villages, the Stanhope offices are crammed with

works of art. Lipton makes much of this: he is on the board of the Royal Academy, is a trustee of various modern art galleries and was involved in building the Sainsbury wing of the National Gallery. "Life is about art and architecture," he says.

The most striking piece in his own office (or "private realm" as he calls it) is a life-size raincoat and umbrella carved out of wood, hanging on one wall.

"Ninety per cent of the people who come in here go for the timber. It's because it's meaningful. We all like soft issues". A large Miro print hangs above his desk, and on the wall next door is a brown modern canvas, the details of which he has

done that with many

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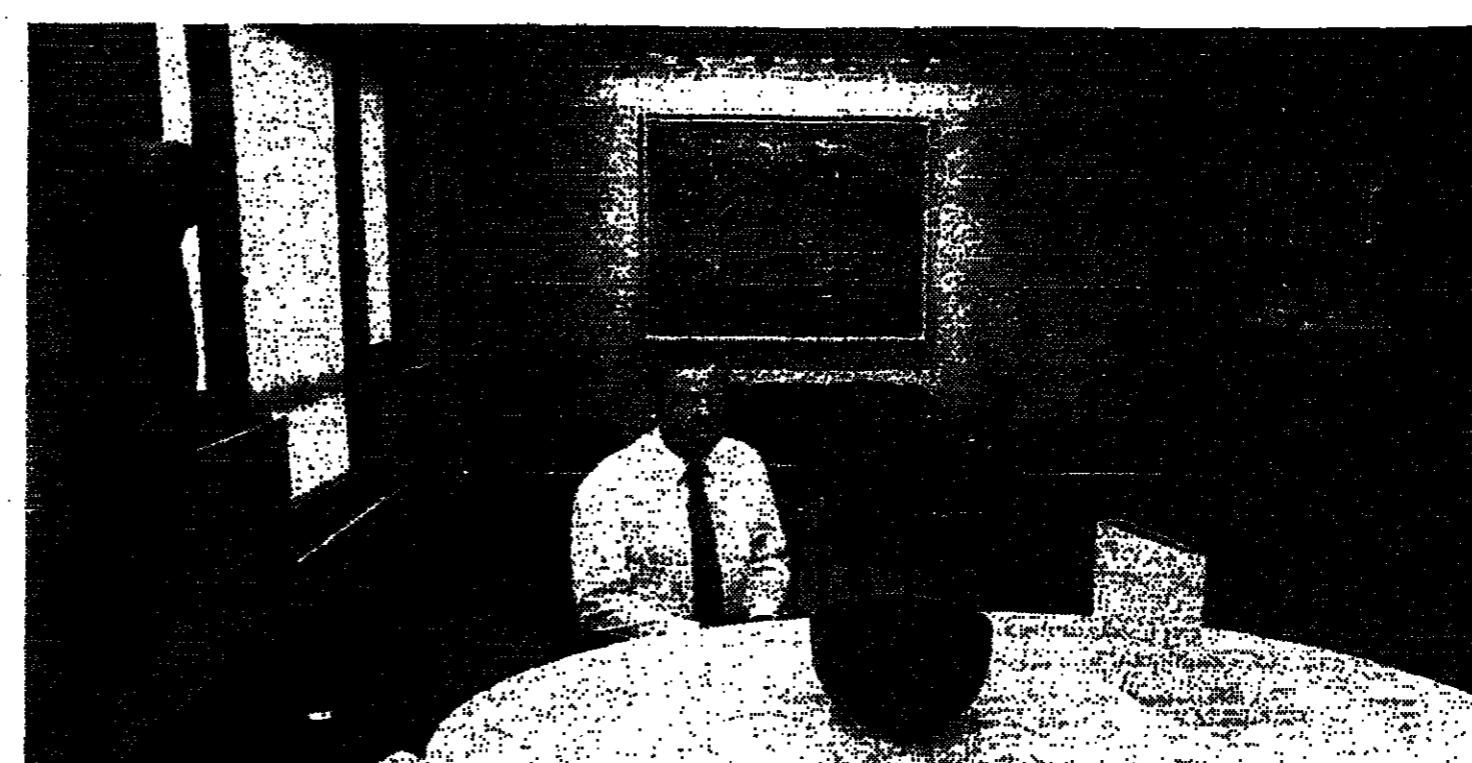
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Office culture: Stuart Lipton, surrounded by his idiosyncratic collection of art, sits at an oval marble table in his "private realm".

Picture: Trevor Humphries

bare of paper, save a few design periodicals.

On every surface in the room is a telephone. This is another detail designed to make the visitor comfortable. "A lot of visitors get calls here, and they don't want the formality of talking at a chaps desk."

On the whole, Lipton is pleased with the general effect of the Stanhope offices, although he is a little sheepish about the size of his own

(the 300 sq ft, he estimates, is on the conservative side). Indeed, both the space and the heady rent paid strike an odd note with Lipton's emphasis on squeezing full value out of every square foot.

"The office is a bit dated," he admits, surveying the stark modernity. "If I was doing it again the room would be smaller, the meeting area would be in a different room, it would be more open plan."

Indeed, on his view of the future, he would be lucky to have an office at all. His new concept is that of an hotel, full of facilities and with employees checking in and out. Each worker would have an electronic card, which as they enter the building would assign to them a desk and a telephone number. At Stanhope, they would doubtless also be allocated for the day their own timber sculpture.

year-old Brian Young. He has worked for Pilkington since 1987, mostly in Southern Africa, but for the past two years as chief executive of Pilkington Australia.

Again, the appointment has the benefit of neutrality, but some of the Germans may be discomfited by an Anglo-Saxon above them.

Nightingale admits there has been some "disquiet" that the business line directors will no longer, as originally planned, report straight to a main board director. But he says they know and respect Young.

The new man certainly faces a challenging task. Without submerging the national identities which have given Pilkington's constituent companies strong leadership in many of their markets - though not in southern Europe - he must exploit cross-frontier economies of scale much more effectively than over the past decade. Given all the sensitivities, that will create quite a thorny menu for him and his Brussels colleagues to master.

Transparent move to European unity

Christopher Lorenz observes Pilkington's tricky balancing act in its new Brussels headquarters

In Brussels was a delicate managerial challenge the creation of an integrated, European-minded operation out of a set of mainly nationalistic subsidiaries, notably its truncated German offshoot, Flachglas. The latter's minority shareholders were bought out only in 1988, after nine years of tension under majority British ownership. The situation was not helped as Flachglas's size, twice as large as Pilkington's equivalent glass operations in the UK.

Against this unpromising background, Pilkington embarked on the integration process with considerable diplomacy, while leaving no doubt who was now boss.

For a start, Brussels is an obviously neutral location. Then, between December and June, Pilk-

ington gradually outlined the tactful structure and staffing of the 35-person Brussels organisation, called "Flat and Safety Europe". After a lengthy gestation period, the office opened officially last week.

Under the chairmanship of Glen Nightingale, a main board director of the parent company - who also has responsibility for the group's North American flat and safety glass interests - five directors of market-oriented European "business lines" were created. Only one of the five men is British, the chief executive of the existing UK glass company who now also has the European mandate for basic glass.

There is one Finn and three Germans, including the Flachglas board spokesman, who now also has

European responsibility for special glasses.

The nationality balance was given a slight tilt towards the British by the appointment of three English functional directors - for marketing, technology and finance.

Only two are based full-time in Brussels: the financial and marketing directors (the latter is an old hand and Nightingale's right-hand man). Nightingale expects the business line directors to be travelling for up to 70 per cent of their time, so he saw little point in uprooting them and their families. But, in addition to board meetings, he has declared a series of monthly "Brussels days", when everyone has to be there to mix informally.

Nightingale expects it to take up

to another two years for each national company to be integrated into the new European structure, under their respective business line directors. This is partly to avoid overloading the people concerned, but it is also because some of the national companies have not yet moved fully to a market-based structure allowing clearly defined responsibilities to be transferred to Brussels. Flachglas, in particular, is still converting from its typically German functional structure.

It is the complexity and intricacy of the European reorganisation which caused yesterday's surprise: the appointment under Nightingale of a full-time chief executive of Flat and Safety Europe, who will take up residence in Brussels from October.

Companies with more European experience may be surprised that Pilkington could have hoped to accomplish proper integration without someone in such a post. Nightingale may be a powerful character, but it was over-optimistic to expect him to drive the tricky integration process by spending just two days a week in Brussels.

With hindsight, he now realises that "the man to whom the business line directors report needs to be based in Brussels - to cause that to be the centre of things. It's no good having a visiting leader - he has to be on the ground".

There was a second surprise in yesterday's announcement - that the chief executive will not be a European, but a South African, 52-

GOVERNMENT OF LESOTHO

LESOTHO HIGHLANDS DEVELOPMENT AUTHORITY

MUELA HYDROPOWER PROJECT

REGISTRATION OF TENDERERS FOR ELECTROMECHANICAL PLANT AND TRANSMISSION LINE CONTRACTS

INTRODUCTION

The 'Muela Hydropower Project (MHP) is an integral part of the Lesotho Highlands Water Project. Once in operation in 1996, it will make Lesotho substantially self-sufficient in the generation of electricity. The construction of the Katse Dam and tunnels (which form part of the water transfer structures to the MHP) is fully underway. The Lesotho Highlands Development Authority (LHDA) is now commencing the implementation of the construction phase of the MHP.

INFORMATION PACKAGE

The LHDA intends to register interested manufacturers for the supply and installation of MHP Electromechanical Plant, Switchgear and Transmission Line.

Tenderers for the supply and installation of the Electromechanical Plant will be required to provide committed financing proposals in support of their tenders equal in amount to no less than 100% of the tender price. The terms of the financing will form an important part of the evaluation of tenders. The Government of Lesotho and the LHDA wish to secure finance for these contracts on concessionary terms as far as possible.

An Information Package has been prepared to provide an introduction to the institutional framework and background of the 'Muela Hydropower Project, description of the general procurement procedures, details of the process of registration of tenders and details of works to the tendered. This will enable interested companies to initiate the process of forming bidding consortia and arranging financing.

REGISTRATION OF INTERESTED CONTRACTORS

LHDA will prepare a register of interested manufacturers for the supply and installation of MHP Electromechanical Plant, Switchgear and Transmission Line.

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REGISTRATION OF INTERESTED CONTRACTORS

LHDA will prepare a register of interested manufacturers for the supply and installation of MHP Electromechanical Plant, Switchgear and Transmission Line.

The registration procedure described in the Information Package applies to the following electromechanical plant contracts:

- Contract LHDA 134 - Turbines, Generators and Ancillary Plant
- Contract LHDA 135 - Transformers and 132kV Switchgear
- Contract LHDA 136 - 132kV Transmission Line and Substation Bays

The information package will be supplied free of charge to all interested manufacturers or their agents.

Requests for supply of the Information Package should be addressed to:

by courier or by hand:
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Data source: BMRB Business Survey 1990

FT SURVEYS

Hewgate Construction Limited
Hewgate Metal Roofing Limited

(Both in Receivership)

The contracts and business assets of these companies based in Aylesbury and Warwick, are for sale as a result of receivership

TECHNOLOGY

WITH millions of dollars of sponsorship at stake, greed will have driven some competitors at this summer's Olympic Games to cheat by using banned substances. Given that the side-effects of such medicines can be fatal, some athletes may be literally dying to win.

After the Ben Johnson scandal at Seoul four years ago, when the Canadian sprinter was stripped of his 100m gold medal after testing positive for drugs, the International Olympic Committee's medical commission planned the largest programme ever to catch such cheats.

During the Olympics fortnight, about 2,000 urine samples will be taken. Athletes will be tested randomly, as well as the first four finishers in each event. Each sample will then be analysed by a new laboratory specially built in Barcelona, with 75 staff working 24 hours a day.

The drugs for which the scientists will be looking fall into five classes. They are:

• Anabolic steroids. These are synthetic derivatives of the male hormone testosterone. They work by boosting ribonucleic acid and protein production, which in turn is converted into muscle. The additional muscle allows for faster recuperation between training, permitting longer and harder training.

• Stimulants used to invigorate the central nervous system, allowing the body to tolerate higher levels of pain-causing lactic acid created during exercise.

It is difficult not to conclude that a whole generation of athletics records is corrupt

• Beta-blockers which have a calming effect on heart rate and blood pressure by obstructing the receptors that absorb adrenaline, so reducing its impact. Competitors involved in archery and shooting are most likely to take them.

• Narcotics and analgesics which act as pain killers, allowing athletes to compete with injuries and reduce the risk of cramps.

• Diuretics. These remove water from the body and can be used by boxers to lose weight before a fight, or by all competitors to dilute urine in an effort to hide other prohibited drugs.

In addition, the laboratory will be looking for masking agents which hide the presence of other drugs.

Since the introduction of random sampling in 1986, the International Olympic Committee (IOC) believes it has had some success in reducing

abuse. In 1990, more than 71,000 samples were tested worldwide by the 21 laboratories accredited by the committee. Only 932 (1.31 per cent) proved positive compared with more than 2 per cent between 1987 and 1989.

Over the same period, athletics achievements have fallen. The results of the top 100 competitors in some events, particularly those involving women, have been disappointing.

In women's athletics, for example, performances in throwing competitions such as the discus, javelin and shot, as well as track events such as the 800m and 1,500m, have all fallen by as much as 5 per cent. It is difficult not to conclude that a whole generation of athletics records is corrupt.

But while such figures suggest increasingly stringent testing is beginning to have some effect, the potential rewards for successful athletes are so huge that there remains a constant battle between competitors, desperate to improve their performance artificially, and the scientists anxious to catch them.

In spite of the technology available, the authorities admit there remains a huge discrepancy between usage and detection.

A recent World Health Organisation survey concluded that as many as 20 per cent of athletes have used drugs to boost performance. The survey, which questioned athletes in Australia, Canada, Italy, the UK and US, showed that about six per cent had used stimulants, steroids or diuretics over the previous 12 months.

Detection has been complicated by the arrival of a new generation of molecules available to sportsmen and women who want to cheat. There is now little need for athletes to use easily detectable synthetic substances which are becoming obsolete. Instead they can use natural molecules already found in the body. So, if few athletes are tested positive over the next two weeks, it may not be a sign that the scientists are winning, but merely that athletes are becoming more sophisticated in both men and women.

Detecting both testosterone and EPO poses problems for scientists. One of the natural substances is



erythropoietin, known as EPO, which is a natural hormone essential in the production of red blood cells. It is normally produced by the kidney but is also manufactured artificially by Amgen of California. By taking EPO, athletes boost the number of red blood cells that carry oxygen and so boost stamina.

Tests in Sweden by Bjorn Ekblom, professor of physiology at the Karolinska Institute, show that performance in endurance events can be improved by 10 per cent when using EPO. Another substance increasingly being used is natural testosterone which is found naturally in both men and women.

Detecting both testosterone and EPO poses problems for scientists.

epitestosterone, the competitor has probably been taking the hormone.

One potential way of bypassing many present problems is to introduce tests on blood rather than urine. In theory blood should be easier to analyse. Sports administrators are investigating the possibility, but there are religious and cultural problems in implementation.

However, Michele Verroken, head of the doping control unit at the UK's Sports Council, warns that blood testing is no panacea. At present, scientists are used to dealing with waste products. With blood testing, they would have to look at a far greater number of intermediate products. She argues the results would be far from straightforward.

The efforts of scientists are hampered not only by new drugs but also by the failure of the relevant authorities to deal with the drugs problem adequately. Most experts believe testing during competitions is a waste of time because athletes are aware that they will be tested. This gives them time to stop taking the drugs and clean out their bodies.

The sports authorities are only beginning to come to grips with out-of-competition testing. However, not even this is always effective. Tests are often announced in advance, giving time for sportsmen to use a catheter to clean their bladder, or for a woman to conceal a condom with clean urine.

At times there also appears to be a lack of political will from the sports federations. Germany's Katrin Krabbe, the world champion for 100m and 200m, and Butch Reynolds, the American 400m world record holder, were banned by the International Amateur Athletic Federation, only for them to be reinstated by their national authorities.

Michele Verroken says one of the main priorities is to close the loopholes in drug-testing procedures. Such loopholes have allowed competitors, such as Krabbe, to escape a four-year ban on a technicality.

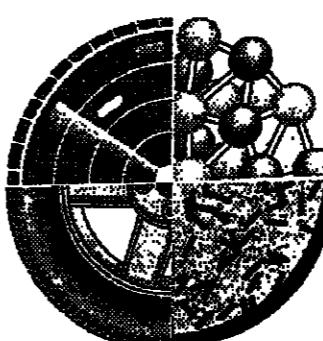
Admittedly, testing is expensive.

In the UK alone, the doping control programme cost more than £700,000 last year, a 60 per cent increase on the amount in 1988, the last Olympic year.

But doping costs more than money. The athletes who use drugs risk more than ban. They risk their lives. The West German heptathlete, Birgit Dressel, received more than 400 injections as she moved from 33rd to sixth in the world rankings. It took three days for her to die from toxic poisoning from the cocktail of drugs inside her body.

Drugs hurt not only competitors but sport, too. Drug abuse is only likely to disappear when society and sponsors place less emphasis on winning. And that is only likely to occur when the public kicks its own addiction to sport.

Worth Watching · Paul Taylor



Greasing the wheels of industry

Money may make the world go round, but it is grease that helps machine bearings turn. Conventional low-friction enhancers like graphite have long been used as lubricants, but they form layers of uncontrolled thickness and provide only temporary protection.

Instead, an innovative lubricating grease called Micro Mu2 changes the surface structure of metal by bonding a low-friction film just one molecule thick on to it. The film permanently reduces wear in metal bearings and enables them to run at higher loads, speeds and temperatures. The result is longer machine life, reduced maintenance costs, higher productivity and lower energy consumption.

Micro Mu2, developed by James Walker, the Surrey-based lubrication specialist, comprises a hydrocarbon surface modifier carried in a multi-purpose lithium-complex synthetic grease. Independent tests show that it reduces friction by 35 per cent over conventional lithium grease. James Walker: UK, 0483 757575.

Soft water scales new heights

Hard water containing high concentrations of calcium bicarbonate can lead to a build-up of calcium scale in household plumbing and water heating equipment, reducing pipe diameters and lowering the efficiency of hot water appliances and central heating systems.

Most conventional water-softening treatments rely on adding chemicals but can create other problems by changing the chemical composition of the water and making it too soft. Now a French company called Rauh has developed a novel way to prevent scaling without using chemicals.

The Twin Master system uses electrical fields and magnetic or electro-magnetic impulses to prevent scaling. It helps to create free-moving calcium crystals that simply wash out of the tap.

The company claims that the water retains its valuable mineral salts but costs less to heat and prolongs the life of household appliances and plumbing. Rauh: France, 47 09 36 72.

Athletes who are dying for glory

abuse. In 1990, more than 71,000 samples were tested worldwide by the 21 laboratories accredited by the committee. Only 932 (1.31 per cent) proved positive compared with more than 2 per cent between 1987 and 1989.

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Detecting both testosterone and EPO poses problems for scientists. One of the natural substances is

FT LAW REPORTS

Ship's post-bail arrest valid

THE PRINSENGRACHT Queen's Bench Division (Admiralty Court): Mr Justice Sheen: July 15 1992.

OWNERS of a ship against which a writ in rem has been issued submit to the court's Admiralty jurisdiction if, before the writ is served, they voluntarily give bail for the purpose of avoiding the ship's arrest. And a subsequent arrest despite bail is valid if it was not vexatious or oppressive in that the plaintiffs believed it to be necessary to preserve the jurisdiction.

Mr Justice Sheen so held when dismissing an application by the defendant owners of Prinsengracht, to set aside the arrest of the ship by the plain-tiff cargo-owners.

HIS LORDSHIP said a writ in rem was issued by the cargo-owners against Prinsengracht on April 15 1991.

It could not be served that year because she did not come within the jurisdiction.

In January 1992 it was anticipated that Prinsengracht would enter an English port.

On January 28 Clyde & Co, the cargo-owners' solicitors, wrote to Holmes Hardingham, solicitors for the shipowners, requesting security for the claim in the hope that the need to detain the vessel could be avoided. They enclosed a draft letter of undertaking for the shipowners' agreement, confirming that they agreed to subject to English law and to the exclusive jurisdiction of the High Court.

Holmes Hardingham responded by notifying Clyde & Co that a bail bond had been provided by the London Steamship Owners' Mutual Insurance Association.

By that bail bond the Association submitted to the jurisdiction of the court, and consented to execution if the shipowners failed to pay any sum adjudged against them.

On January 29 Holmes Hardingham, without waiting for the writ to be served on the ship, acknowledged issue on behalf of the shipowners.

If the shipowners wished to take part in the proceedings, they were entitled to do so by

virtue of Order 75 rule 3(b) of the Rules of the Supreme Court. The rule provided that a defendant to an action in rem in which the writ had not been served "may, if he desires to take part in the proceedings, acknowledge the issue of the writ..."

They thereby became party to the action which from that moment, became *in personam* as well as *in rem*.

By acknowledging issue of the writ, the shipowners voluntarily submitted to the jurisdiction because they "desired to take part in the proceedings".

There was nothing new in a defendant waiving the necessity of service. He could enter an appearance as soon as he heard the writ had been issued, although it had not been served.

At about 10.45am on January 29, an assistant solicitor for the shipowners attended the Admiralty and Commercial Registry with a bail bond in the correct form, and it was accepted for filing.

The next person at the counter was a clerk from Clyde & Co, with the documents necessary to effect an arrest.

The Admiralty Marshal acknowledged that if Clyde & Co had reached the Admiralty Registry before Holmes Hardingham, the court would have had jurisdiction.

He submitted that if a bail bond had been given a few minutes later when bail was given, the court had jurisdiction; but if bail was lodged a few minutes before the arrest, the court did not have jurisdiction.

He said that followed from the Court of Appeal decision in *the Deichland* [1990] QB 361.

Mr Kendrick for the cargo-owners contended that the shipowners had voluntarily submitted to the jurisdiction, and that the cargo-owners had shown good and sufficient reason for the arrest even though a bail bond was given.

The first question was whether the shipowners had voluntarily submitted to the jurisdiction, as in *the Deichland*.

But bail could not be given without submitting to the jurisdiction.

The motion was dismissed.

For the cargo-owners: Dominic Kendrick (Clyde & Co).

For the shipowners: Nigel Tare QC and Simon Koerndal (Holmes Hardingham).

Nigel Tare QC, for the cargo-owners, said that in *the Deichland* the court had held that bail could not be given to the plaintiff "if he cannot obtain judgment because you cannot arrest my ship and I have not submitted to the jurisdiction".

That was not the effect of the decision in *the Deichland*.

The shipowners, by acknowledging issue of the writ, had shown their desire to take part in the proceedings. They were free to do so. They had submitted to the jurisdiction and the motion must fail.

In case a higher court held that the shipowners had not submitted to the jurisdiction, the next question was whether the arrest was valid.

Mr Teare submitted that on provision of bail the ship was released from the action and could not be arrested. He relied on Dr Lushington's judgment in *The Wild Ranger* (1863) Br and L 24, 87 - "bail given for a ship in any action is a substitute for the ship".

That statement was adopted. It accorded with what had always been the practice of the court, and might therefore only be given following appearance in the action. It said it followed that "where bail is provided there is on the part of the res owner a concurrent submission of his personal agreement beyond the value of the res".

That was not vexatious or oppressive. The ship was arrested solely because the shipowners declined to agree expressly to submit to the jurisdiction, and because it was thought the *Deichland* decision might have made it necessary to arrest her though bail had been given.

In looking after the cargo-owners' interests, it was natural for Clyde & Co to make sure they did everything necessary. If arrest was necessary to preserve the jurisdiction, it could not be wrongful.

If contrary to the court's view bail could be given without submitting to the jurisdiction, and it remained necessary for the cargo-owners to arrest the ship, that arrest could not be unlawful.

The motion was dismissed.

For the cargo-owners: Dominic Kendrick (Clyde & Co).

For the shipowners: Nigel Tare QC and Simon Koerndal (Holmes Hardingham).

Rachel Davies
Barrister

Lynton Jones, the former diplomat who founded the London outpost of Nasdaq, the US over-the-counter market, is on the move again. He has been appointed chief executive of OM London, the UK arm of Sweden's fast-growing electronic options and futures exchange.

Olaf Stenhammar, who founded OM seven years ago on his return from Chicago's trading pits, is keen to increase the amount of international business done through OM London which, along with OM Stockholm, operates as an exchange and clearing operation.

The London operation has been hard hit by the recent abolition of Swedish turnover taxes which meant that roughly 40 per cent of OM London's volume has moved back to Sweden.

Jones, 47, who was head of public affairs at the London Stock Exchange before he joined Nasdaq, has been given the job of finding new business.

OM London, which has a staff of over 20, lists options and futures contracts on Swedish stocks as well as the Swedish OMX stock market index. A separate clearing service is offered for interbank trading in interest rate futures and in options and futures on the DDCX-index.

However, it is coming close to outgrowing its Swedish domestic market and needs to develop new areas of business if it is to sustain its growth.

In his last annual report Stenhammar says that OM's international operations are "naturally not without risks" but notes that, "if we succeed, we can create something really big".

William Fulton, former chief executive of Lesney Corporation and managing director of Avesco, is joining the London Bridge Finance board, along with Campbell Dunform, chairman of Trade Aide Financial Services, both as

non-executive directors.

Hamish Donaldson, the former Hill Samuel chief executive who quit a year ago after the bank made heavy losses, has been appointed a non-executive director of London Bridge Finance, a former Hill Samuel subsidiary specialising in credit insurance coverage. The appointment is the first Donaldson has taken since he left Hill Samuel.

London Bridge Finance, which was bought from Hill Samuel by CORAC of Belgium earlier this year,

ARTS

Ballet

Alvin Ailey Dance Company

Clement Crisp

After 30 years *Revelations* is still there. When we first saw the Alvin Ailey Dance Company in the Sixties, *Revelations* won our hearts. Ailey's response to the spirituals which are his musical text, to the radiant faith and urgent double of black religious experience had - and still has - a stunning directness.

The arms raised to the sky in supplication or joy, the sense of delight combined with reverence in the scenes of baptism, as white-clad figures wade through the waters, the contrast, as the work ends, between an awareness of sin and the gospel fervour of a congregation of women with their floppy hats, palm fans and long yellow dresses, are unerringly aimed at our emotions, and unerringly touch them.

It is *dance reaching out* to its public on the most basic and most artful terms. But for all its stylistic polish and theatrical astuteness - every cliché

brightly burnished - it speaks profoundly about black America's faith. And it remains central to what Ailey sought in his American Dance Theatre, in giving the broadest expression to popular dance and a people's identity.

Returned to London after 17 years, with a new generation of dancers (and with Ailey's star, Judith Jamison, as director) the company knows, it is still loved here.

It responded in its opening programme, which I saw on Wednesday at the Coliseum, with that open-hearted, physically eager manner we have always associated with Ailey's artists.

How good to see Dudley Williams, the company's senior principal, masterly as ever in his control of "I want to be ready" in *Revelations*, his body tauntly responsive to the song's plea for redemption.

How good, too, to find three men - Dwight Roden, Desmond Richardson, Troy Powell - able to fly with the

best through "Sinner Man" in this same work, movement given whip-lash sharpness and speed.

Technically, the company looks fine, frank in its delight in performing *Revelations*. Would that the other pieces in this first programme offered the dancers any sort of artistic challenge, other than of selling them to a receptive audience.

Donald McKayle's *District Storyville*, which dates from 1962, purports to deal with the emergence of jazz from New Orleans' bordellos and funeral music.

It amounts to a sequence of scenes that are no more than garish post-cards. Mourning strut; tart flaunt; a bed serves as a trampoline for lovers, and we see a few desultory bumps and grinds, those hollowed gyrations of burlesque strippers. It is superficial, physically busy, and I would have thought, far too patronising in its pursuit of quaintness.

Everyone works very hard, not least the London Gala Orchestra which has a high old time with a raucous score. Marilyn Banks, as one of the soiled doves in the bordello, has the smile and the zippy grace of Josephine Baker, and is adorable.

The remaining piece is Donald Byrd's recent *Dance at the Gym*. Four girls and four boys meet and finally unite, to a tiresome and clanking accompaniment.

The movement proposes an artificial sexiness, and the dancers are trapped in unenterprising routines that have little dramatic or emotional power;

not even the Ailey dancers' skills can make it seem anything more than an expense of spirit in a waste of shame.

Happily, there is *Revelations* to follow, and the company thereby reassures its identity.

The Alvin Ailey American Dance Theatre is at the London Coliseum, (071) 240 5248, until August 1. Programme changes on Monday July 27.

Furniture/Susan Moore

English wood, isn't it good?

HERE is something heartbreaking about works of art that exhibit a rare feeling for materials, are meticulously designed and superbly crafted, but which are, nonetheless, ugly.

That fate is particularly cruel for much of the furniture produced by John Makepeace, for Makepeace is not only a virtuous craftsman but a visionary. He has made a significant contribution to perpetuating the arts and crafts tradition in Britain and to developing the neglected resources of native woodlands.

In 1976, Makepeace bought Parnham, an idyllic but dilapidated Elizabethan manor house in Dorset. It gave him space in which to set up alongside his own well-established workshop a much-needed residential school for craftsmen in wood.

The school's two-year courses provide practical instruction in craft and design skills and essential business management for those wishing to set up their own furniture workshops. Moreover, Parnham's restored interiors allowed him the opportunity of proving - as the Italians had already demonstrated - that the finest contemporary work could look well in a traditional setting.

The Parnham Trust, the educational charity established to administer the school, embarked on a second pioneering venture in 1983, purchasing 350 acres of neglected woodland from the Forestry Commission at nearby Hooke Park.

Hooke Park College, which is funded by private enterprise, took its first students three years ago. Here the aim is to develop techniques for the efficient use of indigenous, sustainable and renewable resources of timber in the production of anything from furniture and artefacts to buildings and bridges. It is training a new generation of entrepreneurs to turn principles into

practice, and to regenerate the rural economy.

The college building itself is a light and ingenious construction using forestry products which are normally wasted - notably roundwood thinnings which represent up to 50 per cent of a forest's annual crop.

At present, 90 per cent of all wood products in this country are imported - to the tune of some £70m a year. It is projected that over the next decade, 375,000 acres of under-exploited British forestry will become redundant.

This year marks the 30th anniversary of the founding of the John Makepeace Workshop, and 15 years of The Parnham Trust and Parnham College.

To celebrate, Sotheby's in London is playing host to an exhibition which is at once a retrospective of Makepeace commissions and prototypes, a showcase for both Parnham alumni and the class of '92, and an introduction to the work of Hooke Park.

It is unfortunate that the first Makepeace exhibit we encounter is the recent "Eridu" chair, with raised backrests at the end of each arm. Made out of yew-wood, burr elm and leather, it looks squat, heavy and decidedly not user-friendly.

The second piece is the hefty "Liberty" dining table with its oak-shaped leaves and supports like tree trunks, sur-

rounded by a suite of ill-produced turned chairs.

Almost everything else here reflects far more favourably on Makepeace's formal inventiveness and imaginative use - and treatment - of wood.

Many items exude in the sheer beauty of their materials.

There is the glorious slab of

burr elm used for the dining

table designed for late Robert

Bott's medieval manor

house.

Burr oak and elm weathered like stone are employed for an altar-like serving and storage unit for a Cyprus house. We find oak ferrous-washed and polished with a lime wax to interesting effect, or overlapping oysters of mulberry, gilded beneath.

There are arresting combinations too. The "Mitre" chair, with its clean, sinuous Gothic-inspired lines, is a remarkable piece of 20th century design, and a technical tour-de-force of intractable macassar ebony. Its back and seat are made not of woven cane but of nickel silver.

Another cravat-like but more rustic piece is a kitchen chair of pale, scrubbed oak with a seat of beaten and softly rounded polished aluminium.

The 30 exhibits are impressive witness to the exacting standards of the Makepeace workshop. It seems unlikely that such care, intelligence and attention to detail were ever lavished on the construction -

It seems that they all might have been boat builders. Peter Southall, formerly of Hooke Park College, certainly was. The fluid lines and thoughtful construction of his dining table and chairs place them among the most impressive exhibits in the show.

Nine makers represent Parnham alumni. Their work ranges from the cutlery canterteen in the form of Charterhouse Chapel, made for an old boy out of his own yew - price guide £20,000 - to wall-mounted coat hooks in anodised aluminium at £34.

Sotheby's, New Bond Street, W1, until July 28. Parnham House, Beaminster, Dorset, is open on Wednesdays, Sundays and Bank Holidays until October.

John Makepeace's Ziggurat table in scrubbed English oak

best-known work, *The Voysey Inheritance*, and there will also be a production of a previously unstaged play, *His Majesty*. The main music season is a vast Tchaikovsky retrospective: no stagings of the major operas but plenty of interesting rarities to balance out the popular orchestral works. Joan Rodgers and Dmitri Hvorostovsky will sing Tchaikovsky songs, Yuri Simonov conducts the *Cantata Moscow*, and *Opera North* presents its double-bill of the one-act opera *Yolanta* and *The Nutcracker*, the designs for which (by Howard Hodgkin) will be displayed at the Scottish Gallery of Modern Art. Another double-bill offers Swedish soprano Elisabeth Soderstrom singing Poulen's *La Voix humaine*, and Claudio Desderi in *Cinara's II Maestro di Capelle*. Soderstrom can also be caught in a cabaret programme at the Lyceum.

The dance programme includes the British premiere of the Mark Morris Dance Group (with an interpretation of Purcell's *Dido and Aeneas*), a return visit from Ballet Cristina Hoyos and Pina Bausch's Tanztheater Wuppertal.

Edinburgh's galleries have organised retrospectives of James Pryde (1866-1941) and Allan Ramsay (court painter to George II), a collection of Miro sculptures and the exhibition Dutch Art and Scotland. Telephone bookings can be made on 031-225 5756. There is a 24-hour information service for callers within Britain on 0891

600 304. Festival Fringe (Aug 18-Sep 5): 031-226 5257. Military Tattoo (Aug 7-29): 031-225 1188. International Film Festival (Aug 15-30): 031-228 4051.

■ EXHIBITIONS GUIDE

■ AMSTERDAM

Stedelijk Museum The Great Utopia: the Russian Avant-Garde 1915-1932. Ends Aug 31. Daily.

Van Gogh Museum Prints by 19th century Japanese artist Yoshitoshi. Ends June 28.

Master from the Mesdag Collection: 60 works from the Hague and Barbizon schools. Ends Aug 19. Daily.

Rijksmuseum The Influence of Japan on Dutch Art. Ends July 26. Closed Mon.

Historical Museum Distant worlds made tangible: Dutch collections 1585-1735. Until Oct 11.

■ BERLIN

Haus der Kulturen der Welt Civilisation of ancient Peru: 400 objects covering 3000 years. The development of Peruvian art before the arrival of Europeans. Ends Aug 30. Closed Mon.

Antikensammlung The Fame of the Pantheon: 100 engravings and etchings of Rome's great architectural monument, showing how its colossal and mystical features have fascinated and influenced artists and architects over the centuries. Ends Aug

16. Closed Fri.

■ DUISBURG

Wilhelm-Lehmbruck-Museum Degenerate Sculpture: an exhibition devoted to sculptors who suffered from Nazi persecution. Ends Aug 9. Closed Mon.

■ DUSSELDORF

Kunstsammlung Nordrhein-Westfalen Constructivist International 1922-27: more than 120 paintings, sculptures and designs which were first exhibited in Dusseldorf in the 1920s by European artists with utopian and revolutionary ideals. Ends Aug 23. Closed Mon.

■ GIVERNY

Musee American Lasting Impressions: American painters in France 1865-1915. An inaugural exhibition of 90 canvases by 40 painters, celebrating the influence which the French Impressionists had on the colony of visiting American artists, captivated by Monet's fame and the landscape and light of Giverny (70 km from Paris). Ends Nov 1. Closed Mon (99 rue Claude Monet, Giverny, 27620 Gasny, tel 3251 9465).

■ NANCY

Musee des Beaux-Arts Art in Lorraine at the time of Jacques Callot, celebrating the 400th anniversary of the birth of the great etcher from Nancy. Ends Sep 15. Closed Tue.

■ PARIS

Parc de Bagatelle Henry Moore: 27 large bronze sculptures placed in the kind of open-air landscape for which they were intended. Ends Oct 4 (Bois de Boulogne).

Musee Guimet From the Tagus River to the Chinese Sea: a Portuguese maritime epic, with ceramics, porcelains and gold brocade bringing back the magic of Portuguese commercial links with the East Indies from 1513 onwards. Ends Aug 31. Closed Tue (6 place d'Iena).

Centre Georges Pompidou Manifeste: 7000 square metres given over to a multi-faceted exhibition covering the past 30

years of creativity in visual arts, video, cinema, architecture and design. Closed Tue.

■ NEW YORK

Guggenheim Museum The Guggenheim and the art of this century. Ends Aug 27. Closed Thu.

Metropolitan Museum of Art The Art of Islamic Spain. Ends Sep 27. Closed Mon.

Museum of Modern Art Louis I Kahn, celebrated American architect. Ends Aug 18. Closed Wed.

Whitney Museum of American Art The Paintings of George Bellows (1882-1925): more than 60 works by an artist who captured the vitality of American life at the turn of the century. Ends Aug 30. Closed Mon.

■ ROMA

Trajan's Markets Anthony Caro: 38 large-scale works from all stages of the British sculptor's career, displayed in the remarkable context of Imperial Roman architecture. Ends Aug 20.

■ VENICE

Doge's Palace Hieronymus Bosch: an exhibition marking the restoration of the city's collection of Bosch paintings, including the *Saint Libera* triptych, *Paradise* and *The Assumption of the Blessed*, plus works by Matisse and Flemish painters by Dieric Bouts. Ends Aug 10.

Museo Correr Canova sculptures and the Farsetti Collection from the Hermitage. Ends Sep 30.

■ VERONA

Palazzo Forti Paul Klee: 300 works from all periods of his career. Ends Oct 2.

■ VIENNA

Kunstforum Poster Art from Toulouse Lautrec to Art Deco: a study of the development of poster art from its origins around 1890 to the works produced in the 1920s, proving that posters have aroused a sense of scandal from their earliest days. Among

peasant. His characterisation as totally obnoxious continues throughout. Columbus is nasty to anyone who ever helped him.

There are no compensations. The language is appallingly stilted. When Columbus says he is the Admiral of the Ocean Sea, he might as well be mimicking a line from Gilbert and Sullivan about the Queen's Nanny. There is a sequence about a pornographic dream which ends with a touch of Brighton pier: "We won't have beans for supper again," and some tougher garbage about defecating at sea.

Even in the supposedly more serious parts, the language fails to take off. When there is near-mutiny in the fleet about Columbus's lack of leadership, someone remarks: "I had hoped that we could settle this with some dignity." When they pass a volcano, Columbus comments: "I saw the volcano in Sicily when it erupted. It went on for days. You could read by the light."

The sets, and this is a remarkable comment on the Barbican of all places, are almost uniformly dreadful. Signs go up periodically to indicate the changes in time: for instance, "just off the Canaries, late August 1492", then again "later", it looks like Euston station. The officers in their cabins look like amateur sailors on a day out of Essex.

It is not remotely funny, or indeed particularly relevant, that Columbus thinks he is going to Japan. The only part that develops is that of Puglar, a once wealthy landowner who is reduced to becoming Columbus's secretary. It is well played by Philip Voss.

It would be unfair to criticise Jonathan Hyde as Columbus; it is just an unspeakable part in an unspeakable play. Jane Gurnett as the mistress has the misfortune (or perhaps the good luck) of disappearing early on.

Does all this matter? Yes. Here is the RSC using some of the same stage devices it deploys so gloriously in *Henry IV*, and throwing them away on such a text. It is a terrible come-down. The best thing to do about John Caird's production is to forget it.

Malcolm Rutherford

In repertory at the Barbican Theatre (071) 638 8891



Alastair Muir

Royal Shakespeare Company, Barbican

Columbus

As the song has it: "They all laughed at Christopher Columbus when he said the world was round... They all laughed at Wilbur and his brother when they said that man could fly". There are very few laughs in Richard Nelson's play *Columbus* at the Barbican. Very few thrills either. Nothing indeed but encircling gloom, which lasts for 3½ hours. Has the Royal Shakespeare Company really thought about what it is doing?

Nelson is an American playwright who has written for the RSC before. Some people will remember his *Two Shakespearean Actors*. His *Columbus*, performed on the main Barbican stage, is a disaster. We should be clear why.

No one is going reasonably to object about whether his version is historically accurate. After all, there is poetic licence

FINANCIAL TIMES

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Friday July 24 1992

Mr Greenspan explains it all

THE FEDERAL Reserve chairman, Mr Alan Greenspan, got a sulky hearing before the Senate Banking Committee on Tuesday. The senators want to make political capital out of a sluggish US economy, and although they would like to pin the main blame on the administration, the Fed can expect no applause. It deserves some, all the same. Mr Greenspan's painstaking explanations of the problems of excessive debt are not new, but they do help to explain the obstinacy of the recession. The British government, for one, might be in much less trouble now if it had heard a similar early warning, but by the time the nature of the problem was understood here, the more obvious solutions had been complicated by entry to the ERM.

In the US, the Fed has been able to respond to the debt crisis with 23 easing actions, which helped to restore banks' profitability as well as offering large relief to mortgage debtors. "The discount rate has been cut to 3 per cent - a 29-year low," as Mr Greenspan pointed out. Despite these actions - cautiously progressive, but large in their total impact - the recovery remains shaky, and employment is especially weak. This has led some analysts close to despair; the Fed response is more measured, a matter of disappointment without much surprise, and quite optimistic about the outlook. The Fed still forecasts US economic growth next year at up to 2% per cent, well ahead of gloomy Wall Street revisionism.

The chairman put the core prob-

lem in one familiar phrase: "Banks still have significant reluctance to lend." This prudential squeeze, which the Fed identified as a major problem right from the start of the recession, bears almost entirely on the small company sector, since all but the shakiest large corporations can profitably bypass the banks and fund themselves in the markets.

For some years now, US employment growth has depended entirely on small companies; indeed, large corporations, in the US as in the UK, are still actively planning to shed more labour. Sluggish lending to small companies thus undermines employment, and with it consumer confidence. It also stifles personal income growth: in the context of long-stagnant US real wages, income growth depends entirely on rising employment. The picture of fast-falling employment in the adjusted June figures was almost certainly a statistical oddity, but the other available evidence suggests a sideways drift at best, and possibly something a little worse.

Is there a quick fix? Senators agitate for still more interest rate cuts; so does an understandably worried Mr Bush. But such cuts, inevitably seen as transient, would hardly restore banking confidence. The Fed advocates patience - a debt workout takes time. It also advocates experiments with further bank relief, but admits puzzlement: "We are looking at a phenomenon that we have not seen in half a century." From London, such clear-eyed humility looks enviable.

The price of coal

BRITISH COAL deserves praise for its record profit last year of £170m. After years of cost cutting, the corporation is now one of Europe's most efficient producers, although it still cannot compete with prices on the open world market.

It is ironic that these achievements should come at a time when British Coal's future is so uncertain. The long-term coal supply contracts with electricity generators, which account for more than 80 per cent of its revenues, are up for renegotiation; for the first time they will be struck at a commercial price, rather than one dictated by the government to prop up the coal industry. With these new contracts in place, coal will be returned to the private sector. Still more pit closures are inevitable.

The government is right to want to privatise coal as part of its so far patchy strategy to allow market forces to restructure the UK's energy mix. But British Coal has a point when it argues that it is being asked to compete against other fuels whose prices are also artificially set. Nuclear power has a protected status, which may or may not be altered when the industry is reviewed in two years. Then there are the independent UK electricity generators, which will be burning long-term contracts. Finally, there is the inadequately competitive structure of the electricity generating industry, where two unregulated giants may be able to crush British Coal in contract negotiations.

Absent friends

THE SUMMIT meeting in Madrid of the leaders of Spain, Portugal and Latin America is laden with symbolism, 500 years after Christopher Columbus arrived in the new world. Many of those present have good reason to celebrate, including the hosts.

In contrast with a decade ago, democracy holds sway over much of Latin America, a fact which owes an important debt to Spain's own transition from dictatorship. There have been important advances too in economic policy in Latin America in which many countries have provided a foundation for sustained economic growth. The result is a wave of euphoria about Latin America's future, notably in financial markets.

There are dangers in this change of sentiment: it fails to distinguish adequately between economies of highly variable performance, and risks ignoring some fundamental political and social questions which will have a profound effect on their future economic success.

For this reason, the absences from the Madrid gathering are also significant. The Venezuelan president, Carlos Andres Perez, who survived an army coup attempt in February, was forbidden by his legislature to attend amid a continuing crisis of political confidence. Alberto Fujimori, the Peruvian leader who usurped constitutional rule in April, was forced to remain at home as a Maoist terrorist group conducts a series of bomb strikes in the heart

"In general, those individuals and families with reasonable means should attend to their own needs. As a broad principle, the top third of all income earners can be expected to meet most of the cost of their social services" - Ms Ruth Richardson, New Zealand's minister of finance, December 1990.

If Mr Norman Lamont wants some relief from his post-election spending hangover, he might holiday in New Zealand, where Mr Jim Bolger's National (right-of-centre) government is engaged in one of the toughest assaults on public spending taking place in the developed world. Mr Bolger's main target is social spending, and since he started with a welfare state comparable to Britain's - completed a decade before Aneurin Bevan inaugurated the National Health Service - his progress is of particular interest to British observers.

"Within weeks of taking office, we began the redesign of the welfare state," says Ms Ruth Richardson, principal architect of the reforms. Two budgets later, universal welfare benefits are all but extinct, targeting has been widely extended in the context of reduced or fixed budgets, higher earners are paying for health and tertiary education, and market structures are under construction throughout.

It is a conscious attempt to limit the social role of the New Zealand state. Not all Ms Richardson's cabinet colleagues would subscribe to the opening quotation: several have been sniping away, with intermittent support from a prime minister by instinct far more cautious than his finance minister. But five agreed propositions underlie the changes: that the state's share of national wealth is excessive and must be reduced if the economy is to flourish; that government debt is too high; that social spending must be more narrowly targeted; that the margin between benefit rates and post-tax income is too small; and that raising extra revenue from tax is not an option. Mr Lamont would probably say "aye" to them all.

The validity of these propositions is debatable. New Zealand has a comparatively high ratio of net debt to gross domestic product: 46.5 per cent, against an OECD average of 33 per cent. But at 39.6 per cent, the share of NZ national income consumed by the state is not comparatively large; nor, at 33 per cent and 12.5 per cent respectively, are its top rates of income tax and general sales tax excessive. New Zealand has no capital gains tax. Says Mr Jonathan Boston, public policy lecturer at Victoria University, Wellington: "There is no convincing evidence to suggest that democratic countries with relatively small state sectors grow any faster than countries with relatively large state sectors."

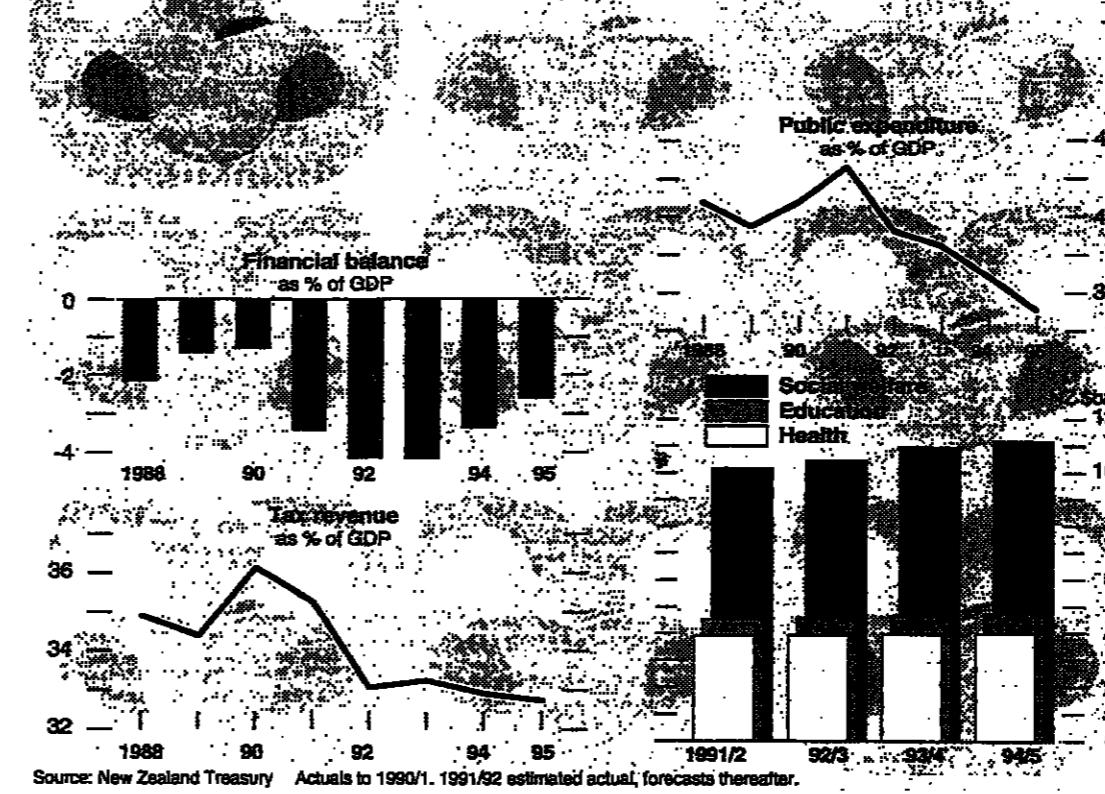
Yet among the New Zealand elite - politicians as well as businessmen - it is virtually axiomatic that the state does consume too much and that taxes cannot be raised without stifling growth. Ms Richardson's latest budget projects public spending falling to 37.4 per cent of GDP by 1994-95 (in the UK, by contrast, it is 41.7 per cent, and projected by the Treasury to rise to 42.2 per cent by 1994-95). It is a product of New Zealand's recent past, eight years of economic stagnation, mounting debt, and a steep decline in relative living standards, creating an abiding sense of national crisis. The Labour opposition broadly accepts the premises for all its opposition to particular changes.

But accept them, and short of dra-

Andrew Adonis says New Zealand's assault on public spending might hold some lessons for the UK

Blueprint for a shrinking state

New Zealand: why cuts are necessary



matic growth the only option is welfare cuts. No peace dividend is available: defence accounts for only 4 per cent of spending. After debt charges, three-quarters of New Zealand's budget goes on welfare and social services. The issue is not whether but what to cut.

New Zealand's reforms divide into two parts: structure and funding. Institutions are being restructured to devolve managerial authority, keep politicians at arm's length, and separate "purchasers" from "providers" of services. The 14 integrated area health authorities are being split into four regional health authorities, which will buy services from some 25 Crown Health Enterprises managing the hospitals. School governors are gaining control of their salary budgets, with an experiment under way in total budgetary devolution. Under the controversial Employment Contracts Act existing national contracts with teachers have been terminated, and the government wants more flexible - possibly local - contracts to replace them.

Much of that is familiar to British eyes, but in many areas change is being taken further. For secondary schools the market is already a way of life. Onslow College, Wellington, a typical secondary school, publishes company-style annual accounts and last year raised 20 per cent of its income from non-government

sources. Donations - including a small "voluntary fee" charged to parents - account for some of the extra: but a sizeable chunk comes from trading activities and full-cost fees charged to 18 pupils from overseas.

Critics estimate that once the new regime is fully operating about 23 per cent of national health spending will be met by charges - up from 11 per cent in 1990.

II. State benefits. All universal

transfers except the state pension have been abolished, and significant cuts in that are underway. Over the next 10 years, the age of eligibility for the pension will be raised from 60 to 65, and its payment is now targeted. The last Labour government introduced a 25 cents in the dollar surcharge - additional to income tax - for all pensioners paying income tax. That has been increased to 26 cents, making a marginal rate of 58 cents for top-rate payers.

Other benefits have been cut across the board. To give an idea of scale, unemployment benefit for a single person was cut by 10 per cent in cash terms last year. It is no longer payable to those aged below 18, and at reduced rates up to 25. III. Housing. The government intended last year to withdraw from social housing entirely, selling off much of its stock, managing the rest on a commercial basis and fulfilling social obligations through a targeted accommodation subsidy. The plan has since been modified

(the new housing body is to have social obligations), but the main lines of the reform will proceed.

• Education. School spending is to be held constant in real terms. Total spending will rise slightly to support a 13 per cent increase in tertiary student numbers projected over the next three years, but funding for student allowances is to be reduced by about half this academic year alone by means of a large-scale shift to loans. Most students must now meet the full cost of their maintenance, and a proportion - about 12 per cent - of the cost of their fees. Higher education institutions are now allowed to charge top-up fees.

"University graduates have considerably higher income than those without qualifications," argues the Treasury. "This difference can be drawn on to pay for their education over time." It cites research showing that whereas only 44 per cent of the parents of all those between 18 and 19 years old have incomes of more than NZ\$35,500, 73 per cent of parents of university students do so. The use of such figures is revealing, not just for their emphasis on the "top third", but because of the assumption that the family unit should be the basis for assessment.

If all that seems radical enough, the government initially planned to go further on all fronts, not just on housing. Last year's budget envisaged pensioners with taxable income facing a 93 per cent marginal tax rate. It also planned far narrower targeting of health spending and a "multiple funder" health care plan, under which individuals would have been encouraged to take their risk-adjusted premium out of the national health service entirely and contract with insurance companies for provision.

B ut the resulting storm was so severe that the changes were modified. At one point the government's poll ratings sank to 20 per cent but with the concessions, and evidence of economic recovery, the National party is now almost level-pegging with Labour and the odds-on favourites to win next year's election. Even if it loses, Labour is unlikely to return to the status quo ante.

So are the reforms the end of Zealand's welfare state? Talk of straightforward dismantling is simplistic, for it fails to recognise the extent to which the previous system

like Britain's - already comprised fees and targeting. Charges for visits to GPs are a case in point. Mr Simon Upton, the astute health minister, uses them to argue that charges for secondary care were positively necessary to "discourage cost-shifting between different budgets, and encourage people to consider the costs and benefits of various services".

None the less, the reforms mark a fundamental reassessment. Says Mr Mark Freble, until recently a senior Treasury official responsible for welfare policy: "The important shift is away from a commitment to income support at a level so that recipients could 'belong and participate' in society... to a modest safety net to maintain individuals in the daily essentials of food, clothing, power and housing at a decent level."

Doubtless Mr Lamont would return from Wellington convinced of the political impossibility of such notions. But should Britain, too, be in for a decade of stagnation, remember it was Aneurin Bevan who remarked: why gaze into the crystal ball when you can read the book?

Joe Rogaly

The reins tighten on public spending



The government is living on its nerves. If it is lucky, the recession will come to an end soon. Then it can make good its election promise to "provide an economic environment which encourages enterprise". We

will enjoy price stability, "firm control" over public spending and lower taxes. If that is achieved at a bearable cost, Mr John Major and Mr Norman Lamont will have earned their place in history as a remarkable duo. Wondrous

accounts will be written of the farsighted statesmen who led Britain into a new era of low inflation, steady growth, quality public services, a healthy lifestyle, clean air, dozens of Citizen's Charters and a winning smile from breakfast to bedtime.

Alternatively, the prime minister and the chancellor may be shamed by an absence of good luck. If that happens they will be seen as a twin disaster, the Laurel and Hardy of British politics.

and above 46 per cent in the early 1980s - and lower, down to a fraction less than 40 per cent when Mr Nigel (now Lord) Lawson was chancellor. But the way things are going it may be back up to 44 per cent next year, which is where it was when the Tories came in 13 years ago. The fiscal frontiers of the state will stand where they were when Labour was last in office.

To save itself the embarrassment of that revelation, the government has taken to pointing out that the ratio is misleading, since it rises

naturally during a recession, as growth falls. So it does. Ratios are therefore out, firm intentions in.

The new system of control that Mr Lamont will now impose will allow for a maximum real growth in spending of some 2 per cent a year, half a point below what the Treasury regards as the long-run potential of the economy. This is to be achieved over the "medium term", which means not now, while growth is a memory, but for as long as it takes for something, preferably business activity, to turn up. Then we can presumably return to the ratio as a benchmark. It will look respectable again.

The essence of the new system is that it is "top-down". The cabinet will decide, as it did this week, on the grand totals of future years' spending. Then ministers who seek more for their departments will have to explain why to those who must therefore get less. Not all parts of the mechanism are yet in place. It is characteristic of the incremental, nuts-and-bolts approach of Mr Major's government that this should be so. Top-down budgeting will evolve, although it starts at once.

Bilateral discussions between the chief secretary, Mr Michael Portillo, and individual ministers will continue, but everyone will know that the outcome cannot exceed £244.5bn for next year. In previous years the "billions" were the means by which the final figure was arrived at. Success this year will depend on the government's determination not to be moved from the number it first thought of. A special cabinet committee, chaired by Mr Lamont, will presumably bring the main spending ministers together so that in brotherly and sisterly affection

they may trade favours - within the pre-ordained total. Mr Portillo will report to this committee.

There is a further wrinkle. For 1993-94 the planning total includes unemployment benefit. If job losses are higher than the forecast, other departments will have to finance the consequent increase in the cost of social security, or benefits will have to be cut. In the following years, the "new control total" will exclude unemployment benefit. Other departments neither lose if it rises nor gain if it falls.

The change of system is important, but less revolutionary than it might seem. In recent years the talk has been of getting "as close as possible" to the target, a loose control if ever there was one. But before 1987, Ministers affirmed their faith in planning totals and tried to stick to them. The Labour party's election manifesto promised an autumn national economic assessment, which would indicate how much could be afforded. This would be adhered to, or, if necessary, taxes would be increased. Most budgets, however, understate budgeting to a prescribed cash total. The pre-1979 government of Mr. James (now Lord) Callaghan moved from real terms, or fusty money, budgeting to departmental cash limits. Now a cash lid is being placed on the entire UK enterprise, based not on a series of individual bargains but predetermined by a calculation of what can be afforded.

The net result is that there are three bars to the iron cage into which the grim optimists of Nos 10 and 11 Downing Street have locked themselves. They propose to ratify the Maastricht treaty, just as soon as they can get it through the Commons. They are pledged to stick within the ERM, whatever the cost.

The third bar clanged into place this week, when they published public spending totals which they promise will not be exceeded. The consequent "cuts" may make them as unpopular as Mrs Thatcher ever was. Even in departments where real spending rises, as in the health service, there will be a chorus of anguish at the increases that might have been. In British political parlance these are "cuts".

We can only applaud Mr Major and Mr Lamont's courage, or, if you prefer, sympathise with their desperate plight.



Tough medicine helps to cure US banks' ills

Both bankers and their regulators have acted promptly to seek remedies for bad debt and cost problems, says Alan Friedman

After two years of recession, heavy loan losses caused by the commercial property slump and a series of tough restructuring programmes to cut costs, there is at last evidence of solid recovery in the US banking industry.

This, at least, has been the message over the past fortnight as many banks have put on a parade of improved second-quarter earnings, lower loan write-offs and stronger capital ratios.

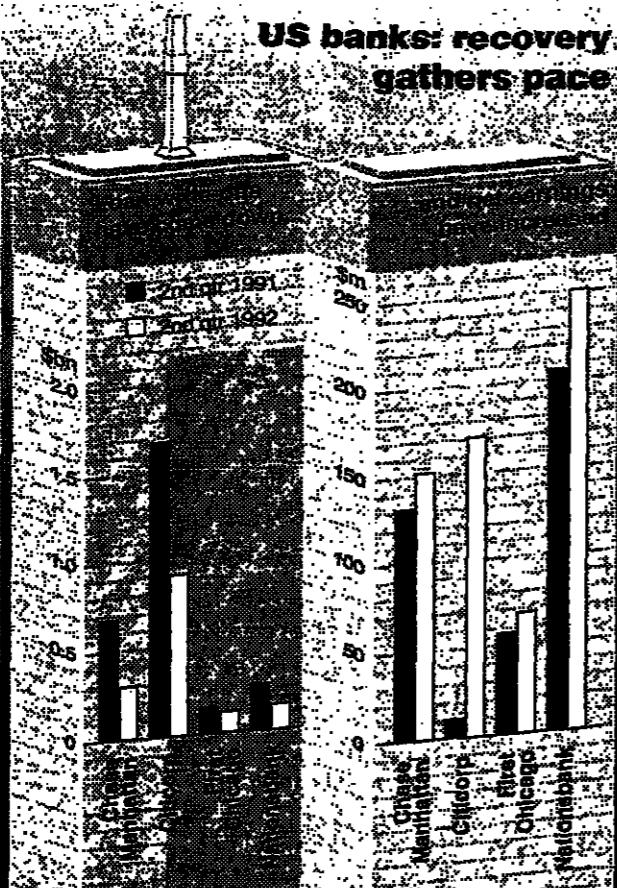
Citicorp, the nation's largest bank with assets of \$215bn (£114.6bn), has led the way. Although its North American commercial property division is still in the red, Citicorp's net earnings for the second quarter jumped from \$11m to \$17m. For the first six months of 1992 earnings were more than trebled, at \$34m.

The recovery has not been confined to the bigger banks. Across the US, institutions large and small showed signs of an upturn in the second quarter. These include Chase Manhattan (15 per cent higher net income); First Chicago (up 19 per cent); Bank of New York (up 45 per cent); JP Morgan (up 67 per cent); Northwest of Minneapolis (up 21 per cent); First Fidelity of New Jersey (up 47 per cent); Barnett Bank of Florida (up 5 per cent higher); and Fleet Financial of New England (net profits more than doubled, from \$28m to \$71m).

Mr James McDermott, president of New York-based bank analysts Keefe Bruyette, notes: "Two years ago it looked as if the banking industry was going out of business. Today, it looks as if the banks will last forever."

In some ways, the recovery has been faster than Wall Street and the industry itself might have expected. This is partly because bank profits have been bolstered by fatter interest margins that owe much to the series of rate cuts by the Federal Reserve Board since last December. With the Fed funds level - the wholesale money rate at which banks borrow from each other - at around 3.25 per cent, the opportunity for better margins have been abundant, since the prime lending rate for companies stands at 6 per cent.

Regulators have also moved airy quickly to seek remedies for bad debt and cost problems. The clouds over the US property market began to appear in early 1990, when prices began to soften, but by the autumn of that year bankers had begun to realise that their loan portfolios had deteriorated even more rapidly than they had expected. In 1990-91, the US banking industry faced its



US banker recovery gathers pace

most serious crisis since the less developed country (LDC) loan debacle of the early 1980s, when US bank loans to Mexico, Brazil and other countries led to large write-offs.

Most senior bankers got the message quickly and acted. Dividend payments at many banks were slashed or halted; workforce reductions at dozens of medium and large US banks averaged 10 per cent; and non-strategic assets - including, for example, service companies and European property holdings - were disposed of.

More important, most banks dealt with their problems head-on, slashing dividends and cutting workforces

with \$11bn of assets and more than 1,800 branches in 10 south-eastern states. NationsBank says that by 1994 it will have achieved annual cost savings of \$450m, through rationalisation of business and eliminating duplication of administrative services.

The second big merger came a year ago, when Manufacturers Hanover Trust and Chemical Bank joined forces to become the third-biggest US bank, with assets of \$142.4bn and a powerful branch base in the New York area.

This week, Chemical managed a 30 per cent rise in second-quarter net profit, said it had reduced total staff by more than 10 per cent and was well on the way to achieving \$750m of annual cost savings.

towards rationalisation, taken as the banking crisis coincided with the sputtering performance of the US economy last year, was a series of mergers.

The first of the three most prominent mergers, all of which are already yielding benefits in terms of cost savings, was the decision in late 1991 to combine NCNB of North Carolina and C&S/Sovran of Georgia into NationsBank. It is now the fourth-biggest US bank,

with \$111bn of assets and more than 1,800 branches in 10 south-eastern states. NationsBank says that by 1994 it will have achieved annual cost

savings of \$450m, through rationalisation of business and eliminating duplication of administrative services.

In the meantime, bankers claim they have learned from the property loan fiasco of 1990-92 and will no longer leap into a single lending sector with such abandon. The same, of course, was said by bankers after the US property slump of the mid-1970s, and the LDC debt crisis of the early 1980s and the Texas oil-related bust of the late 1980s. This time, however, the bankers swear they mean what they say.

Additional research by Ritsa Nachoma

OBSERVER

Busting out all over

■ Time was when western tourists were apt to return from the Soviet Union feeling literately inferior. Even the most ordinary citizens on public transport and so on could be seen earnestly reading great classical works.

While this behaviour was often ascribed to some innate seriousness in the national character, the reason was probably just a lack of what the public really wanted. For, today Pushkin et al have been given the push in favour of thrillers, especially the erotic kind.

Whereas the Soviet culture used to be puritanical, and even fairly naughty films and books were censored, sex is now bursting out all over. For instance, perhaps feeling upstaged by a "Miss Big Bust" competition held in Estonia's capital Tallinn, Moscow's sex-maniacs are showing their mettle with an "erotic dance competition" to be held this weekend at the Izmakov Sports Centre.

Nevertheless, the organisers, a body called "Culture and Health", insist that the prizes on offer will be awarded for artistic merit, not simply "vulgar display". Moreover, they're taking pains to keep libido from boiling over.

Their plan is to break up the erotic dancing with intermissions featuring well-known pop-stars - which, however strongly it testifies to the organisers' social responsibility, does not say much for Russian pop.

Incestuous

■ Matrix Churchill's plunge into receivership might raise a wry smile among ageing students of Britain's machine

tool industry. One of the receivers, Philip Baldwin of Price Waterhouse, was also the man on the spot when Alfred Herbert went down in the last recession, nine years ago.

Baldwin ended up selling the Herbert name and product range to TI Matrix, which subsequently became Matrix Churchill and fell under Iraqi ownership in 1987. Four years later it was bought by Keith Bailey's Automation

Investments and shares the AI stable with BSA Tools - which, as White BSA, tried to buy the Herbert assets back in 1983.

"It's an incestuous sort of business," says Bailey who is soldiering on with his BSA Tool business. Who knows, he might even try to salvage some of Matrix's assets from the receiver - although in that case, he'd have to contend with Baldwin who should have a better idea than most of what the assets are worth.

Puff

■ So what perk is the City of London PR Group now offering to its shareholders to soften the bumpy ride they've been having these past few years? Yes - a hot air oven.

Castro de luxe

■ The Spanish hosts of the Ibero-American summit are testing the visiting heads of state with a punishing Madrid-style entertainment schedule. Starting dinner last night at 10pm, the leaders were then scheduled to head for a concert which started at 15 minutes after midnight.

Earlier in the evening, the schedule had appeared threatening by the blind octogenarian president of the Dominican Republic, Joaquin Balaguer, whose half-hour



"My wife thinks I'm drafting a privacy Bill"

speech to the opening session overshot the seven minutes allowed by a considerable margin. This looked like taking the spotlight from the Cuban leader Fidel Castro, who everybody also feared would also make an extended speech.

Castro, who on his first visit to the United Nations in New York, moved into a hotel in Harlem and regularly ordered out for fried chicken, is allowing himself a little more luxury these days. Along with other leaders, the bearded president is holed up in the Ritz, which by no stretch of the imagination is a proletarian hotel.

New meaning

■ It's nice to hear that Britain's economists, much maligned for failing to predict anything very meaningful over the past few years, are doing something practical to improve the trade deficit.

Oxford Economic Forecasting has just landed a juicy contract with China to construct a computerised model of the country's economy over the next two years. And John Walker,

Oxford's chief economist, is flying off to Beijing soon to have a crack at the process. The fact that his initial training was in chemistry - not in economics - will undoubtedly help.

But it is slightly less encouraging that the man who will thereafter do much of the work is Walker's colleague Geoff Mean. This is the same Geoff Mean who, when working for the Treasury in the 1980s, had a big hand in building the government's model of how the UK economy works.

As the model has turned out to be far from accurate in its predictions about the UK, we must hope Mean has learned from his mistakes. Or in the words of an old Chinese proverb: "May man meddling in models miss making muddles."

Challenged

■ Now that Arjo Wiggins Appleton has found a French replacement - Saint Gobain's Alain Soulae - for the deposed Stephen Walls, the question now is where will young Walls resurface. Presumably, after his handsome pay-offs from Plessey and Arjo he can afford to wait for the right job to turn up. After all, he is still a mere 44.

It sounds like he's going to take on the chairmanship of former glamour stock Albert Fisher. He already sits on the board. It's the sort of challenge which would prove once and for all whether he's as good as he's cracked up to be.

Footnote

■ A Colt-toting dog with one leg in a sling hops into a wild west saloon and looks menacingly around. "Ah'm lookin', he drawls, "for the man who shot mah paw."

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Debt and economic activity

From Prof Michael Lipton,

Sir, I agree with 99 per cent of Samuel Brittan's excellent article, "Debt work-out dangers" (July 13). However, there are two important 1% per cent remaining.

First, the argument against "debt deflation" can be greatly strengthened, again for Keynesian reasons. When I repay debt (instead of spending) out of extra nominal income, my creditor (instead of my supplier) has more money.

Although Bank of America's first results since the merger with Seafar were completed in April showed second-quarter net profit down 11.8 per cent, Wall Street is impressed by the speed with which Seafar is being integrated into its larger partner's operations.

Mergers have not been the only driving force behind the recovery, however. Other crucial elements have been the drive to strengthen capital and to generate new revenue, especially from fee income.

For example, Citicorp, which has been among the weakest of US banks in terms of capital, added \$4.5bn of new capital during the first half of this year and brought its main Tier One capital-to-assets ratio to 4.25 per cent, up from 3.74 per cent at the end of last year.

Observers say that one example of the way in which banks have attempted to raise fee income is an increase in charges to companies for back-up lines of credit, from an average of a fifth of one per cent to a third of one per cent.

There are still problems in the industry, however, particularly as the commercial property market seems unlikely to improve in the short term. But if so, that is not the fault of "debt deflation" but of "low" levels of economic confidence - or "too high" exchange rates. One person's, or institution's, debt repayment is another's - the creditor's - receipts. Only to the extent that creditors have a higher marginal propensity to consume (as opposed to saving or importing) than debtors is there a "debt deflation" brake

levels governed at present by exchange rate considerations.

There is no reason why an increased supply of Treasury bills (or more probably a reduction in the Bank's holding of commercial bills) should cause the Bank to increase its dealing rates in the market. Only if monetary expansion warranted interest rates higher than those required to support sterling in the ERM would the Bank want to raise its rates.

It follows that underfunding need have no ill effects for the building societies or mortgage rates. In current conditions, when broad money is growing too slowly, the government's full funding policy should be replaced by a policy of funding only as much as is necessary to ensure an acceptable rate of monetary growth.

But the notion that short-term rates would have to rise is false. These are determined by Bank of England policy, enforced through its control of the supply of "cash", at

the growth of economic activity.

Second, there is an important exception to Mr Brittan's judgment that macro-economic policy options cannot affect the real economy. Options that lead to significant, sustained rises in real long-term interest rates lead economic agents to arrange their affairs so as to shift incomes more firmly towards the present, and costs more firmly to the future, than

at the bandshell - until 1980, when the Naumburg family concert series abandoned the bandshell for Damrosch Park at Lincoln Center because the site had become too loud and active for their concerts. As no one wanted to use it, the bandshell fell into decay.

The Mall is now in the final stages of an 18-month, \$4m restoration. The project's purpose is to recapture the historic design of Central Park's most architecturally formal space, and to offer New Yorkers an unparalleled green setting featuring lawns and permanent seating under a cathedral canopy.

opy of elm trees. The bandshell has become an anachronism that attracts illegal activity and vandalism.

The removal of the bandshell will restore the area to Olmsted's original plan, and make the area safer. My agency cannot afford to commit its limited resources to restoring and maintaining structures that no longer serve a useful public function.

Betsy Gotbaum,
City of New York Parks & Recreation,
The Arsenal,
Central Park,
New York, NY 10021

Review of Press Self-Regulation

Sir David Calcutt QC has been asked by the Government to undertake an assessment of how self-regulation of the press has worked in practice since the Report of the Committee on Privacy and Related Matters was published in June 1990.

His terms of reference are:

- to assess the effectiveness of non-statutory self-regulation by the press since the establishment of the Press Complaints Commission, and
- to give his views on whether the present arrangements for self-regulation should now be modified or put on a statutory basis.

Sir David has also been asked to consider whether any further measures may be needed to deal with intrusions into personal privacy by the press, and to make recommendations.

Anyone who wishes to submit evidence to Sir David should send it to the following address:

The Secretary,
Review of Press Self-Regulation, Room 601,
50 Queen Anne's Gate, LONDON SW1H 9AT.

to arrive by Thursday 1 October 1992.



FINANCIAL TIMES

COMPANIES & MARKETS

Friday July 24 1992

INSIDE

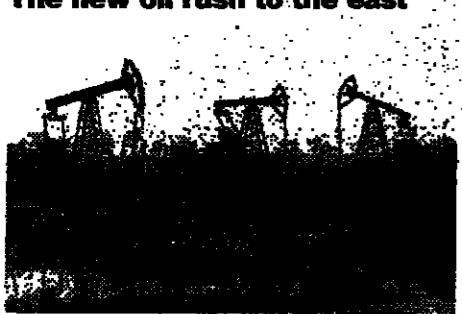
Salomon earnings reach \$375m

Wall Street securities house Salomon yesterday reported second quarter after-tax operating earnings of \$375m the best three-month performance in the group's history and the clearest sign yet it has recovered from last year's bond-trading scandal. Page 20

Dangerous times in Milan

Last weekend's killing of a leading anti-Mafia judge has precipitated a collapse of share prices on the Milan stock exchange. Investors, disgusted by the state's impotence to crack organised crime, have been dumping their Italian equity holdings. But signs of a fall have been around since last year as trading volumes dwindled in spite of long-awaited market reforms. Back Page

The new oil rush to the east



The vast oil and gas reserves of the former Soviet Union have been the talk of the western oil industry for more than two years, but several recent events have added a new impetus to the great oil rush to the east. Neil Smith reports in the first of three articles. Page 32

Elf in east German petrol deal

Elf Aquitaine, the French oil group, and Thyssen, the German steel and engineering group, yesterday confirmed a DM6bn (\$3.9bn) contract to take over and modernise eastern Germany's main petrol station network and build an oil refinery there. Page 20

Arjo Wiggins names new chief

Arjo Wiggins, Appleton, the Franco-British paper group, is to replace the group's sacked chief executive, Mr Stephen Walls, with Mr Alain Soutas, present chief executive of the paper division of Saint-Gobain, the French industrial company. Page 24

Amstrad may lose £65m

Losses at Amstrad, the UK consumer electronic group, are likely to reach £65m (£124.15m) in the year just ended on June 30. Page 24; Lex, Page 18

Delta slumps after loss

Shares in Delta Air Lines, one of the big three US carriers, slumped another 1½ to \$22½ when it said it had lost \$180.2m after tax in the April-June quarter.

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Chief price changes yesterday

FRANKFURT (DM)		PARIS (FFY)			
Rises	93	15	AGF	414	+ 11.5
Falls	38	+ 3	Colgate	713	+ 14.5
Alcatel	500	- 10.5	Elf	493.5	+ 14.5
DLW	475	- 11	Perpet	665	+ 20
Hertz	255	- 10	Falls	655	- 20
Linc	753	- 20	Geophysic	655	- 20
Philips	860	- 33	Elf	670	- 22
			TOKYO (Yen)		
Rises	364	+ 15	Ropponi Shimb	604	+ 28
Falls	685	- 5	Nippon Steel	358	+ 28
Alcatel	1415	- 12	Toky Indo	405	+ 40
Deutsche	524	- 12			
UAL	1112	- 12	Daichi Hous	175	- 25
Walt Disney	354	- 12	Mitsui Resort	535	- 50
			Toyoda Machine	551	- 53

New York prices at 12.30pm.

LONDON (Pence)		BIRMINGHAM (Pence)			
Rises	447	+ 18	Emerson Int'l	62	- 9
Falls	39	+ 3	Fisons	175	- 8
First Tech	59	+ 3	Graycoat	31	- 7
Latitude	175	+ 17	Karland Stoves	18	- 18
Lloyds Chem	225	+ 38	Lucas	102	- 7
Union Discount	63	+ 10	ML Labs	765	- 48
Falls	1141	- 31	MRC	224	- 8
BT	199	- 10	Prinect	53	- 10
Daves Newman	20	- 4	Repsol	1030	- 60
ERF	168	- 12	Spring Ram	120	- 7

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INTERNATIONAL COMPANIES AND FINANCE

Salomon proves resilient as earnings achieve record

By Patrick Harverson
in New York

SALOMON, the Wall Street securities house, yesterday reported second-quarter after-tax operating earnings of \$375m, the best three-month performance in the group's history and the clearest sign yet that it has recovered from last year's bond trading scandal.

However, the burden of a special \$185m charge to cover costs related to the settlement of the bond market-rigging allegations reduced net income to \$211m.

Even with the charge, net income was still higher than a year ago, when Salomon reported a profit of \$178m, thanks partly to the return to profitability of Phibro Energy, the group's oil trading and refining subsidiary.

The second-quarter charge, taken alongside the \$200m charge the company took in the third quarter of 1991, means Salomon has set aside a total of \$385m to cover the costs related to the scandal.

A large part of that reserve has gone towards paying the



Deryck Maughan: core bond business was very strong

mon Brothers, provided the bulk of Salomon's profits during the second quarter. Such was the strength of the firm's underlying performance, that if the charge and taxes were excluded, Salomon Brothers' earnings totalled \$647m in the three months, the highest recorded by a publicly held US securities firm.

Against the background of a highly favourable interest rate environment, strong sales and trading activity in Salomon Brothers' core bond business made the biggest contribution in the quarter.

Even investment banking, hardest hit by the uncertainties surrounding the bond trading scandal, staged a recovery, with revenues exceeding the preceding two quarters due to the heavy flow of corporate bond issues.

On the oil trading and refinishing side of Salomon, Phibro

Disney boosted by film and consumer product arms

By Karen Zagor in New York

STRONG gains from Walt Disney's film and consumer product divisions propelled the company's third-quarter net earnings 33 per cent higher on revenues which grew 23 per cent.

For the three months to end-June, Disney posted net income of \$220.8m, or 41 cents a share, on revenues of \$1.85bn. The results compared with earnings of \$165.5m or 31 cents, in the second quarter of last year, on revenues of \$1.51bn.

The theme park results benefited from the Easter holiday falling in this year's third quarter. A year earlier, only part of the Easter period was in the third quarter. Investment in Euro Disney cut into the strong results from domestic theme parks and resorts.

Disney's consumer products business posted a 31 per cent increase in operating income to \$60.8m, on revenues which climbed 54 per cent to \$239.2m.

For the first nine months, the company had net income of \$593m, or \$1.11 a share, against \$462.6m, or 87 cents, in the year-earlier period. Revenues were 23 per cent higher at \$723.5m, against \$597.1m.

The company's theme park

division saw a 10 per cent improvement in operating income to \$194.3m from \$176.5m, on revenues which rose 17 per cent to \$890.5m, against \$755m.

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INTERNATIONAL COMPANIES AND FINANCE

Net income plunges by 45% at ITTBy Martin Dickson
In New York

ITT, the US conglomerate, yesterday reported a 45 per cent drop in second-quarter net income, due mainly to sharply lower earnings at its ITT Hartford insurance subsidiary, accounting adjustments and restructuring action at the Sheraton hotels business.

The group reported net income of \$106m, or 75 cents a share, compared with \$194m, or \$1.43, in the second quarter of 1991. Sales rose 4 per cent to \$3.36bn.

Net income would have been \$131m, or 98 cents a share, compared with a restated \$208m, or \$1.53, if the non-cash accounting adjustments were excluded.

The figures also included after-tax portfolio gains at ITT Hartford and ITT Financial of \$22m, or 17 cents a share, compared with \$5m or 5 cents, in the same period of last year.

ITT Hartford saw income drop from \$17m to \$1m. The company said this was "mainly due to unfavourable adjusted underwriting income caused by higher catastrophe losses, largely from several weather related events, along with continued adverse developments in workers' compensation and reinsurance".

ITT Sheraton had an operating loss of \$14m, against a profit of \$15m, after restructuring its headquarters operations to make them more efficient. Excluding this charge, the company would have reported a small profit, although still below last year.

Among the group's seven other major businesses, the automotive, financial and communications operations produced higher operating income, fluid technology and the Rayonier paper business were flat, and the defence and components businesses showed drops.

For the six months, ITT reported a net loss of \$336m, or \$2.62 a share, after taking a \$580m non-cash accounting adjustment. In the first half of last year it made \$406m, or \$2.99 a share. Sales rose 3 per cent to \$10.4bn.

Alcan halves its dividend

By Robert Gibbens

ALCAN Aluminium is cutting its quarterly dividend to 7.5 cents US per share from 15 cents US with the September 21 payment to conserve cash in the face of "difficult business conditions and an uncertain outlook".

This is the second reduction during the present industry down cycle. Alcan had maintained 15 cents US for the past four quarters.

On July 13 Alcan reported a loss of US\$40m, or 22 cents a share on revenues of US\$3.8bn, against a loss equal to 7 cents a share in the 1991 period.

Weak demand hits US oil groupsBy Alan Friedman
in New York

EXXON, the largest US oil and gas company, and Texaco, the third ranked company, yesterday reported lower second-quarter net earnings as the squeeze on petroleum product margins and weak demand continued to take a toll on the US energy industry.

The Texas-based Exxon suffered a 15.1 per cent drop in second-quarter net earnings, to \$955m. This is the lowest quarterly net profit for the company since 1989, the year of the Alaskan oil spill from the Exxon Valdez.

Exxon's earnings per share were down to 75 cents from 90 cents a year ago. Revenues in the quarter were 12 per cent higher at \$27.76bn.

For the first six months of 1992 Exxon's net income was down by 31.5 per cent at

\$2.36bn, on revenues that were 4 per cent lower at \$55.87bn.

Texaco of White Plains, New York, said its second-quarter net income was \$245m, a decline of 8.9 per cent. Earnings per share were 88 cents, against 94 cents in 1991. Revenues were 4.4 per cent higher at \$3.8bn.

For the first half of 1992 Texaco's net earnings were 34.9 per cent lower at \$445m, on revenues that were 6.3 per cent down at \$18bn.

The second-quarter net profit at Occidental Petroleum, based in Los Angeles, was nearly halved - from \$147m, or 48 cents a share, a year ago to \$75m, or 25 cents. Revenues were \$2.3bn, against \$2.4bn.

For the first six months Occidental, undergoing a substantial restructuring programme, suffered a 38.7 per cent drop in net income, to \$173m. Revenues were down to \$4.3bn from

\$5.2bn in the first half of 1991.

The drop in earnings at these companies continues a trend started on Wednesday, when Amoco, the fifth largest US oil and gas company, reported a 22.5 per cent fall in underlying second-quarter earnings and a \$478m loss after taking an \$805m charge for restructuring and severance payment costs.

Mr Lawrence Rawl, Exxon's chairman, said the group's performance was affected by lower petroleum product margins, which were in turn affected by rising crude supply costs, weak economic conditions and soft demand in many markets.

Earnings from exploration and production operations were \$83m higher at \$725m while income from the refining and marketing side slumped by \$362m to \$180m, due mainly to

problems in the US market. "Included in the second-quarter

results was a \$75m charge for restructuring Exxon's US oil and gas businesses.

The tendency of energy companies to direct exploration spending away from the US was illustrated by Exxon's devoting 70 per cent of its worldwide capital and exploration expenditures to projects outside the US.

Mr James Kinnear, chief executive of Texaco, stressed the company's effort to maintain the strength of its financial position in the face of generally weak industry conditions. He said Texaco expected to produce full-year cash savings of around \$700m from reductions in planned capital spending and expenses.

On Wall Street, Exxon's share price was 3% higher at \$824; Texaco's price was 3% improved at \$624; and Occidental's price was 3% lower at \$197.

Brazil puts brake on Whirlpool growth

By Nikki Tait

WHIRLPOOL, the world's largest manufacturer of large domestic appliances and now the full owner of the former Philips' appliance business in Europe, saw an 8 per cent decline in second-quarter profits to \$53m after tax.

Sales rose to \$1.94bn from \$1.77bn.

The Michigan-based group blamed the drop on economic and political difficulties in the Brazilian market. Operations there broke even in the quarter, having contributed about 18 cents a share in the same quarter the previous year.

Whirlpool said that, without this setback, it would have seen second-quarter profits rise by some 11 per cent.

The second-quarter figures still mean Whirlpool is showing a net profit of \$83m for the first half, compared with \$82m in the first half of 1991. Sales for the six months were \$3.55bn, compared with \$3.38bn.

Mr David Whitwam, chairman, admitted that "despite some recent positive market indicators, the short-term outlook in Brazil remains uncertain".

He also said the quarterly performance in the core US market lagged slightly behind 1991. "Like others, we await, but are not yet seeing, sustained recovery in the North American economy. Economic indicators continue to be mixed."

Mr Whitwam suggested that consumer confidence, having improved earlier in the year, appeared to have stagnated, while competition between manufacturers remained "intense".

Appliance industry shipments in North America rose by over 5 per cent in the second quarter.

Whirlpool expects third and fourth-quarter shipments to show increases, and predicts total 1992 industry shipments will be up by more than 6 per cent.

In Europe, Whirlpool International's performance was described as "solid" in revenue terms, despite the modest decline in industry shipments. Margins improved "significantly".

"The anticipated recovery in

BCE shows 20% downturnBy Robert Gibbens
in Montreal

BCE, the biggest Canadian telecommunications group, said the recession and lower profits at its Northern Telecom subsidiary caused a 20 per cent decline in second-quarter profits. For the first half, earnings were down 9 per cent.

However, despite slow economic recovery, BCE expects improved performance in all sectors in the second half.

The second-quarter perfor-

mance was also affected by write-downs at its Montreal Trustco financial services arm. Final earnings were C\$245m (US\$205m) or 72 cents a common share, against C\$307m, or 92 cents, a year earlier. Operating revenues were C\$4.97bn against C\$5.05bn.

First-half earnings were C\$453m, or C\$1.47 a share, to BCE's first-half earnings, unchanged from a year earlier. Northern Telecom contributed 34 cents per BCE share against 38 cents.

BCE said first-half telecom-

munications earnings were flat because of the recession.

Bell Canada, the telecommunications utility providing most of BCE's earnings, saw slower growth. Its first-half profit gained a modest 1.2 per cent and operating revenues rose 2.4 per cent.

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Buffett buys 15% of US group

By Martin Dickson

GENERAL Dynamics, the US defence group which is slimming down, yesterday received a powerful endorsement of its strategy when Berkshire Hathaway, the investment group led by Mr Warren Buffett, announced the acquisition of a 15 per cent stake in the business.

Mr Buffett is one of the most highly regarded investors in the US and tends to take large stakes in companies for the long term.

His acquisition of 4.35m shares in General Dynamics will have cost about \$300m.

The company's share price rose 1.1% to \$75.50 yesterday morning on the New York stock exchange.

General Dynamics recently carried out a Dutch auction tender offer to buy back 13.2m of its shares at a price of \$72.25 a share under its commitment to return to investors much of the excess cash the business is throwing off.

Most of this cash is coming from a programme to dispose

of peripheral businesses and concentrate on four core sectors of the defence business.

Mr William Anders, chairman and architect of the new strategy, said yesterday he was pleased with Berkshire Hathaway's expression of confidence in the company and its new management team.

Members and trusts of Chicago's Crown and Goodman funds, which have long held a large stake in General Dynamics, reduced this from 22 per cent to about 14.4 per cent under the Dutch auction.

During the period, two of the bank's representative offices in China - in Guangzhou (Canton) and Zhuhai - had received approval to convert to branches. In August it plans to open a representative office in Dalian, Liaoning province.

In Hong Kong, a further branch was opened in March, taking its high street representation to 61 branches.

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During the period, two of the bank's representative offices in China - in Guangzhou (Canton) and Zhuhai - had received approval to convert to branches. In August it plans to open a representative office in Dalian, Liaoning province.

The bid would follow further payments of up to \$125m over 15 years, depending on performance. The bid offers the Labor federal government a small contribution towards reducing the 1992-93 budget deficit, expected to exceed \$10.5bn, following a deficit of \$9.8bn in the year to June.

However, it is likely to be opposed by backbench Labor MPs because it would transfer majority ownership of NDS to GTE, which would hold a 52 per cent stake through its subsidiary GTE Directories Corporation.

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COMPANY NEWS: UK

Brent Walker fails to find a new chairman

By Maggie Urry

BRENT WALKER, the leisure and property group which in March agreed a £1.6m refinancing with its banks, failed to find a new chairman in time for its annual meeting yesterday.

Instead, Lord Kindersley, who retired as chairman at the meeting, is to be replaced temporarily by Mr Ken Scobie, deputy chairman and chief executive.

Mr Alan Clements, the group's only non-executive director who had also planned to retire at the meeting, has agreed to stand on for a while.

Lord Kindersley told shareholders that a number of possible candidates had been identified for the chairmanship. He said: "The task facing your board is still enormous and we feel that it would be wrong to

rush into such a vital appointment."

The appointment of new non-executives cannot take place until a new chairman has been found.

It is thought that potential chairman of the group was being affected by the recession. Sales of the non-core activities had also proved difficult because of the recession.

An independent expert has been appointed to arbitrate between Brent Walker and Grand Metropolitan, the leisure company, in the dispute over the purchase price of William Hill.

He is Mr Raymond Hinton, a partner at Arthur Andersen, the accountancy firm. Brent Walker is claiming a refund of part of the £85m in consideration agreed in 1989 that the profits did not meet a forecast made at the time.

Brent Walker shares were unchanged at 54p.

NEWS DIGEST

Filofax in black with £0.6m

FILOFAX, best known for its personal organisers, returned pre-tax profits of £552,496 for the 15 months ended March 31, the first full reporting period since a change of management.

For the 12 months to end-December 1990 the USM-quoted group incurred a loss of £1.55m.

Both sets of figures were struck after taking account of exceptional provisions of £602,238 and £1.3m respectively. Turnover totalled £12.7m (£11.1m).

The company is restoring dividends via a 0.5p payment. Earnings for the 15 months amounted to 2.7p (losses 9.5p). The shares closed 3p higher at 39p.

Mr Robin Field, chief executive, said the groundwork had been laid for the company's future as a supplier to the retail stationery trade worldwide.

He added that the core business was "secure, profitable, cash-generating and growing."

A net cash balance of £2.6m at March 31 was expected to cover working capital requirements throughout the current year.

Marginal fall in net assets at Derby Tst

Net asset value of Derby Trust showed a marginal decline to 339p by June 30, against 343p 12 months earlier.

Available revenue in the first half slipped to £271,480 (£965,290) for earnings of 8.225p (8.3425p) per income share, all of which is distributed to shareholders.

Bexbuild declines to £133,000

Bexbuild Developments, the USM-quoted property investor, recorded a pre-tax profit of

£133,000 in the year to March 31, compared with £622,000.

The profit was struck after £51,000 (£86,000) exceptional charges, being written off trading stocks, while the previous year included £469,000 realised surplus on property.

Turnover came to £1.62m (£714,000). Earnings per share were 3p (8.5p) and the final dividend is 1.7p for a total of 2.7p (2.5p).

Net asset value per share remained at 139p, after writing down property values by £189,000 and allowing for shares bought for cancellation.

The most significant acquisition during the year was the Hughes Group, which owned 10 investment properties spread throughout the country. It was now entirely self-financing.

Net revenue for the 13-month period to end-May amounted to £1.29m and earnings per income share to 14.33p. A third interim dividend of 12.2 earnings multiple. Its shares are now trading at a 7p discount to 239p.

Country Casuals, the women's wear retailer, was entirely placed with institutions at 139p - which represented a 15.9 pro-forma earnings multiple. Its shares opened at 145p but had drifted back to 135p by yesterday.

Exmoor Dual net asset value lower

Exmoor Dual Investment Trust had a net asset value per share of 63.2p at May 31 compared with 63.6p a year earlier.

Values for the income shares and zero coupon preference shares were 60.7p (64.2p) and 158.4p (140.1p) respectively.

Net revenue amounted to £583,975 (£697,317) for earnings per income share of 6.34p (7.9p). The third interim dividend is unchanged at 2.7p.

Telecom Eireann falls by £43m

Telecom Eireann, the state-owned Irish telecommunications monopoly, reported a drop of £23m to £291m (£26.5m) in pre-tax profits for the year to April 2 1992.

Turnover rose 126m to £783m despite revenues being constrained by the impact of price reductions introduced last January and reduced overseas contract work. The price reductions will cost £650m in revenues in a full year.

Operating profits fell £116m to £35p (0.5p).

Fleming American net assets decline

Fleming American Investment Trust, which aims to achieve capital growth from a portfolio mainly comprising listed US companies, saw its net asset value fall to 188.8p by June 30.

The value compared with 210.2p a year earlier and 203.3 at the December year-end.

Available revenue for the six month period was £238,000 (£522,000), equivalent to earnings of 0.86p (0.79p) per share.

The interim dividend is cut to 0.35p (0.35p).

Losses deepen to £0.45m at Elbief

Elbief, the maker of photograph and handbag frames, clocks and mirrors, fell deeper into the red in the year to April 30 and reported a pre-tax loss of £451,000, against £29,000.

The difficult trading conditions of the first half had worsened, directors said, and they had introduced "more drastic cost cutting measures".

Turnover was static at £4.44m. Losses per share amounted to 3p (0.19p). There is no dividend (0.5p).

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In accordance with the provisions of the Bonds, notice is hereby given that the

Rate of Interest has been fixed at 5.25 per cent for the period 24 July, 1992 to 26 October, 1992.

Total interest payable on 26 October, 1992 will amount to US\$269,79 per US\$1,000 note and US\$6,144.79 per

note and US\$250,000 note.

Agent: Morgan Guaranty

Trust Company

JPMorgan

BANK OF GREECE

US\$150,000,000

Floating rate notes due

1994

Notice is hereby given that the

rate of interest relating to the above issue has been fixed at 5.25 per cent for the period 24 July, 1992 to 26 October, 1992.

Total interest payable on 26 October, 1992 will amount to US\$269,79 per US\$1,000 note and US\$6,144.79 per

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Taunton closes 14p above offer price

By Richard Gourlay

TAUNTON CIDER, the west country drinks group, yesterday joined a select band of recently-floated companies to begin trading at a premium to the offer price despite the general indiscipline hanging over the market.

The company's shares opened at 145p and closed at 164p, a 14p premium to the offer price.

From Kenwood Appliances, the kitchen tool manufacturer which opened at a premium but has since fallen back to 278p, or a 7p discount, Taunton is the only recent publicly-offered flotation to rise from its offer price.

Despite the relative failure of these issues, bankers and analysts have been at pains to stress that most of the floatations have hit their targets of reducing debt and gaining a public quotation - even if the prices achieved have not been what was first anticipated.

They also stress that institutions have been prepared to pay prices that represent quite high earnings multiples, in the full knowledge that they would likely be left with shares at the underwriting stage because of weak retail demand.

Anglian Windows, which perhaps suffered most from the weak market and perceptions that it was more closely linked to the building sector than may in fact be the case, sold at a 12.2 earnings multiple. Its shares are now trading at a 7p discount to 239p.

Country Casuals, the women's wear retailer, was entirely placed with institutions at 139p - which represented a 15.9 pro-forma earnings multiple.

Values for the income shares and zero coupon preference shares were 60.7p (64.2p) and 158.4p (140.1p) respectively.

Net revenue amounted to £583,975 (£697,317) for earnings per income share of 6.34p (7.9p). The third interim dividend is unchanged at 2.7p.

Country Casuals' shares opened at 145p but had drifted back to 135p by yesterday.

Whitbread had been forced to dispose of its shareholding by the government's beer orders. Those were based on a Monopolies and Mergers Commission report that sought to safeguard the independence of regional brewers.

With 43.4 per cent of Morland in its grasp, Greene King confidently made its first, and final, offer for the rest of the shares - 484p in convertibles or 50p cash.

But after a hard-fought nine-week campaign, Greene King succeeded in gaining control of less than another 3 per cent.

Against the background of a falling stock market - generally considered to favour the bid - several shareholders who accepted the offer have had second thoughts in the last few days and withdrawn.

Royal Insurance, with a 7.7 per cent stake, rejected the bid from the outset, saying "it considerably undervalues the future prospects of the company."

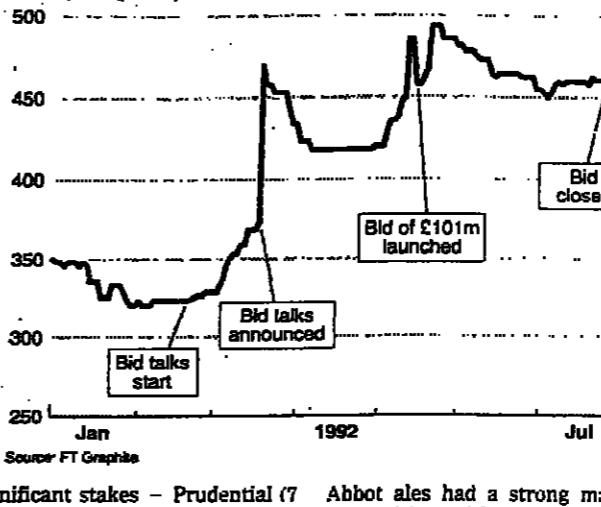
Other institutions with sig-

A fight to the bitter end

Philip Rawstorne looks back over Greene King's battle for Morland

Morland

Share price (pence)



Source: FT Graphs

Significant stakes - Prudential (7

per cent), Britannia (5.9 per cent), CIN (3.8 per cent) and Refuge (3.1 per cent) - have shown no signs of defecting.

Morland's record and its

prospects in fast-changing brewing industry have been

the main battleground.

Mr Simon Redman, Greene King's chairman, opened hostilities by claiming that a takeover made commercial and financial sense. "Regional brewers require both critical mass and strong brands in order to compete effectively in the new environment."

Morland had neither - and it faced serious strategic difficulties as a small independent brewer, Mr Redman claimed.

Its 300 pubs, and the limited penetration of the free trade by its Old Speckled Hen ale, were not enough to justify the continued operations of its brewery.

Greene King's IPA and

Abbot ales had a strong market position, with more than 55 per cent of sales outside the brewer's own 825 pubs. High utilisation of its brewery capacity gave it low-cost production.

Morland followed up with the £16.9m purchase of 72 pubs from Intrepreneur Estates, increasing its tied estate by nearly 25 per cent. The pub's forecast, it said, would make a substantial and growing contribution to profits.

Greene King's offer - a multiple of 21 times Morland's 1991 earnings and a premium of 51 per cent on the company's share price when abortive merger talks began in February.

Greene King's offer was as generous as any, and there has been some angry skirmishing around these main lines of attack and counter-attack: over Morland's net asset value and Greene King's unsuccessful forays into leisure businesses, for example.

When the dust settles today, however, it would be no surprise to see Morland emerge, after Devensh and Invergordon, as the third UK drinks company in little more than a year to defy the odds against its survival.

Restructuring battle at Etonbrook intensifies

By Peggy Hollinger

THE BATTLE over a capital restructuring at Etonbrook Properties grew increasingly heated yesterday as the company's largest shareholder attacked directors over fees paid to associated consultancies since 1988.

Mr Andrew Perloff, who through three companies and a personal stake controls 15 per cent of Etonbrook, said companies associated to its directors had had £1.5m in fees since 1988 compared with payments

to ordinary shareholders of £105,342 over the same period. The information had come from the accounts, he said.

Mr Keith Moss, managing director, said yesterday that the fees were partly due to the ordinary running of the company, and partly a board incentive set

COMPANY NEWS: UK

Amstrad loss may reach £65m

By Richard Gourley

LOSSES AT Amstrad, the UK consumer electronics group caught by a sharp deterioration in the personal computer market, are likely to have reached £65m in the year to June 30.

The group, launched and still piloted by Mr Alan Sugar, said pre-tax losses would be about £55m more than the market expectations which range around £40m.

Amstrad said the additional losses were the result of erosion of prices in the personal computer market and higher-than-expected restructuring

costs.

Inventory reduction and restructuring have, however, increased Amstrad's net cash to £100m from £60m at the end of June 1991.

The announcement was initially greeted by a sharp fall in the Amstrad share price. But the shares bounced to close down only 1p at 23p as the increased cash balance was seen as underpinning the shares and limiting further price falls.

The statement made no comment, however, about the final dividend which analysts say remains seriously in doubt.

Greycoat asset value falls 58%

By Peter Pearse

NET ASSETS per share at Greycoat, the property development and investment company which specialises in central London offices, tumbled by 58 per cent from 477p to 201p over the year to March 31.

The fall reflected the annual revaluation and £1m provisions against properties at cost. Last time these were 564p. Profits before provisions emerged at £3.4m (£25.5m), and after provisions the pre-tax loss was 27.6m (£38.5m). Gross rental income grew to £20m (£21.9m).

The company said that the 22 per cent overall fall in the value of its investment portfolio embraced falls of 24.6 per cent in the City, 18.4 per cent in central London, the West End and Victoria, and 15.5 per cent in the provinces. Some 96 per cent of the portfolio is in offices.

Interest payable jumped to £36.3m (£21.3m), with 28.4m (£22.2m) capitalised. No capitalisation was expected in the current year.

Losses per share amounted to 14.6p (45.1p) but the final dividend is held at 2.5p for a maintained total of 5.2p.

Eurotunnel believes 'no significant debt trading'

EUROTUNNEL, the channel tunnel company, does not believe there has been any significant trading in its debt, the company's chief executive, Sir Alastair Morton said yesterday.

He was responding to a comment in yesterday's *Lex* column in the FT which said that a small amount of Eurotunnel's debt had changed hands at a discount to its face value of 30 per cent.

Sir Alastair said that under the terms of its borrowing agreement, the company must be notified if security is assigned to any purchaser of debt.

In the past six months Eurotunnel has not been notified of any market transactions in its debt involving the re-assigning of security in this way.

However, Sir Alastair said it was possible that debt has been transferred between banks without reassigning security, though he thought it unlikely.

If a bank had bought debt without gaining the right to security it would naturally buy the debt at a discount, he said, since the debt would carry an increased risk.

In addition, he said that no bank can assign its ongoing commitment to provide Eurotunnel with its undrawn banking facilities without the com-

"The best hope is that they will pay the final dividend but it is entirely at the whim of the chairman," one analyst said. "It is not justified by earnings or profits and only marginally by cash flow."

A spokesman for the group said the increased losses did not include any provision for further price reductions in the personal computer market. Nonetheless, the group was "well poised now" to compete in a market that has turned into a bloodbath as a result of competitors like IBM and Compaq hitting back at computer clone producers like Amstrad.

The statement made no comment, however, about the final dividend which analysts say remains seriously in doubt.

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RECRUITMENT

JOBs: Survey shows country-to-country differences in rewards for winning promotion up the ranks

What bosses' pay buys around the world

WHAT all the fuss?" The question, hurled at the Jobs column during a tour of contacts in the North-west of England, had two motives behind it.

One was genuine curiosity about a topic raised all too frequently in this corner of the FT in recent weeks. It is the disappearance, perhaps for ever, of large numbers of executive jobs and the consequent plight of thousands of managers and higher rank specialists thrown out of work in the recession.

The other motive was the rude provincial's constant urge to mock Londoners for assuming that whatever is happening around Britain's capital must also be going on throughout the universe. For the Lancastrians swore they'd scarcely been affected by the said phenomenon. Nor did they even try to hide their *schadenfreude* in doing so.

All of which is a bit awkward for a hack who is not only almost one of their fellow-countymen (having been born 200 yards over the Lancashire border into Cheshire), but writes in an international paper. Can it be that most of you out there have been equally bemused by my essays on the dire effects of "delayering"?

I can hardly believe same is confined to south-east England. There is evidence that it is being heavily felt in the United States, for example. But I'd be glad of advice from readers elsewhere.

MEANWHILE — to prove that the Jobs column has not become totally London-parochial — to the table below which gives pay indicators for non-delayered managers in 24 countries.

As in previous years, the figures come from the surveys

made by Employment Conditions Abroad, which keeps watch over pay and perks and so on around the world on behalf of some 700 international groups subscribing to its services. Anyone wanting more data there should contact Ian Luke of ECA at 15 Britten St, London SW8 3TY; tel 071-351 7151, fax 071-351 9396.

My extracts refer to four ranks of executives in each land. They range upwards from a junior and a middle manager in a sizeable division of a group, to the head of

a function such as marketing and the chief of the division itself. In each case the table gives two sets of figures. First comes the typical gross salary, including any bonus that is regular as distinct from varying with performance or the like. The second figure translates the salary into buying power.

To calculate it, ECA starts by reducing the gross sum to net pay by deducting the tax and like charges standard for a native of the country who's married with two dependent children. The net

is then turned into purchasing power by adjusting for price variances shown by living-cost comparisons. Unfortunately, because of problems in devising a consistent international measure of housing costs, no account is taken of that important outlet.

Although the salary surveys reflect the position at the start of this year, the other currencies have been converted to sterling at the exchange rates in force at the end of the first week of this month. Since no information was

forthcoming on the chief of the division in Japan, the countries are ranked on the buying power of the head of function.

Inevitably, the figures are at best a loose approximation of the real state of pay. They are nevertheless as sound as any others available, and shed new light on differences between countries.

For instance, in giving pride of place to Switzerland, the ECA findings clash with two separate surveys I reported in May and June, both showing the Swiss had

fallen behind the Spanish, French and Germans. That may well be because the other two covered higher ranks, including chief executives, and took account of variable bonuses besides salaries.

One rare feature of ECA's study is that it reflects country-to-country variances in the extra buying power typically gained by winning promotion through the four ranks listed. The greatest reward for same is in Hong Kong, whose division chief is nearly 3½ times as well off as the junior manager. The least is in Norway, with a differential between the two of only about 75 per cent.

Michael Dixon

COUNTRY	Junior manager		Middle manager		Head of function		Chief of division		COUNTRY	Junior manager		Middle manager		Head of function		Chief of division	
	Gross pay	Buying power	Gross pay	Buying power	Gross pay	Buying power	Gross pay	Buying power		Gross pay	Buying power	Gross pay	Buying power	Gross pay	Buying power	Gross pay	Buying power
Switzerland	33,983	23,477	47,185	30,658	66,044	40,007	97,559	54,807	Canada	20,053	14,806	27,461	18,085	39,820	25,534	52,728	32,202
Germany	30,825	20,573	42,180	28,131	60,160	35,798	88,682	52,849	Netherlands	21,490	15,854	29,221	19,981	41,919	25,353	57,335	31,784
Austria	27,134	18,989	38,819	25,903	56,302	36,537	91,611	54,125	Portugal	15,350	12,653	23,045	17,656	35,085	25,260	52,193	35,573
Singapore	18,363	16,255	26,983	25,941	39,949	36,188	58,426	51,873	Ireland	20,820	15,117	27,055	18,253	36,061	22,770	48,093	28,811
Hong Kong	17,921	14,922	26,247	22,438	42,423	33,705	63,463	50,414	South Africa	13,021	12,493	17,275	15,569	24,071	20,536	33,261	27,251
United States	24,275	19,614	33,265	25,388	45,037	33,657	64,617	45,667	Greece	12,771	10,344	18,050	14,084	26,525	19,880	35,553	25,656
Spain	22,209	17,720	34,222	24,769	44,047	32,620	71,747	44,173	Sweden	22,328	2,693	29,867	15,513	40,141	19,358	53,883	24,498
France	22,220	18,518	32,500	24,425	45,211	32,620	65,518	44,340	Denmark	25,751	13,450	35,580	15,886	48,772	19,345	65,883	23,780
Italy	25,994	16,545	36,985	25,711	31,280	28,046	76,651	43,812	Norway	20,107	12,240	26,229	15,362	35,315	18,934	44,827	22,651
Belgium	25,724	17,705	36,513	22,175	51,833	28,046	74,986	36,271	Australia	16,070	12,552	22,658	15,115	28,927	18,833	39,843	24,589
Japan	29,022	16,380	43,436	22,457	57,093	27,677	80,238	31,978	Finland	22,298	11,624	29,652	14,036	39,718	17,212	53,219	21,051
United Kingdom	20,000	16,038	26,600	20,915	35,600	27,255	49,900	35,235	New Zealand	11,981	9,703	15,935	12,617	21,313	16,579	26,624	22,017

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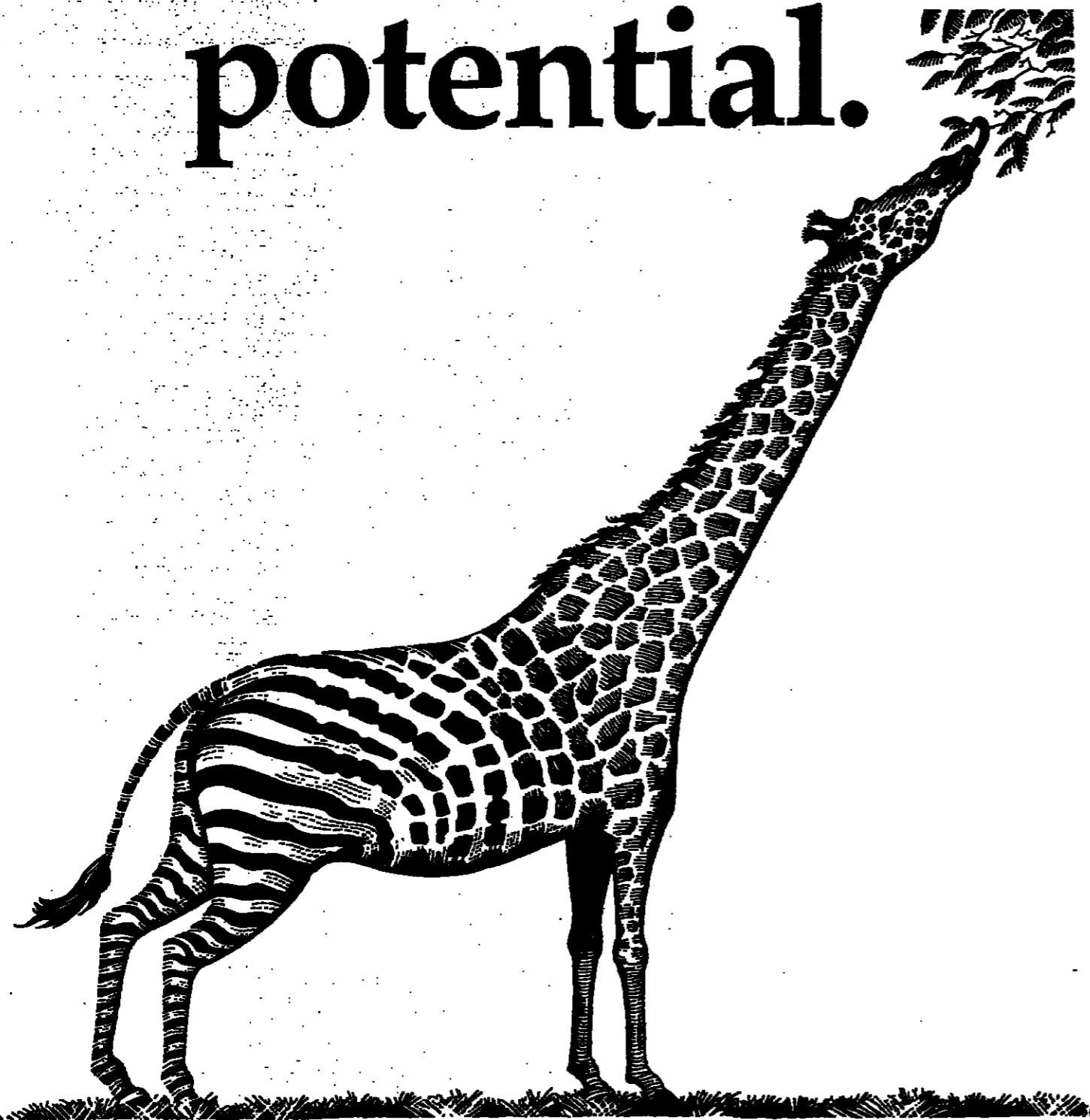
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FINANCIAL TIMES
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ACCOUNTANCY COLUMN

Avoiding pitfalls in professional relationships

By David Barchard

SPARE A thought on Monday for two of the super-stars of the UK accountancy profession, Mr Michael Jordan of Cork Gully, and Mr Richard Stone, corporate finance head at Coopers & Lybrand.

Monday is the day that Mr Stone and Mr Jordan appear before the professional-conduct panel of the Institute of Chartered Accountants of England and Wales. They will respond to claims that they breached the institute's ethical guidelines when they agreed to become the administrators of Polly Peck International, the fruit, leisure, and electronics group in October 1990 because during the previous three years there had been a continuing professional relationship between Coopers and Mr Asil, the group's chairman and chief executive.

The disciplinary committee's by-laws mean that the hearing will take place behind closed doors, which has already drawn a good deal of unfavourable comment in some quarters.

Coopers says they are confident, on the advice of leading counsel, that they have not broken the guidelines.

The number of large accountancy firms is dwindling and administrations continue to proliferate. Almost every firm has a relationship with most big companies.

For instance, Touche Ross, the accountancy firm of the third Polly Peck administrator, Mr Christopher Morris, audited Sansui, the Japanese audio and consumer electronics subsidiary that Polly Peck acquired in the year before its collapse. To be fair this is a much more remote link than

Coopers' role as advisers to Mr Nadir, which went back over a decade.

So there must be many accountants who are hoping that the hearing will make it clearer just how the ethical guidelines are to be interpreted.

Beyond that, there is probably not a great deal that can be said at this stage about the hearing itself. But it is perhaps a suitable moment to cast an eye over the 21-month history of the Polly Peck administration over which Mr Jordan and Mr Stone have presided, along with Mr Morris.

At the time of the group's collapse in October 1990, Polly Peck was by far the UK's largest and most daunting administration. Since then several of its *dramatis personae* among the administrators have resurfaced first in the BCCI liquidation and then in the Maxwell administration, and then the scale of the challenge for Mr Jordan and Mr Stone remains undeniable.

Polly Peck in October 1990 seemed to be a case of a debt-ridden central operation in London with debt-free subsidiaries across the world that were either cash rich or which, like Sansui, needed some cash to turn them around but seemed to have reasonably good medium term prospects.

A few months earlier the group had been worth £2bn on the market, and only a week or two before it went into administration its bankers were being told that if there were to be a liquidation, there should be around £300m left over for the creditors.

Not surprisingly under these circumstances, and entirely creditably, Mr Jordan and Mr Stone decided that the best course would be to try and straighten out the group's affairs with a view to refloating it eventually on

the stock exchange. They sold off a few of the group's fringe assets from Joseph Le Shark, the small textile company, to the sumptuous antiques collection, at 42 Berkeley Square, the Polly Peck group headquarters, and persuaded the bankers (some of whom seem to have taken a relatively rosy view of the group's affairs even after it had collapsed) to inject a little more money – and off they went on a world tour.

Even Henry Kissinger might have blanched at the journeys that lay ahead of the Polly Peck administrators as they shuttled across the globe struggling to tie up a multitude of corporate loose ends – from Curacao to Taiwan and Hong Kong, and from the US to Nicosia and Istanbul.

Just in case any reader should feel a twinge of envy at all this jet-setting, it is only fair to report that these whistle-stop journeys for a few hours in foreign capitals cannot have been much fun. On the other hand they were inevitably very expensive.

By most standards the global shuttling was also not very productive, either for the businesses concerned or for the creditors. One grumble sometimes heard from the creditors is that the administrators did not take a very

commercial approach to the hydra's head of decisions confronting them or do what corporate financiers might have done.

Sansui plunged into heavy losses last year, mainly because of write-offs of good will, and was sold off to a Hong Kong entrepreneur for a dollar.

Hopes of floating PPI Del Monte on the New York stock exchange were dangled before the creditors' committee last autumn, only to be withdrawn this spring when the price of bananas collapsed on the world market, thus depriving the administration of a deal that might have netted upwards of £240m for the creditors.

The other businesses in the group, which reported turnover over £1.16bn in 1989, have turned out to amount to relatively little in terms of saleable assets. Vestel, the Turkish consumer electronics operation, has survived but there has been a dramatic fall in its profits and market share and it has been shedding subsidiaries to raise cash.

There seems to be no chance of Vestel remitting substantial amounts to the rest of the group or of selling it off and raising money for the administration. Buyers seem to have been found for PPI's shipping line and perhaps also for the Antalya Sheraton Hotel. But there seems to be little chance of raising much from the fruit business.

An endless series of trips by the administrators to the Turkish Republic of Northern Cyprus has not unlocked either the records of the Polly Peck companies on the island or any cash balances in accounts there, or even secured control of the group's hotels there for the administration.

The most recent disappointment came when an attempt by the administration to take over Jasmini Court Hotel ended with a scrimmage and a fresh case for the Turkish Cypriot courts.

At the peak of the administration, Coopers had around 30 people working full time on Polly Peck and there are still between 10 and 15 employed.

The services of a top administrator cost around £200 an hour, those of a junior accountant between £100 and £150. Not surprisingly, since October 1990 the costs of the administration (£13.1m) have dwarfed Polly Peck's salary bill (£5.02m). Lawyers' fees have made up a further £7.6m. They presumably include the £50,000 paid to Mr Mentes Aziz, the Nadir family lawyer, for his advisory services. Mr Aziz subsequently ended up on the receiving end of a Mareva injunction from the administrators who are now trying to reclaim £5.9m from him.

All in all, in 18 months Polly Peck had total income of £25.6m, a good chunk of it garnered from fire-sales of antiques, motor vehicles, and a yacht, and expenditure of £24.9m. Its far-flung cash rich subsidiaries ended up taking £11.4m for repayment of inter-company debt and not remitting profits to the parent company in London. A mere £2.5m was left over for creditors at the end of April this year and there is now talk of a payment of 3p in the pound or 11p on the most optimistic forecast.

One suspects that whatever is said behind those closed doors at the institute on Monday could be decorous and restrained compared to what is in store at the next meeting of Polly Peck's creditors.

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Division, Michael Page Finance, Page

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As Financial Controller, you will work closely with the Directors, and assume overall responsibility for the running of the Financial Department, including the supervision of a small team responsible for general financial reporting. You will be responsible for all Statutory and Management Accounts and oversee the treasury and credit risk reporting function, you will also be involved in a full systems and data processing review and be expected to act accordingly on new design and implementation.

Candidates will be in their mid to late twenties and qualified Accountants, ideally with a minimum of one to two years' experience gained within a large commercial trading organisation or in a professional audit environment. Exposure to the LME would also be advantageous. A state of the art understanding of accounting techniques, together with first class man-management and inter-personal skills, are essential criteria. You will be innovative and confident, possessing the ability to display the energy, initiative and flair required to meet the continuing challenge that this role will present.

For further information, please telephone or write in strict confidence to Giles Simons, Firth Ross Martin Associates, Search and Selection Consultants, Bell Court House, 11 Blomfield Street, London EC2M 7AY. Telephone 071 628 2441. Fax 071 382 9417.

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FINANCIAL TIMES

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Company Secretary

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Financial Controllers

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- ◆ a formal accounting qualification or equivalent together with personal and professional standards of excellence
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Above all, you must have the ability to train and develop locally employed nationals and succeed within an emerging market environment.

Our client would also be interested in hearing from Business Development professionals with the ability to develop new operations. Successful candidates could eventually progress to General Manager positions within the Group.

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Salary, in a range up to around £44,000, is supported by excellent benefits including car, pension, 30 days' holiday, profit sharing and share save schemes, and generous relocation assistance.

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Financial Controller

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Financial Controller

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- Preparing budgets and forecasts.
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The successful candidate will be a young and energetic chartered accountant with a minimum of two years post qualification experience and will possess strong organisational and accounting skills. He/she will have a good basic knowledge of computers and a working knowledge of French. Regular travel throughout the east and central Africa region will be necessary.

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Please write to Mrs R. Ward, Managing Director, Compton & Woodhouse Ltd, 10 Old Court Place, Kensington, London W8 4PL.

Finance Director

Ruhr - Germany

Our Client is an International Logistics Company with considerable interests throughout Europe.

Its German business has developed rapidly through acquisition and organic growth. There is now a need to appoint a very strong commercially orientated Finance Director to develop a full function process and also to supplement, and become a key member of, the small management team.

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Minimum qualifications: University degree in accounting, finance or business administration (specialized in accounting); Knowledge of computer software such as Lotus, Harvard Graphics, Word Perfect, Excel;

Five years of experience in cost accounting and/or profitability analysis in industrial and commercial environment at the international level;

Knowledge of French and English.

Please send detailed resume, in English, quoting reference VN-92-076 to: Recruitment and Staff Development Section, UNICEF, 3 United Nations Plaza, (H-5F), New York, NY 10017, U.S.A.

Qualified women are encouraged to apply. Applications for this position must be received by 7th August 1992. Acknowledgement will only be sent to short-listed candidates under serious consideration.

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Finance Director

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A qualified accountant aged early 30s to mid 40s, you will bring a high level of drive, an outward looking, value-added approach to the finance function and the ability to achieve results by motivating staff and colleagues. Retailing experience, particularly EPOS systems implementation, would be distinctly advantageous but not essential.

Please write enclosing a full CV, quoting ref 565 to Nigel Bates, Whitehead Selection Ltd, 43 Welbeck Street, London W1M 7HF
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EUROPE & AFRICA

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Moore International is part of Moore Corporation, the acknowledged multi-national leader in the business forms and systems industry, with sales in excess of US\$ 2.5 billion. The positions may be based in either London, Paris or Leiden, The Netherlands, depending upon the successful candidates present country of residence. A travel schedule of up to 15 weeks per annum can be envisaged.

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Applications by letter only for either position should be addressed to : Jack Hogan - Associate Director Internal Audit - Moore International Division - 22, rue de Sèvres B.P. 308 - 92102 BOULOGNE-BILLANCOURT - FRANCE

Please enclose a comprehensive C.V. with salary history and contact telephone number.

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- Report to and liaise closely with Financial Director. Regular access to Board and parent Group.

THE PERSON

- Graduate qualified Accountant. Age 28-35.
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This is a senior finance position with substantial responsibility and scope for advancement.

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Interested applicants should forward a CV to the Finance Manager, Cromwell Hospital, Cromwell Road, London, SW5 0TU. Telephone 071 378 4233.

Closing date: 6th August 1992.

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APPOINTMENTS WANTED

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COMMODITIES AND AGRICULTURE

West needed to plug leaks in former Soviet oil sector

Neil Buckley begins a three-part series explaining why foreign investment is vital to an industry in crisis

THE VAST oil and gas reserves of the former Soviet Union have been the talk of the western oil industry for more than two years, but several recent events have added a new impetus to the great oil rush to the east.

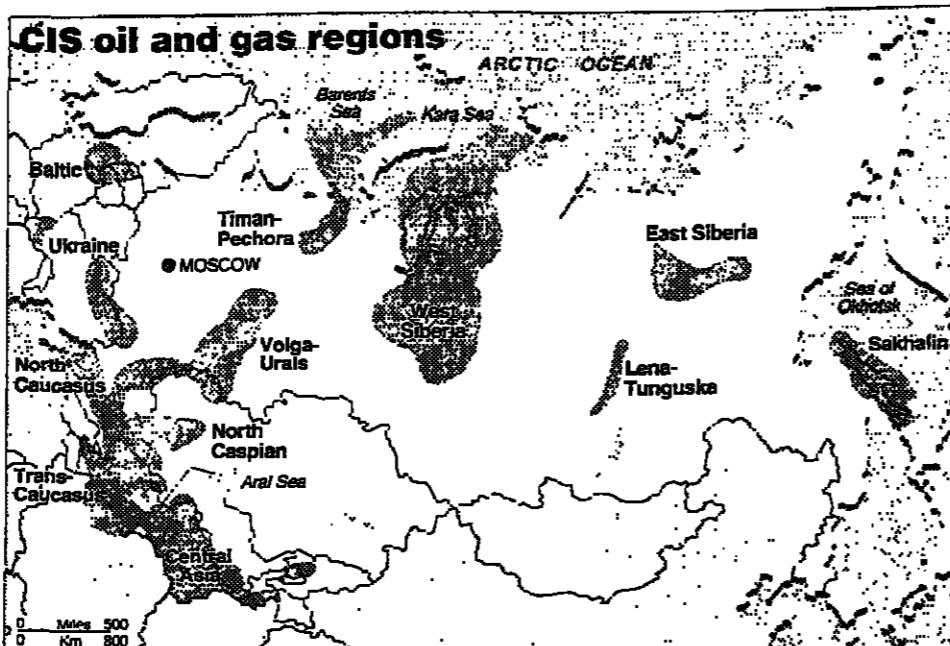
In the space of two months came potentially the two largest deals yet struck with a former Soviet republic, Kazakhstan; Mr Boris Yeltsin's appeal to the G7 to write off a chunk of Russia's debt in return for a share of its natural resource; visits to the West by several high-ranking Russian officials seeking more investment; and the announcement of Russia's first government-backed oil industry trade fair in Tatarstan in October.

Russia has adopted the hard sell: in Tatarstan, data packages will be available for perusal, and helicopters will be ready to whisk western delegates off to the oilfields.

The slide in Russia's oil output has also focused attention on the sorry state of its industry. As Mr Vasil Fedorenko, an energy expert from Russia's supreme economic council and a former head of a Siberian oil enterprise, impressed on a meeting of London oil executives and financiers last week: 'If there is no reinvestment in the oil industry, it will collapse. To hesitate is to die.'

The size of the former Soviet republics' reserves is staggering. They have 43 trillion (million million) cubic metres of natural gas, or two-and-a-half times as much as any other country. The republics also hold the world's seventh largest reserves of oil, at 86bn barrels.

These, moreover, are known reserves. In many areas only



the top geological layer has been explored, with just 5 per cent of discovered oil and 12 per cent of gas at depths exceeding 3 km (1.86 miles). In the lower strata, there could be much more. Experts believe there is a high probability of discovering other giant or supergiant fields.

The Russian Federation holds 90 per cent of proven reserves, with 70 per cent in the Tyumen region of western Siberia. But significant quantities are also to be found in Kazakhstan - sometimes tipped to be a new Kuwait - and in Azerbaijan, as well as other republics such as Turkmenistan and Uzbekistan.

The energy sector received the bulk of investment in industry through to the 1980s, turning the Soviet Union into

100 drilling teams were disbanded between 1988 and 1991, and total drilling dropped from 5.1m metres, to 3.5m.

Meanwhile, enterprises can no longer afford - or even obtain - replacements for ageing equipment and infrastructure. The main equipment plants are in Azerbaijan, Georgia and Ukraine (the principal supplier of pipelines and tubing), which all became independent states with the collapse of the Soviet Union, and are now demanding close to world prices for their goods.

Key equipment prices have risen by between four and 22 times, Mr Fedorenko says, while some producing associations have been supplied with less than half the equipment they needed.

The pipeline situation is especially acute. Some estimates show that more than 10 per cent of oil and gas leaks from the 300,000 km of pipeline in the former Soviet Union. This can have serious environmental and safety implications.

In June 1989, gas leaking from a pipeline beside a railway line exploded as two trains were passing near Ufa, in the Urals, killing 500 people.

An adviser to the Russian energy ministry told last week of obsolete pipelines being dug out of the ground and re-used in new locations, because of the shortage of new piping.

The tasks - and the opportunities - for foreign companies and investors are immense.

Paradoxically, however, many observers consider the most important task to be investment in energy-saving technology rather than in the oil industry itself. Russia expends nearly twice as much energy per head of population

as western countries, and must cut its own consumption if it is to reap maximum benefits from its energy industry.

In the oil industry, western experts suggest a three-pronged approach is necessary.

A first, relatively easy step, is improving field management, and retraining engineers and managers. Simply by 'tweaking' equipment, some experts suggest output could be raised by 10 per cent or more.

The second step is for western companies to become involved in boosting production from existing fields. Mr Fedorenko says, while some producing associations have been supplied with less than half the equipment they needed.

The pipeline situation is especially acute. Some estimates show that more than 10 per cent of oil and gas leaks from the 300,000 km of pipeline in the former Soviet Union. This can have serious environmental and safety implications.

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Issues unresolved as cocoa pact talks draw to a close

By Frances Williams in Geneva

Consumers are proposing a range of SDR1,600-1,200 a tonne, with a median price of SDR1,000 (about \$70). This corresponds to the average market price over the four years since 1988.

Producers this week conceded that a ceiling could be imposed on withholding levels. But the 600,000 tonne limit proposed by Mr Kouame N'Guesan of the Ivory Coast, which he argues would enable the accord to defend a bottom price level of SDR1,300 (\$1,078) a tonne, is twice that envisaged by consumers.

There has been tacit acceptance by producing countries of the withholding scheme for stabilising prices proposed by consumers. But there has been no meeting of minds on the price level to be defended, the amount of cocoa to be withheld from the market, or how the scheme is to be financed.

Delegates from the 40 member countries of the International Cocoa Organisation (ICO) have agreed to return to Geneva for two weeks at the beginning of November for a third attempt to finalise an agreement. The current pact, negotiated under the auspices of the United Nations Conference on Trade and Development (Unctad), expires in September 1992.

Producers want the new accord to defend a price range of SDR1,455-2,155 per tonne, with a median price of SDR1,800, or just over \$1,400. This is more than double current market levels. The present cocoa pact's inability to defend the same price range led to the suspension of buffer stock operations in 1988.

Philippines to allow sugar imports on raised tariff

By Jose Galang in Manila

June 30 would move towards greater deregulation of domestic industries and privatisation of more state enterprises. He said last week, however: 'Some basic industries in the Philippines need time to become more competitive through the acquisition of newer equipment and the development of better processes'.

Sugar industry leaders say that prices of sugar currently being offered in the world market are lower by up to 60 per cent than the average cost of production in the Philippines. The 75 per cent import tariff on raw sugar will be returned to 50 per cent in 1993.

The Philippines is expected to produce some 2.1m tonnes of sugar in the crop year ending this August. Domestic consumption is estimated at some 1.6m tonnes and the country's quota in the US, its traditional market for sugar, is now down to only 178,300 tonnes. Industry leaders say exports to the world market are inevitable.

Bolivia's state mining corporation to make hundreds redundant

By Chris Philipson
In La Paz

COMIBOL, BOLIVIA'S loss-making state mining corporation has embarked on a big redundancy programme prompted in part by the World Bank. The move is widely expected to trigger widespread industrial action.

The corporation currently employs some 6,155 workers. To date, 304 have been issued with redundancy letters, all of them in administration. Mining minister Alvaro Rejas said further redundancies could take place within Comibol's administration 'because it is a huge bureaucracy'.

However, 526 miners in San Jose, formerly in a tin mine, but currently producing uneco-

nomic amounts of silver and lead, are also expected to go.

The threatened San Jose job losses have been described by the COB, the Confederation of Bolivian Unions, as 'unacceptable'.

COB is currently organising a 48-hour general strike due to begin on Monday.

Comibol was partly forced into announcing the redundancies by the World Bank, which has been withholding a \$23m credit to restructure the corporation in protest at the slow pace of change.

The World Bank credit was first extended in 1989. Its aim was to revitalise and modernise the Bolivian mining sector, which had been hit by the collapse in tin prices in 1985. Rather than opt for full scale privatisation, which remains

unconstitutional, the Bolivian government instead saw Comibol's future in joint ventures with private enterprises. The corporation was to concentrate on overseeing exploration, exploitation and leasing contracts and curtail its loss-making mining operation.

Over 21,000 employees have been shed since 1985. However, the move towards joint ventures since 1991 has been slow. Although the first joint venture agreement was signed last December with Compania de Minerales Especializados (Comines), a number of mining companies interested in joint ventures with Comibol backed off. These include the Bolivian company Bartos and Anglo-Irish group PanAfrican. Perhaps even worse, the latest

joint venture deal, signed by Mineraco Taboca, a subsidiary of the Brazilian group Parapanama, resulted in strike action by the local miners.

An assessment is being made of Comibol's restructuring needs and a full report is expected by the end of this year. The process has been slowed by long strikes at the end of last year, in January, and localised action recently.

Comibol blamed its first quarter loss this year of \$2.7m on industrial action.

However, the mining picture in Bolivia as a whole is far from bleak. The Medium Mines Association, an umbrella organisation which includes a number of US subsidiaries, has diversified away from tin and invested in modern machinery

and methods. Inti Rainy, a subsidiary of Battle Mountain Gold, is to invest \$70m in its gold and silver operations here.

Cyprus Minerals is hopeful about signing exploration deals with Comibol covering the huge Los Lipez region, RTZ recently uncovered Pucionorte, a gold deposit which will be exploited by Comusur, Bolivia's largest private mining enterprise.

Bolivian mining in general has enjoyed growth of between 14 and 53 per cent from 1987 to 1990. Perhaps due to the worldwide recession, growth last year was down to 2 per cent. Comibol's production actually rose by 20 per cent in 1991, but its share in Bolivia's overall production continues to slip - from 63 per cent of the total in

1980 to 27 per cent last year.

There is no escaping the fact that Bolivian mining still faces serious labour, bureaucracy and infrastructure difficulties. Comibol in particular has been unable to adapt, as the Medium Mines have done, to new market conditions quickly enough.

The government, however, remains committed to the restructuring of Comibol. The question is: how quickly should it be done? As Mr Rejas, the mining minister, explains: 'You have to understand that this period of transformation requires time. Our country has had a very stable mining culture since mines were nationalised in 1962. But we are aware that the state can no longer afford to invest in even productive operations.'

MARKET REPORT

THE ANC's threat of strikes in South Africa prompted a sharp bounce in the PLATINUM price yesterday, following substantial falls earlier this week. The afternoon fixing in London saw the price at \$383.40 a troy ounce, up \$6.15 from Wednesday's fix, though it drifted lower in later trading. Meanwhile the GOLD price, having been fixed at a fresh 7-month high of \$359.50 an ounce, eased back to close at \$358.75 an ounce, down 50 cents on the day. Gold chart patterns still looked positive, analysts said, noting the lack of stiff resistance up to \$370 an ounce. Jitters in the financial markets and the dollar's recent

plunge to near record lows against the mark had sent funds surging into the metal, they added. COCOA prices built on this week's rally, with London's September futures position ending at \$699 a tonne, up £14. Dealers attributed the advance to speculative buying and the continued absence of producer selling, underpinned by the Ghanaian cocoa workers strike and dry weather in the Ivory Coast. Most London Metal Exchange contracts lost some of Wednesday's gains. The main exception was TIN, which rose another \$7.50 in the cash position to \$7,120 a tonne.

Compiled from Reuters

London Markets

SPOT MARKETS

	London FOX	\$/tonne
Crude oil (per barrel FOB)	+	+
Premium Gasoline	212.28	214.40
White Petrol	189.50	190.90
Heavy Petrol	185.89	186.20
Naphtha	195.20	195.40
Petroleum Argus Estimates		
Other		+
Gold (per troy oz)	\$356.75	-0.50
Silver (per troy oz) 45	400.00	+2.00
Platinum (per troy oz)	\$388.40	+6.15
Palladium (per troy oz)	590.73	+3.25
Copper (US Producer)	119.65	-0.1
Lead (US Producer)	30.95	
Tin (Kuala Lumpur market)	2,257.50	+12.50
Zinc (New York)	325.50	+12.50
Zinc (US Prime Western)	82.00	

CRude oil - IPE

	London FOX	\$/barrel
Raw	222.00	224.40
Refined	203.00	207.20
Brent Blend (diesel)	201.40	205.90
Gasoline Blend (Sep)	202.00	203.00
W.T.I (1pm est)	211.85	212.00

CRude oil - IPE

	London FOX	\$/barrel
Raw	273.10	273.30
Refined	272.50	273.50

COFFEE - London FOX

	London FOX	\$/tonne
Close	749	758
Previous	770	763
High/Low	773	763

POTATOES - London FOX

	London FOX	\$/tonne
Close	49	51
Previous	50	52
High/Low	51	52

SOYAMEAL - London FOX

	London FOX	\$/tonne
Close	119.95	120.00
Previous	120.00	120.00
High/Low	120.00	120.00

CRUDE OIL - IPE

	London FOX	\$/barrel
Close	273.10	273.30
Previous	272.50	273.50
High/Low	273.50	273.50

COFFEE - London FOX

	London FOX	\$/tonne
Close	49	51
Previous	50	52
High/Low	51	52

POTATOES - London FOX

	London FOX	\$/tonne
Close	49	51
Previous	50	52
High/Low	51	52

SOYAMEAL - London FOX

	London FOX	\$/tonne
Close	119.95	120.00
Previous	120.00	120.00
High/Low	120.00	120.00

CRUDE OIL - IPE

	London FOX	\$/barrel
Close	273.10	273.30
Previous	272.50	273.50
High/Low	273.50	273.50

COFFEE - London FOX

	London FOX	\$/tonne

LONDON STOCK EXCHANGE

Cautious rally helped by retail sector

By Terry Byland,
UK Stock Market Editor

THE GLOOM lifted a little on the UK stock market yesterday as faint glimmers of economic recovery at home were encouraged by a steamer tone in sterling and in the other European stock markets. However, a gain of 11.6 left the FT-SE Index just short of the 2,400 mark and strategists were wary of identifying any change in the generally negative trend of the market.

The Footsie closed at 2,369.5, the best of the day, and Seqo trading volume increased to 512.2m shares from the 428.1m of the previous session. The stock market was relieved that the changes in UK government spending policies, hinted at in

the City of London on the previous day, proved less immediately threatening to public investment than feared.

Building and construction shares, most at risk from cuts in public spending, had a calmer session.

More positive for investors was the view expressed by the British Chambers of Commerce that the domestic economy was staging a fragile recovery.

Equities were slow to respond, however, until the annual meeting of Boots, the high street retailer and drugs group, was told that sales were 10.8 per cent up in the first quarter of the year. "Bucking the trend" was the view from the boardroom but equity traders took the statement more favourably.

setback in Reuters as the weight of analysts' opinion came down increasingly on a negative view of this week's trading statement.

But the bears - traders who sold stock last week when the Footsie was around 3.4 per cent higher than at present and must meet commitments before the equity account closes tonight - were buyers yesterday. With the September contract on the Footsie edging above 2,400, the underlying equity market staged a technical rally in the second half of the session. Dealers doubted if yesterday's retail or customer business would be worth much more than the £715.9m of the previous session; retail business has for some weeks now remained below the £1bn mark

regarded as the indication of a seriously traded equity market. For UK securities houses, the problems of low turnover are now compounded by serious losses in several leading Footsie stocks.

The good news from Boots brought a general improvement in store and retail issues. Banking stocks also looked very firm but this largely reflected a recommendation from a UK brokerage house.

Heavyweight manufacturing stocks remained uninspired. Wellcome edged higher to 830p as the market awaited the outcome today of the share tender operation. The rest of the pharmaceutical sector, which has attracted investors over the past fortnight, gave ground and closed quietly.

Nevertheless in spite of a modest improvement in sterling, the international scene continued to provide uncertainties for London which was underpinned by an increase in a key Spanish interest rate.

Confidence was also restrained by a sharp fall in British Aerospace as a large block of stock was placed in the market. The Footsie also suffered the effects of a heavy

market.

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BAe hit by share placing

THE PLACING of a large line of stock in British Aerospace sent the shares tumbling to a five-year low, making BAe one of the day's worst performing stocks in the FT-SE list in percentage terms.

At the day's low, the shares were down 21 at 188p as dealers reacted to a placing by securities house S.G. Warburg of a block of 5.5m shares in the session at 185p a share. Later, bargain hunters helped the stock to end a net 10 down at 185p, on hefty turnover of 15m.

The sale of the block of BAe shares at well below the market price inspired a renewed spate of negative stories regarding the woes of one of the UK's leading manufacturing companies, and in particular over the company's cash position.

Reuters crumbles

Dealers were surprised by the speed of a fresh fall in Reuters shares. The stock was under no pressure at the outset yesterday but plunged in mid-morning when a block of 400,000 shares were said to have been offered around the market by one leading securities house, with no takers. Other marketmakers responded by chopping their quotations.

By the close the shares had weakened 60 to 1030p after relatively keen turnover of 18m. So far this week the stock has fallen by 134p.

The shares have been under sustained selling pressure all week following the interim profits statement, which was accompanied by a cautious comment on revenue outlook. A presentation to analysts in New York on Wednesday evening was believed to have gone well, however.

Boots optimism

An optimistic trading statement from Boots took the market by surprise, the shares jumping 19 to 447p in heavy turnover of 4.4m. Chairman Sir Christopher Benson told the annual meeting "we are bucking the trend", and disclosed that group sales were up 10.8 per cent in the first quarter.

Analysts suggested that sales growth of 7 or 8 per cent

would have been more than acceptable and that these figures are exceptionally good. Mr Ian Macdougall, at Nomura Research, said this shows that in spite of a depressed retail background it is still possible to do well, but he warned against using Boots as a guide for the whole sector.

Nomura, which admits to being towards the bottom of market forecasts on Boots, lifted its profits forecast for 1992/93 to £410m from £390m.

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The sale of the block of BAe shares at well below the market price inspired a renewed spate of negative stories regarding the woes of one of the UK's leading manufacturing companies, and in particular over the company's cash position.

The news saw BAe shares drop to 24p before late support left them only a net penny down at 23p. The rally came when the market decided that the group was likely to maintain the dividend in view of its £100m cash holding.

Turnover was a heavy 26m, with one leading agency broker said to have been offering a sizeable block of shares during the afternoon. Two blocks of 5m and another of 1.5m were traded at 235p late in the day.

The shareholding story in Mirror Group Newspapers continued, with the shares pushed 3% higher to 65p on turnover of 6.2m. Since the MGN's refiling last Friday some 54.8m of the bank's sector trading was "exceptionally strong" and

the shares have changed hands.

Dealers said it was entirely feasible that a stakeholder could have acquired a near 3 per cent holding, or around 15m shares, but that any stake in excess of 3 per cent would have to be revealed by today.

Dealers in Lucas Industries quickly moved to sell the shares after what appeared to be a severe downgrade from Midlands-based broker Albert E. Sharp, making the stock's day's worst market performer in percentage terms.

The shares fell 7 to 102p, after traders at first failed to take note of a £50m pension fund refund, thus mistaking a £10m current-year profits downgrade to 125m from the broker as a much bigger cut.

Sentiment was further weakened by a lowering of estimates from UBS Phillips & Drew, which is predicting that the company will make no profits this year, and from Strauss Turnbull, which is forecasting an underlying loss.

Spring Ram dropped to 122p before stabilising and closing 7 down at 126p after an agency cross of some 3.9m shares at 122p, thought to have been carried out by the group's own broker, Pannure Gordon.

A big agency cross of some 5m shares at 330p was partly responsible for turnover of 17m in HSBC, which ended 2% off at 335p. The bank's sector trading last Friday some 54.8m of the bank's sector trading was "exceptionally strong" and

formers in Barclays and Lloyds, both of which were given a strong push by the bank's team at Robert Fleming Securities. The broker issued buy notes on both stocks. On Barclays, Fleming said the shares were "oversold", that the bank's underlying profits growth before bad debts this year "would be the best of the major UK banks", and that a dividend cut at the interim and final stages is "unlikely and unnecessary". Barclays closed

14 higher at 314p and Lloyds 12 better at 421p.

BP delivered the outstanding performance in a mixed oil sector, advancing 5 to 207p on notably high turnover of 18m.

Specialists said the stock was boosted by a mixture of switching from Shell and straight buying from overseas.

The closure of the tender offer in Wellcome shares today was enlivened by a statement from the company that it would not sell any shares below 28 and that it was willing to reduce the amount of shares on offer - initially 330m - in order to create a healthy after-market. Wellcome firm a penny to 830p.

Lloyds Chemicals surged ahead 36 to 235p on turnover of 2.4m shares, helped by good news from Boots and by a reassuring statement from Mr Allen Lloyd, the chairman and chief executive.

New shares in Taunton Cider closed 13 above the offer price, at 153p.

In spite of pleading strong attendances, Euro Disney said high costs would push it into the red for the first quarter to September 1992. The news left the shares 8 off at 1015p, their lowest since January last year.

MARKET REPORTERS: Joel Kibazo, Colin Millham, Christopher Price, Steve Thompson.

■ Other market statistics. Page 22

FT-SE All-Share Index

1992

Equity Shares Traded

Turnover by volume (million). Excluding free-market business & Overseas turnover.

1992

1991

1990

1989

1988

1987

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Sept 11 1915

